

Austria	82.24	Indonesia	80.08	Philippines	90.00	Portugal	9.00
Belarus	150.70	Iraq	110.00	North Portugal	9.00	Spain	1.00
Bulgaria	10.00	Israel	10.00	Saudi Arab.	10.00	Sweden	1.00
Cyprus	1.00	Jordan	1.00	Singapore	1.00	Switzerland	1.00
Denmark	147.00	Kuwait	1.00	Spain	1.00	Yugoslavia	1.00
Egypt	123.23	Kuwait	1.00	Switzerland	1.00		
Finland	1.00	Luxembourg	1.00				
France	177.28	Lux	1.00				
Germany	138.20	Malaysia	1.00				
Hong Kong	1.00	Malta	1.00				
Hungary	1.00	Maldo	1.00				
Iceland	1.00	Malta	1.00				
Ireland	1.00	Mexico	1.00				
Italy	1.00	Monaco	1.00				
Japan	1.00	Morocco	1.00				
Malta	1.00	Myanmar	1.00				
Montenegro	1.00	Niger	1.00				
Overseas	1.00	Norway	1.00				
Portugal	1.00	North U.S.	1.00				
Spain	1.00	Poland	1.00				
Sweden	1.00	Portugal	1.00				
United Kingdom	1.00	Portugal	1.00				
World Trade	1.00	Portugal	1.00				

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

SOUTH KOREA

Housing shortage is
number one priority

Page 4

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Wednesday May 9 1990

World News

Kohl says no to unity until military status settled

Mr Helmut Kohl, the West German Chancellor, rejected the Soviet Union's proposals on German unification, reflecting a split in the Bonn coalition over Germany's future political sovereignty. Mr Kohl risked a clear rift with Moscow by saying it would be a "fatal development" to clear up the internal aspects of German unification without simultaneously deciding that a united Germany would remain in Nato. Page 22

Army may intervene

A senior Soviet officer in Lithuania said that the army might have to intervene in the rebel republic if tension escalated. Page 4

Roh to visit Japan

South Korean President Roh Tae-woo is to make his first official visit to Japan later this month.

Change of name

Estonia dropped Soviet Socialist from its name and adopted its old tricolor national flag in place of the red banner of socialism. Page 3

Moslems detained

Moroccan police detained about 2,000 Islamic fundamentalists who staged a peaceful demonstration outside a court house in the centre of Rabat. Page 22

Torture unashamed

Torture and other human rights abuses continue unabated in Turkey six months after the government proposed new safeguards, according to a report by Amnesty International. Page 22

New Italian force

Italian politicians struggled to adjust to the arrival of a new right-of-centre political force after the weekend local elections. Page 3

Oil slick risk

A 24km oil slick threatened to pollute the coast of southern Portugal, after crude oil leaked from a Cypriot tanker at the port of Sines. Page 22

Ship fire kills one

A fire broke out aboard the guided-missile destroyer USS Cunningham about 12km off North Carolina, killing a crew member and injuring at least 12 others. Page 22

Censure threat

The French Government is facing the most serious threat from a censure motion in the two years since it came to power. Page 3

No early release

A top pro-Iranian leader quashed hopes for the early freedom for 15 western hostages in Lebanon, blaming US intelligence. Page 4

Military claim

Angolan rebels said they had pushed back government troops near the strategic town of Mavinga in the south-east, killing 139 soldiers. Page 4

Blockade in Pacific

Papua New Guinea announced an economic blockade of the mining island of Bougainville after talks with local pro-independence rebels collapsed. Page 4

Quarry fall kills 60

A tin quarry collapsed in eastern Zaire, killing 60 people. Rescued workers, who dug down 20m, recovered 20 bodies. Page 4

Irish Cardinal dies

Cardinal Tomas O'Fiaich, the Roman Catholic primate of All Ireland, died in Lourdes, France, during a pilgrimage. Page 4

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Business Summary

W Germany 'needs tough laws' to curb insider deals

West Germany needs tough and enforceable laws on insider trading and the disclosure of shareholdings if it is to develop properly as an international financial centre, Mr Hilmar Kopper, the chief executive of Deutsche Bank, said. Although the present situation was "better than nothing", Mr Kopper said Frankfurt's status as a financial centre required a legal solution with proper penalties. Page 22

IRA claims trigger

President Saddam Hussein said that Iraq had obtained a sample of an American electronic capacitor - which the US says could be used as a trigger for nuclear weapons - and was making its own copies. Page 4

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IMF links 50% resources boost to debt clampdown

By Peter Norman, Economics Correspondent, in Washington

A 50 per cent increase in the International Monetary Fund's resources was agreed yesterday by the IMF's policy-making Executive Committee.

But the agreement was made conditional on the adoption of a tougher policy against countries in arrears to the Fund.

The deal, reached after finance ministers thrashed out the details in negotiations lasting until the early hours, will lift the IMF's quotas or membership fees to \$135bn (\$175bn) from \$89bn.

The IMF's member countries are supposed to approve and put the increase into effect before the end of next year. But implementation will go ahead only if they also agree by the same date to an amendment of the IMF's articles permitting the suspension of members guilty of wilfully staying in arrears with the Fund.

The agreement, which also involves Britain's move from number two to number four in a re-ranking of the rankings of IMF members, represented a substantial victory for US diplomats.

The 50 per cent quota increase will be smaller than that sought by majority of the Fund's members and Mr Michel Camdessus, the IMF managing director.

Most members would have supported a two-thirds increase in quotas while Mr Camdessus

stated the lengthy three-year negotiations over the increase in Fund resources with a demand that they be dissolved.

The linkage of the quota increase to the new policy on arrears also met US aims and was approved after stiff opposition from some developing countries such as India and Nigeria. The amendment could

make final approval of the quota increase more difficult to achieve because it will require the support of 85 per cent of the IMF members.

Only in one significant respect did the US not get its way. The committee agreed that the next review of quotas should be conducted by the end of March 1993. Earlier, Mr

Nicholas Brady, US Treasury Secretary, had urged that the end of 1993 should be the deadline for the next quota review.

US Treasury, the official successor to the IMF, agreed to this

move to freeze the IMF's debt relief strategy. The US had insisted that the Fund's quota increase be delayed until the end of March 1993.

Hungary is negotiating a structural adjustment loan with the World Bank designed to help finance economic reform, and a co-financing between the World Bank and other creditors.

The new Hungarian Government has repeatedly underlined its intention to meet its debt obligations, despite calls from some candidates in the March election campaign for it to seek debt relief.

Hungary's foreign debt of about \$20bn gives it the highest debt per head of the population in eastern Europe, although it has never reached

Government officials have expressed confidence that it can reform its principal debts over the next five years through increases in charges for exchanging currencies and on the interest rates set by the Fund.

This so-called "burden sharing" arrangement will cost creditor countries three times the amount levied on borrowers. The IMF's policy-making Executive Committee agreed that the arrears amendment should be agreed before the end of 1992, a precondition to the planned 50 per cent increase in the Fund's quotas or membership fees.

It remains to be seen whether the new provisions can solve the IMF's arrears problem. Yesterday, Mr Pierre Bégin, the French Finance Minister, had no doubt it represented an improvement on existing rules. "It is not excessively strict but it recalls that we all have rights and obligations in the institution," he said.

Instead, it has been agreed that the Fund should be prepared to pledge up to 3m ounces of gold as security in case a nation being helped from the EFSF fails to meet its obligations.

To strengthen the Fund further, members have agreed to

raise \$21bn (\$1.3bn) over five years through increases in charges it levies for exchanging currencies and on the interest rates set by the Fund.

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Officials point out that the difficulties presented by commercial banks are offset to some extent by more favourable than expected balance of payments conditions so far this year. Mr Ferenc Bartha, president of the National Bank of Hungary, is in Washington for the spring meetings of the IMF and World Bank.

In 1992-93 the country faces a liquidity crisis with the need for a bridging loan from the BIS of \$610m.

Hungary seeks bridging finance from BIS

By Stephen Fidler in Washington

Gorbachev orders Red Army to fall in with perestroika

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev yesterday demanded immediate reforms in the armed forces to the Soviet military establishment prepared for a

EUROPEAN NEWS

Brussels sets targets for talks on future of Efta

By David Buchan in Brussels

THE European Commission yesterday set itself goals for forthcoming negotiations with the European Free Trade Association which could break or re-make its negotiating partner.

The proposals must go to EC foreign ministers for approval early next month, before the long-heralded negotiations can begin on the creation of a large European Economic Space (EES) between the 12 EC member states and the six Efta members — Finland, Sweden, Norway, Iceland, Austria and Switzerland — plus Liechtenstein.

The talks could either remodel Efta into a supranational organisation or lead to a rash of applications by its members to join the EC.

The trickiest part of the attempt to let goods, services, capital and even to some extent labour flow freely and unfettered between 350m people is for both sides to agree to common rules governing the EES without compromising their sovereignty.

Brussels is proposing that Efta members can, through special joint consultation bodies, help "shape but not make" Community decisions. Thus the Commission's proposed negotiating mandate states

Britain and Austria yesterday agreed it was unrealistic to pursue Austria's application for membership of the European Community before completion of the single European Market at the end of 1992, writes Robert MacIntosh.

In informal talks in London, Mrs Margaret Thatcher, the UK prime minister, told Dr Franz Vranitzky, the Austrian Chancellor, that the EC had too much at its plate to envisage an enlargement of the Community.

Dr Vranitzky emphasised, however, that Mrs Thatcher had adopted a fundamentally positive attitude towards Austrian membership. This was confirmed by Mr Francis Maude, British Minister of State for Foreign Affairs, who told Austrian television he would be "surprised" if Austria was not part of a much larger Community by the end of the century.

That every aspect of the Community's decision-making autonomy must be protected, including that of the European Parliament.

Mr Jean-Pierre Cot, leader of the Socialists, the largest group in the parliament, this week warned that giving Efta a say in EC-making would undermine democratic control. The Strasbourg parliament would be deterred from amending legislative proposals that had been already been agreed with Efta, he complained.

The Commission also says that Efta members will have to give their organisation powers to control trade-distorting state aids and restrictive business practices equivalent to those which Brussels wields over the Twelve, so that "equal competitive conditions" are achieved.

However, some EC diplomats have criticised the Commission for taking too long in setting up the new body.

One diplomat said: "It is not the Community's job to tell Efta how to fulfil its obligations, nor is it right for the Commission to urge that a mini-Commission be established in Geneva" — where the relatively tiny and powerless Efta secretariat is located.

A third contentious issue in the negotiations concerns Brussels' demand that Efta treat third countries in some areas just as the Community does. Otherwise, the Commission worries, Efta could undermine the reciprocity provisions in EC legislation, particularly on financial services.

Turkey accused of torture

TORTURE and other human rights abuses continue unabated in Turkey six months after the Government proposed new safeguards, according to Amnesty International.

In early 1990, thousands of people remained imprisoned for political reasons, including hundreds of prisoners of conscience convicted for their non-violent political or religious activities, the human rights organisation said.

"Among them are members of political organisations, trade unions and Kurdish groups as well as journalists and religious activists. The use of torture continues to be widespread and systematic, in some cases resulting in death."

Turkey ratified the UN Convention against Torture in 1988.

Albania signals further move to end isolation

By Judy Dempsey

ALBANIA yesterday edged further away from isolation when Mr Adil Gencani, the Prime Minister, said his country would join the Conference on Security and Co-operation in Europe (CSCE).

In a speech reported by the official news agency, he said "our concern and commitment in the cause of peace, security and fruitful co-operation among the European states remains permanent... [from this] stems our desire to join the process of European co-operation and security and render our possible contribution to its progress."

Albania was the only European country to remain outside the 35-member CSCE, formal-

ised in 1975 after European nations, together with the US, Canada and the Soviet Union, signed the Helsinki Final Act.

The act provided a framework for strengthening security and co-operation in Europe through improving human rights and economic contacts between east and west.

Mr Gencani's announcement comes just three weeks after Mr Ramiz Alia, head of the ruling Communist Albanian Labour Party, said Tirana hoped to re-establish relations with Washington and Moscow. This is expected to be discussed with Mr Javier Pérez de Cuellar, the UN Secretary General, who arrives in Tirana on Friday.

Local name. Global signature.

Companies' plans affected by E Europe'

By Tim Dickson in Brussels

SEVENTY per cent of top American and European companies have re-thought their business plans in the light of recent events in eastern Europe, according to a survey published yesterday by business advisers KPMG.

Almost one third admit to having "substantially" revised their strategies.

Interest is known in the opportunities in East Germany, Hungary and Czechoslovakia — with Poland ahead of the Soviet Union — but companies generally do not expect an early contribution to their bottom line.

The conclusions are based on telephone interviews with the chief executives of 50 US companies and 58 European companies conducted during March and April after the elections in East Germany.

Around a fifth of the respondents on both sides of the Atlantic were financial institutions.

Differences of view are expressed on the impact on the single European market, with around one half of the American companies suggesting that integration will be speeded up by changes in the east and nearly one third of European businesses seeing a slowdown.

Mr Scott Cormack, head of the Brussels-based European Business Centre of KPMG, said: "Major companies in the US are more interested in eastern Europe than in non-EC west European countries."

"Only 12 per cent of US and 19 per cent of top European companies said they planned to extend trade in countries such as Switzerland, Austria, Sweden, Norway and Finland."

On the profit potential from the East, around half the US companies said they expected expansion in eastern Europe to add only \$10m (26m) to their total business over the next three years.

European companies, on the other hand, were more optimistic, with 28 per cent forecasting contributions of \$25m and over (against just 10 per cent from the US sample).



Troops and armoured vehicles from the Soviet garrison in Vilnius, the Lithuanian capital, line up in preparation for the traditional Victory Day military parade today. A senior Soviet officer in Lithuania said the army might have to intervene if tensions increased in the breakaway Baltic republic and he called on President Mikhail Gorbachev to take over its running from the Kremlin. In London, Mrs Kazimiera Pruszkiewicz, the Lithuanian Prime Minister, appealed to Britain to support her republic in its independence struggle.

In the sister republic of Estonia, the parliament yesterday voted overwhelmingly on a name change to Republic of Estonia from the Estonian Soviet Socialist Republic. Deputies also agreed to restore the pre-war coat of arms at the expense of the hammer and sickle.

West German exports at record level in March

By David Goodhart in Bonn

WEST GERMAN exports reached a record monthly high in March, producing little sign of the reduction in the trade surplus expected this year, even though imports were at their second highest monthly level ever.

The total value of exports in March was DM60.95bn (\$22bn), slightly higher than the previous record in June last year, while imports reached DM47.55bn.

Compared with March 1989, the value of exports rose by 11 per cent and imports by 12 per cent. But the trade surplus, accompanying the reform of the Bundespost last year,

rose to DM12.8bn this March from DM12.5bn last March.

The surplus for the first quarter has risen to DM36.9bn from DM35.9bn.

The latest manufacturing order estimates — showing a 3 per cent rise from February to March — suggests that export-driven growth is not fading. Foreign orders rose 10.5 per cent but domestic orders were only 1.5 per cent higher.

• West German print workers have settled for an hours and

Marshall aid money to help E Germany

By David Buchan
Brussels

THE EUROPEAN Commission yesterday approved West Germany's decision to use money piling up under the old post-war Marshall Plan aid to spur investment in East Germany, provided the federal state subsidy scheme is open to all European Community companies, not just German ones.

Money available from the fund, used mainly to bolster investment in West Berlin latterly, will total DM40bn (\$2.16bn) over the next four years.

The aid takes the form of 15-year loans with interest rates of two percentage points below market levels and a five-year grace period on repayment.

It is designed to respond to pressing East German needs in starting up new businesses, cleaning up the environment, modernising industrial plant and helping new tourist ventures.

Non-German companies can apply for the subsidised loans, but must do so through banks in West Germany, including the branches of foreign banks there.

In response to fears by Bonn's EC partners that West Germany is shelling a march on them in the East German market, the Commission has pressed for the West German Marshall aid to be opened to anyone ready to invest in East Germany.

• East Germany and Bulgaria yesterday signed 10-year trade and co-operation agreements with the European Community, phasing out quotas on their exports to the EC by the end of 1995.

The EC-East German accord will only last, in fact, until East Germany joins West Germany, and therefore the EC, probably sometime next year.

But Mr Gerhard Pohl, the East German Economics Minister, said his country would use the consultation procedures in yesterday's accord to ensure that Brussels was fully briefed on the current negotiations on union between the two Germanys.



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EXCEED US\$12 BILLION.

Market winds blow through once walled-in industry

East Germans await shake-up that will come when economic union is forged, writes Andrew Fisher

WITH German currency and economic union set for July 2, the change in East Germany from communist rigidity to free market will be bewilderingly swift. As factories are modernised or closed, jobs will go. Estimates range upwards of 1.5m - and others will spring up as new businesses develop. Nobody knows how East Germany will make the switch, even with West German help.

A quick tour round an East German plant shows why much of industry is desperate to link up with the West. In Eisenach, the ageing Warburg car factory in the middle of the town looks eight years away from the efficient plants in West Germany.

Opel, owned by General Motors of the US, has agreed an outline deal with Eisenach which more than 150,000 Opel workers will be produced by 5,500 people. At the moment the East German plant makes 75,000 cars with 9,200 people.

"We have been mentally and physically walled in," says Mr Siegfried Schiller, deputy director of the Manfred von Ardenne scientific research institute in Dresden. Taking an extreme view, he reckons 75 per cent of the *kombinate*, the industrial groups, will not survive and that unemployment

could exceed 4m.

Others are less pessimistic. Mr Andreas Mauksch, deputy head of the Dresden regional council, expects unemployment to be nearer 2m, insisting that economic rebuilding should provide work for all.

"Not everyone can keep their present job, but they will be able to have a job. There will be a huge structural shift."

The probable extent of this shift to the free market can be seen in Eisenach, where much work is still done by hand. Not Opel, VW, nor Mercedes-Benz, co-operating with IFA on trucks, will be able to employ all the workers in the various plants when their agreements take effect.

The West Germans intend to help develop supply industries;

IFA, like other *kombinate*, now makes most of its own parts. At Eisenach, many lost assembly jobs can be recreated when the plant's machinery and parts sections become part of a normal supply industry. The 650 workers from Cuba and Mozambique will return home. But that will still leave a big local unemployment problem, and the changes for those who keep their jobs will be enormous.

Eisenach has a taste of the future with a modern plant to produce cylinder heads for engines made by IFA on equipment from VW. Located outside the cramped town centre, the site has plenty of room for expansion. It is here that a new plant for the Opel cars is envisaged in 1992.

WESTERN CHEMICAL COMPANIES TREAD CAUTIOUS PATH OVER INVESTMENT IN EAST

WEST GERMAN

chemical companies are

taking a cautious line about

investments in

East Germany

because of the country's

environmental problems.

He said, however, that other areas of

East German chemicals - above all petrochemicals, accounting for about 40 per cent - often had modern plant and equipment and could become competitive on western markets.

Mr Strenger is also president of the

West German Chemicals Association.

He made clear that, even after unification, Bayer was looking at East Germany above all as a market for products and technology rather than as a potential

source of production. "This reluctance (to invest) does not apply only to Bayer. It applies to all of the German chemical industry," he said. However, Bayer was building up its sales and consulting network in East Germany and discussing co-operation with companies in areas like pharmaceuticals, information technology and insecticides.

Mr Strenger underlined that "large scale investment" was needed in East Germany to clean up contaminated industrial sites. Putting up the sums of money for this challenge was the task of government, not of private companies.

East Berlin's state planners, headed by Mr Günter Mittag, held the car industry back. Providing for the consumer was a low priority. As Mr Mauksch points out, there was an exaggerated emphasis on sectors such as electronics, precision engineering, and energy.

The threadbare economy these policies created is all too apparent. While the car is one of West Germany's most successful products, the lousy Trabant is the most common vehicle on East German roads. Like the more solid Wartburg, it is rapidly being displaced by second-hand western models. Under Mr Mittag's unyielding hand, the *kombinate* were forced into a degree of autarky which has left them ossified

and vulnerable. Since 1972, they have absorbed most small businesses.

In the Dresden region, says

Mr Mauksch, there were 2,445

independent companies in 1960,

nearly half in private ownership.

Now there are less than 450. The others were shoehorned into the *kombinate*.

But there were no efficiency gains; the change was organisational.

Until 1972, these companies

made up East Germany's

Mittelstand, the small busi-

nesses that form the backbone

of industry in West Germany.

Today, many former owners of

these nationalised companies

want them back. Budding East

German entrepreneurs clamour

for information about running

businesses.

Overcoming the years of hardline planning will be gruelling. Because the East German economy was cut off from the West, companies often had to duplicate development work done elsewhere.

For instance, says Mr Hans Fischer, head of Robotron Meselektronik which makes measuring equipment, "we had to develop certain microprocessors ourselves. We couldn't buy them."

At the opening of a DM200m (£72m) printed circuit board plant, Mr Fischer said his company, part of the big Robotron electronics *kombinat*, would be better off alone. Like the rest of the group, his unit wants western partners and has one co-operation deal with Philips of the Netherlands. He admits the plant, near Dresden, would never be built today. The idea was to save on imports. But the free market will expose it to the heat of competition.

In another expression of the declining popularity of West German Mittelstand and his policies, post and telecommunications workers are planning a strike and demonstrations in central Paris today.

Only last month, a court

unwillingly declared that a minister in a former Socialist Government, Mr Christian Nucci, charged with financial corruption, had no case to answer. Later, another court

found against nine consultants and company directors charged with using dishonest methods to raise party funds.

Censure motion threat to French Government

By William Dawkins in Paris

A BELEAGUED French Socialist Government today faces the most serious threat from a censure motion in the two years since it came to power, although it is expected to avoid defeat narrowly.

The motion, tabled by the three centre-right opposition parties, will be considered today by the other main opposition force, the Communist Party, which is as yet undecided.

The combined forces of non-Socialists would unseat the minority Government. The Communists bailed out the Socialists in three previous censure debates, but their loyalty is less certain this time.

In another expression of the declining popularity of West German Mittelstand and his policies, post and telecommunications workers are planning a strike and demonstrations in central Paris today.

They are protesting against the separation of post and telephone services.

Opinion polls attribute the decline in the President's popularity to people's perception that he is too keen to hoist France's international profile at the expense of ordinary vot-

ers' interests. He is also blamed for failing to heal personality rifts within his own party.

The censure motion, to be debated in parliament today and tomorrow, brings to a head a murky 18-month controversy about underhand methods used by most political parties to raise election funds.

Earlier this year, the Government tried to make a fresh start, with a tough new law on party funding. Tacked on was an amnesty for earlier offences, but specifically excluding politicians and those who had personally gained from corruption. What has enraged the opposition is that the amnesty has in practice had precisely the opposite effect - that of clearing politicians and condemning party supporters.

Only last month, a court unwillingly declared that a minister in a former Socialist Government, Mr Christian Nucci, charged with financial corruption, had no case to answer. Later, another court

found against nine consultants and company directors charged with using dishonest methods to raise party funds.

New proposal over status of Airbus

By Paul Betts, Aerospace Correspondent

BRITAIN AND West Germany are studying new proposals to transform Airbus Industrie, the four-nation European aircraft manufacturing consortium, into a public limited company (PLC).

Professor Roland Smith, chairman of British Aerospace, and Mr Edzard Reuter, the head of Daimler-Benz, the West German parent of Messerschmitt-Bölkow-Blohm (MBB), are understood to have commissioned a report on changing Airbus Industrie's special legal status.

The plan would be to transform the consortium from a French Groupement d'intérêt Economique (GIE), a form of partnership without the same accounts disclosure obligations of normal companies, into a British PLC or its French or West German equivalent.

Baer and Daimler, the two private sector partners in Airbus, have both argued in favour of accelerating the process of turning Airbus into a more transparent and commercially oriented enterprise. But Aerospatiale, the French state-controlled partner, has been cool to the idea. It appears worried that its leading position in Airbus may be undermined.

The four Airbus partners are Aerospatiale and MBB with

27.9 per cent each, BAE with 20 per cent, and CASA of Spain with 4.3 per cent.

A report last year recommended changes in the Airbus structure to make it more transparent and streamline its management.

Mr Hans Friderichs, the chairman of the Airbus supervisory board, has also recently come out in favour of a change of status. "In view of its large production volumes, Airbus needs more transparent accounting procedures and a shorter decision-making circuit," he said.

He suggested that Airbus be transformed into a holding company based either in France or West Germany or embracing some broader European status. "Each member should set up a separate subsidiary to bring together all its Airbus activities. (BAE and Daimler have already done this.) These would then be linked to the new holding company," he said.

Apart from likely French opposition, the change of status is expected to face problems. These include the need to capitalise the new PLC and allocate assets which currently constitute the bulk of each partner's commercial aircraft operations.

Regional party alters the face of Italian politics

By John Wyles in Rome

ITALIAN politicians were yesterday struggling to adjust to the arrival of a new right-of-centre political force. The Lega Lombarda robbed votes from all the established political parties at last weekend's local elections to become the second largest party in its native region of Lombardy.

Analysts are convinced the Lega is more than a passing phenomenon and that it could go on to realise its ambitions to build a new popular movement throughout the north and centre of the country in alliance with other regionally-based leagues.

More than a carefully organised political party, the Lega captured 19 per cent of the vote in Lombardy and around 18 per cent in Milan, having given a strong warning of its steady mobilisation when it polled 8.1 per cent in last year's European Parliament election. It also polled 5.6 per cent in the Piemonte and the Veneto, whose separate local leagues also advanced to 5.6 per cent shares of the vote.

At a practical political level, the advance of the Lega Lombarda will greatly complicate

the formation of local administrations at regional, provincial and communal levels in one of Italy's richest and most populous regions. In many cases, the main national governing parties, the Christian Democrats, Socialists, Social Democrats, Republicans and Liberals will be forced to turn either to the Greens or Communists, or both to form majorities.

Many national leaders were reluctantly accepting yesterday that the onward march of the local leagues reflects a gathering protest against the established government parties in the absence of any credible alternative to their regime. The political collapse in the Communist Party's support from 30 per cent five years ago to 24 per cent makes it a distant prospect as an alternative government.

While the Lega Lombarda's policies lack clear definition, they favour a more federal system of government, arguing that Rome is dominated by southern politicians who waste the region's wealth on grandiose and corrupt schemes for developing the Mezzogiorno. The racist overtones to its anti-southerner strategy are supplemented by calls for the repatriation of Third World immigrants without established jobs.

Among the governing parties, only the Socialists increased their vote compared to the same elections five years ago. This should help guarantee that the present Government, led by Christian Democrat Mr Giulio Andreotti, will stay in power until the first part of next year when an early general election is likely.

The commune of Palermo provided one of the most spectacular results where the DC increased its share from 40 to 44 per cent. This is seen as a personal success for the mayor, Mr Leoluca Orlando, despite the fact that the mafia has seriously divided his local party.

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Building On Beliefs

MOTOROLA

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OVERSEAS NEWS

Labor plans economic reform for Australia

By Kevin Brown in Sydney

AUSTRALIA'S re-elected Labor Government yesterday set out an ambitious programme of economic reforms combined with tight spending controls for its fourth three-year term.

Details of the programme were outlined to the first parliamentary sitting since the March election by Mr Bill Hayden, the Governor-General in a speech written by Mr Bob Hawke, the Prime Minister.

Under Australia's constitution, Mr Hayden represents Queen Elizabeth, the head of state, when she is not in Australia.

Labor won 78 seats in the 148-member House of Representatives, an overall majority of eight in spite of winning fewer votes than the conservative Liberal/National party coalition. The Liberals have 55 seats and the National Party 14. There is one independent.

Mr Hayden said the Government's priority was to maintain "the urgent and sweeping task of national reform required to create a stronger economy and fairer society."

The Government plans a broad menu of structural reforms, including further reductions in trade protection, deregulation of domestic aviation, increased competition in telecommunications, a shake-up of land transport regulations, and labour market reforms, especially among Australia's notorious waterfront workers.

Trade with New Zealand across the Tasman Sea will be a high priority. A merger of the Australian and New Zealand aviation markets is to be considered, and the Government wants to emulate cost cutting already achieved by New Zealand in shipping.

The reform programme is expected to get under way with the release today of a report recommending big changes in rail transport. Further reports on telecommunications and broadcasting are expected shortly.

The reform programme is widely regarded as overdue, and has broad support because of Australia's worsening economic problems. However, there are doubts about the Government's ability to overcome opposition among trade unions and to achieve agreements with some state governments.

Mr Hayden said the Government would maintain its tight fiscal stance and firm monetary policy, and expected significant reductions in the rate of inflation and the deficit on the current account of the balance of payments. He gave no timetable for the improvement.

The Government is likely to face an early challenge when it meets state premiers shortly to set spending and borrowing targets for the coming financial year, which starts in July.

Mr Hayden said the six states and two territories would be asked to accept cuts in spending and borrowing. The federal budget is already in surplus.

NZ 'blackmailed' by France

France "blackmailed" New Zealand into agreeing that two French spies convicted of the Rainbow Warrior bombing should serve their sentence on the French Pacific military base of Hao at Mr David Lange, former New Zealand Prime Minister, said yesterday. Mr Howard reports from Wellington.

"The French threatened to wreck New Zealand's farming industry," said Mr Lange. It would force EC restrictions on NZ's butter and lamb trade. The threats came "from the highest level".

Korea's moon villagers suffer while real estate prices soar

Rising demand and land speculation have made the housing shortage the number one problem, reports John Riddings.

THE reality of Seoul's Daldongnae, or moon villages, belies their romantic name.

So called because of their location on hills, the first places struck by moonlight, but also the last to receive utilities and water supplies, they provide housing for the poorest section of the urban population. Families live in a couple of rooms, usually less than 15 square metres each, and pay "key money" or a fixed deposit of Won 10m (\$8,630) even for its fourth three-year term.

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Economic blockade for Bougainville

By Kevin Brown

THE Government of Papua New Guinea (PNG) yesterday announced an economic blockade of the mining island of Bougainville after talks with local pro-independence rebels collapsed.

Mr Ted Diro, the deputy Prime Minister, said only shipping and airline services carrying essential medical supplies and fuel for the island's hospital would be allowed. The banking and telecommunications systems have been ordered to close.

The announcement followed a statement from Kieta, the Catholic Commission for Justice and Peace, which accused the PNG Government of "a hidden agenda to destroy the peoples of Bougainville".

Mr Diro said a five-hour cabinet meeting had agreed to call out the PNG defence forces to enforce the blockade. He said there was no intention to land on the island, but the Government was anxious to have police there as soon as possible.

Mr Diro said the Government was ready to reopen "meaningful" talks. However, the Government will not discuss the rebels' main demand for secession from PNG.

In Canberra, the Australian Government announced that Mr Bob Hawke, the Prime Minister, will visit PNG next month. Australia also announced an additional A\$20m (\$9.09m) in aid to PNG to help replace lost income from the copper mine on Bougainville, closed by the rebels in May.

The announcement of Mr Hawke's visit follows rising tensions between Australia and PNG over criticism of the PNG Government by Senator Gareth Evans, Australia's Foreign Minister.

Mr Michael Somare, PNG Foreign Minister, said in response that he was "very concerned" about Australian comments made "without the benefit of details".

THE South Korean Government yesterday announced its strongest measures yet to curb real estate speculation, ordering 49 leading business groups to sell surplus land by the end of the year, writes John Riddings.

The measures, which were announced by Mr Lee Seung Yum, the Minister for Economic Planning, also prevent conglomerates from buying new land. Businesses which fail to comply will be subject to fines and barred from obtaining new credit.

Real estate speculation has become one of South Korea's most pressing social and economic problems.

According to Mr Lee Kyu Hwang, director general of the Land Bureau at the Ministry of Construction, there are 1.2m people on the waiting list for small public apartments and 790,000 more awaiting private apartments. The Korea Development Institute estimates that the housing supply ratio, the total housing stock divided by the number of households, has declined from 78.2 per cent in 1970 to about 70 per cent last year. In Taiwan, the comparable figure is about 90 per cent, while in the US and Europe the ratio is generally over 100 per cent.

The crisis has arisen out of a combination of increased demand and limited supply of land and housing.

In addition to the underlying shortage of land resulting from

the cities. More than a quarter of the population lives in either Seoul or Pusan, with the other big cities accounting for most of the balance.

Other factors include the trend towards nuclear family units and increased corporate demand for land as industry seeks to expand into new facilities.

But both supply constraints and increases in demand have been exacerbated by rampant real estate speculation. Big business groups, seeking higher returns than the stock market and manufacturing investment can offer, have been particularly active.

According to government figures published last month, the 30 chaebol, the large business groups which dominate the economy, purchased land valued at between Won 3.8 and 5 trillion (million million) last year. Hyundai Group, one of the largest conglomerates, is estimated to own real estate worth Won 1.9 trillion.

The immediate effect of the limited supply, increased demand and speculation has been to prompt sharp rises in land and rental prices. According to the KDI, the first quarter of this year saw a 22 per cent increase in the average amount of deposits necessary for renting an apartment. In 1989, the average price of land in Seoul rose by over 30 per cent.

This has coincided with a sharp increase in demand. South Korea's rapid urbanisation, a result of its equally rapid industrialisation, has prompted massive migration to

the immediate effect of the limited supply, increased demand and speculation has been to prompt sharp rises in land and rental prices. According to the KDI, the first quarter of this year saw a 22 per cent increase in the average amount of deposits necessary for renting an apartment. In 1989, the average price of land in Seoul rose by over 30 per cent.

More fundamentally, however, the land and rental price rises have increased disparities in wealth and the gap between

property owners and lessees. "The rich are getting richer and the poor are getting poorer," complains a Daldongnae resident.

Given the egalitarian nature of Korean society and the general unpopularity of the big business groups, such sentiments provide a source of social tensions.

The Government is responding in several ways. This year we expect to build 450,000 houses - 300,000 of them public," says Mr Lee Kyu Hwang.

"Our target for 1992 is 2m new homes, most of them under 25.6 pyeong (one pyeong is 3.3 square metres) so that ordinary workers can afford them."

Housing finance is also being improved. Funds made available for purchases and construction rose from Won 760m in 1987 to Won 2.68 trillion last year. Private construction, too, is being encouraged. Restrictions on land use are being removed as the limits on new house prices are being removed.

At the same time, the Government is addressing the more difficult problem of curbing speculation. Legislation this year introduced a radical new concept of public land ownership. Land holdings are limited, to 600 square metres in central Seoul, and if this limit is exceeded the surplus land must be sold or a surcharge incurred.

Still more ambitious are plans to introduce capital gains taxes on land holdings, rather than just land transactions.

This year, the 24m units of non-government land will be assessed for their value. On September 1, after an appeal period of a month, these values will be announced, providing a base for a tax on the land's increase in capital value. "No other country has tried such a scheme," says Mr Lee.

A more direct approach announced in recent weeks is to force the chaebol to sell surplus real estate holdings by the end of the year. The Government has said that if no purchaser is found it will buy the land itself at acquisition cost.

Despite this array of measures, however, many still doubt that the problem will be resolved. "We have enough tools," says a research analyst at the Korea Research Institute for Human Settlements. "But the tools are worthless without political will."

Part of the problem, he believes, is that those who will suffer under the proposed changes are influential in the decision-making and enforcement process. In addition, the previous attempts to resolve the problem have come to little, raising doubts about the Government's credibility. "The chaebol are a very powerful lobby and are adept at finding loopholes."

But others are less pessimistic. "Previous attempts have certainly failed," says one analyst, "but the Government does now seem to realise that the time for talk is over." President Roh's direct intervention is seen as evidence of a new found government commitment.

Clearly, the problems cannot be quickly solved. All of the measures, from capital gains taxation to forced land sales will take months and even years to implement. In the meantime, the tensions arising from escalating rent and house prices are unlikely to diminish.

Iraq boasts of nuclear arms trigger

By Our Foreign Staff

PRESIDENT Saddam Hussein quashed hopes yesterday for the early freedom for 15 Western hostages in Lebanon, claiming US intruders had obtained a sample of an American electronic capacitor for which the US says could be used as a trigger for nuclear weapons - and was marking his own copies.

In March, Britain and the US said they had seized 40 of the devices at London's Heathrow airport, foiling a plot to kidnap them to Iraq.

"Only five days after the US announcement about the so-called nuclear trigger, our fighters at the Ministry of Industry and Military Industrialisation succeeded in producing capacitors similar to those so-called triggers," President Saddam told Iraq political leaders.

The president displayed two of the Iraqi-made devices and what he said was an American sample.

"Can this detonate a nuclear bomb?" he asked. "I haven't seen a nuclear bomb... but this is one of the capacitors they talked about; they did not capture all of them."

Five people and two British companies were accused in the US in March of conspiring to smuggle two secret nuclear weapons to Iraq from the US. The indictment was passed down after a 15-month "sting" operation. Iraq denied it was making nuclear weapons and said it wanted the capacitors for laser research.

Yesterday there was no immediate statement on Mr Saddam's latest boast from London or Washington, but officials said they remained opposed to any Iraqi attempt to obtain equipment which could be used for nuclear weapons.

Baghdad has consistently surprised the West with its technological progress since the end of the Gulf war against Iran in 1988, and western officials are not sure whether Iraq had the ability to make such sophisticated electronic devices so quickly.

Nigeria cuts oil production

Nigeria yesterday announced a big cut in oil output in line with moves by other states of the Organisation of Petroleum Exporting Countries to support prices, which have fallen by up to 25 per cent this year. Reuters reports from Lagos.

"The amount that Nigeria was supposed to be making in excess of its quota was 140,000 barrels per day (b/d). This is the amount by which we intend to cut down," Mr Jibril Amhia, the Oil Minister, said.

The 13 members of Opec decided at an emergency meeting in Geneva last week to cut output by 144,500 b/d.

Moroccan police hold fundamentalists

Police detained about 2,000 Islamic fundamentalists who staged a peaceful demonstration outside a court-house in the centre of Rabat yesterday. Reuters reports from Rabat. Witnesses saw fundamentalists taken into a courtyard where they were beaten by para-military police armed with batons and men in civilian clothes wielding clubs.

The demonstration was held in front of the Court of Appeal where six leaders of the outlawed Adl wa Ihsane fundamentalists movement were due to appear. It was the biggest demonstration by Islamic fundamentalists staged in the centre of the Moroccan capital.

Angolan rebels claim success

Angolan rebels said yesterday they had pushed back government troops near the strategic town of Mavinga in the southeast, killing 139 soldiers and capturing about 100 tanks and other military vehicles, Reuters reports from Lisbon.

A statement issued in Lisbon said Unita rebels had stormed government positions on Monday morning, sending the troops fleeing in disarray towards their base at Cutio Guanavale. The Lisbon embassy of the left-wing government dismissed the report.



Banks agree \$430m Philippines loans

THE Philippines expects the release of about \$450m (257m) in new loans from foreign commercial banks around the middle of this month, Greg Hutchinson writes from Manila.

The amount drawn will represent the first tranche of the \$714m in bonds which Manila is to issue to about 80 creditor banks. The country's total debt stands at \$26.5bn.

The bonds issue results from the most recent debt reduction agreement with foreign banks. Under the deal, the Philippine Government also repurchased \$1.8bn of the country's debt from commercial banks at a 50 per cent discount.

LABOUR accords signed on Monday between the employers' federation, Saccosu, and union groups Cosatu and Nactu will go a long way towards improving the industrial relations climate soured by the divisive 1988 Labour Relations Amendment Act.

The agreement on amendments to the act took more than two years to negotiate.

It will be forwarded to Mr Eli Low, Minister of Manpower, in the hope that it will be possible to debate and process the proposed changes during the 1990 session of parliament, a joint statement issued yesterday.

Intervention by way of protection and subsidy, real interest rates and deregulation.

One key decision in the Government's programme was the realisation that it had to privatise the process itself, and a Privatisation Unit was formed.

The only listing to date under the policy was that of Iscor in November 1989. It raised R3.75bn, 1.85m shares at R3 each. It was 4.16 times over-subscribed and saw 150,000 investors coming to the market, an increase of 50 per cent in the number of private investors active in the market, according to Mr Tony Norton, Iscor chairman.

The listing was widely acclaimed, particularly in terms of the quality of information made available to the public and the pricing of the offer. Shares traded at first at a 10 per cent premium and the high volume of trading meant that prices was established on a true volume market. After reaching a high of R3.85 on January 9, the share has since slumped back to its issue price, largely because a depressed world

steel market means earnings forecasts in the prospectus are unlikely to be met.

Iscor's share price, the flat state of the JSE and the dampening effect of ANC threats of nationalisation against another listing in the short term. Iscor will probably be next up, but Transnet, Escom and Posta and Telecommunications are more distant prospects.

Transnet recently took a big step towards privatisation by dividing itself into five separate business units and changing its status from a state corporation to a private company. But it will be some time yet before any division has built up a sufficient business record to justify a listing.

Escom has been run on commercial lines for some years now, but worries about lack of competition have put its sale on the backburner. However, as Mr Norton, puts it: "Privatisation is the crowning of the commercialisation process. You can defer the coronation as long as you get on with the commercialisation."

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OVERSEAS NEWS

Religious beliefs focus ethnic tension

Lim Siong Hoon on resentment at Malaysia's growing Islamisation

Amid the surrounding din of Kuala Lumpur's material prosperity, the tropical forest enclave of Bukit Nanas, or Pineapple Hill, manages to retain a certain severity. Up the hill's narrow and steep road you come first to the St John's Cathedral. Then, after a bend, the namesake, the red stone and marble La Salleian school.

Adjacent to the mission school - which is something of a local icon - is the wooden building on stilts housing the Catholic Research Centre.

The building also functions as headquarters to the Malaysian Consultative Council for Buddhism, Christianity, Hinduism and Sikhism, a group representing half the country's 17m population; the remainder are Moslems.

Islam is the only religion with official status, a position which also emboldens voices within the Government to advocate for further infusion of Islamic "values" into the civil law and to make those values the core of a "national culture."

Last month the council, normally reserved and unobtrusive in its work, appeared in the centre of political storm. The council had campaigned to collect one million signatures for a petition which boldly declared, "We do not want the syariah (Islamic laws) imposed on us".

Dr Mahathir Mohamed, the

Prime Minister, thought it a hostile act against the Moslems. He also raised the spectre of another racial riot should the campaign continue. This was a reminder of May 1969 when Malays and Chinese had slaughtered each other by the hundreds.

After Dr Mahathir's condemnation, the campaign stopped - at half a million signatures. Though he and the council later met, nothing specific resulted.

The council has a list of grievances: a Moslem bureaucracy intolerant of other religions, bureaucratic hindrances to church and temple constructions, introduction of compulsory Islamic courses for all university students, and unfavourable laws that, while protecting Moslems, punish others.

To the council, these problems seem to multiply in direct proportion to Islamisation, or the fear of it. Such a fear has given the council's multi-religious clergymen common cause not merely to defend religious freedom, which has constitutional guarantees, but also to fend off Islam's encroachment, real or perceived.

The council's intercession is unusual because inter-religious disputes have largely been a preserve of the police, not an uncommon thing here. It is unprecedented because open opposition towards Islamisation is taboo and risks accusations of schism in Islam.

The quest for Islamisation makes this task difficult; a test of which will come in a general election expected later this year. Then, the Moslem votes will count more than before because of a schism in Unmo.

In actuality, the Malays under

Dr Mahathir's United Malay

National Organisation (Umno) is

the dominant force in the

National Front ruling coalition.

Many of the non-Malays, the

Chinese and Indians which are

a third and a 10th of the popula-

tion respectively, rarely vote for

the coalition.

The Malaysian Chinese Asso-

ciation (MCA) and the Malaysian

Indian Congress (MIC), the coali-

tion's Chinese and Indian voices,

help though to legitimise its mul-

ti-racial character.

Religion exacerbates this

racial politics. Malays are Mos-

lems, Chinese and Indians are

non-Moslems. Hence Dr

Mahathir's orders to halt the sig-

nature campaign was done on

the grounds of protecting racial

as distinguished from merely

religious peace.

All national policies are

claimed to be made by political

consensus. But clearly not with

all decisions. On Islam for

instance, Unmo's Islamic char-

acter meant it had to respond to

Islamic fervour brought home

from Iran and elsewhere in the

Middle-East during the past

decade. The result has been a

visible shift by the party from

the religious centre towards a

stronger Islamic appeal.

While this succeeds in masking

right-wing Malay nationalism as

a norm, rather than an exception,

it contributes to alienate other

races. So to retain any simi-

larity of multi-racial legitimacy

left, Dr Mahathir continues to

fan his party's image as a mag-

nificent political brother. And,

before a national audience, he

continues to present Islam's

moderate face.

The new and worrying conse-

quence is that future conflicts

will be calmed outside intra-eth-

nic politics or, worse, radical

Islam.

The predictable result is that

non-political organisations like

the non-Moslem council are

driven to become the new stand-

ard bearers. Politics and the

tension that go with it, has come

to Pineapple Hill.

The revolt against Dr

Mahathir may bring about a

moderating influence on Unmo.

The trouble is that the challenge

for the Moslem votes leaves pre-

mises little middle ground for

manoeuvre even as Unmo

searches for ways to live the

non-Moslem voice in its racially

mixed constituencies.

Struck with this dilemma,

something may give way within

the coalition. An all out appeal

to Moslems may cause the MCA

to lose its shirts, alternatively

Unmo stands to lose a record

number of seats.

A need to protect Unmo's

minority party explains why Dr

Mahathir went down hard, and

quickly on the signature cam-

paign. Though the campaign was

stumped, the council's concerns

cannot be simply ruled away,

as like in the past when the

Government pushed through the

adoption of a single Malay offi-

cial language.

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tatives of the previous adminis-

tration.

Dutch policy towards

South Africa eases

FOREIGN MINISTER Hans

van den Brook signalled a

new relationship between the

two countries. Until then, he

wants the position restored to

that of March 1989, when the

Indo-Nepal treaties on trade

and transit lapsed.

For more than a year,

Nepal's economy has been

severely disrupted because of

restrictions placed by India on

trade and transit, particularly

on petroleum and other essen-

tial items.

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tration.

Mr de Klerk left South

Africa yesterday for a three-

week tour of nine European

countries. He will meet heads

of state and government in

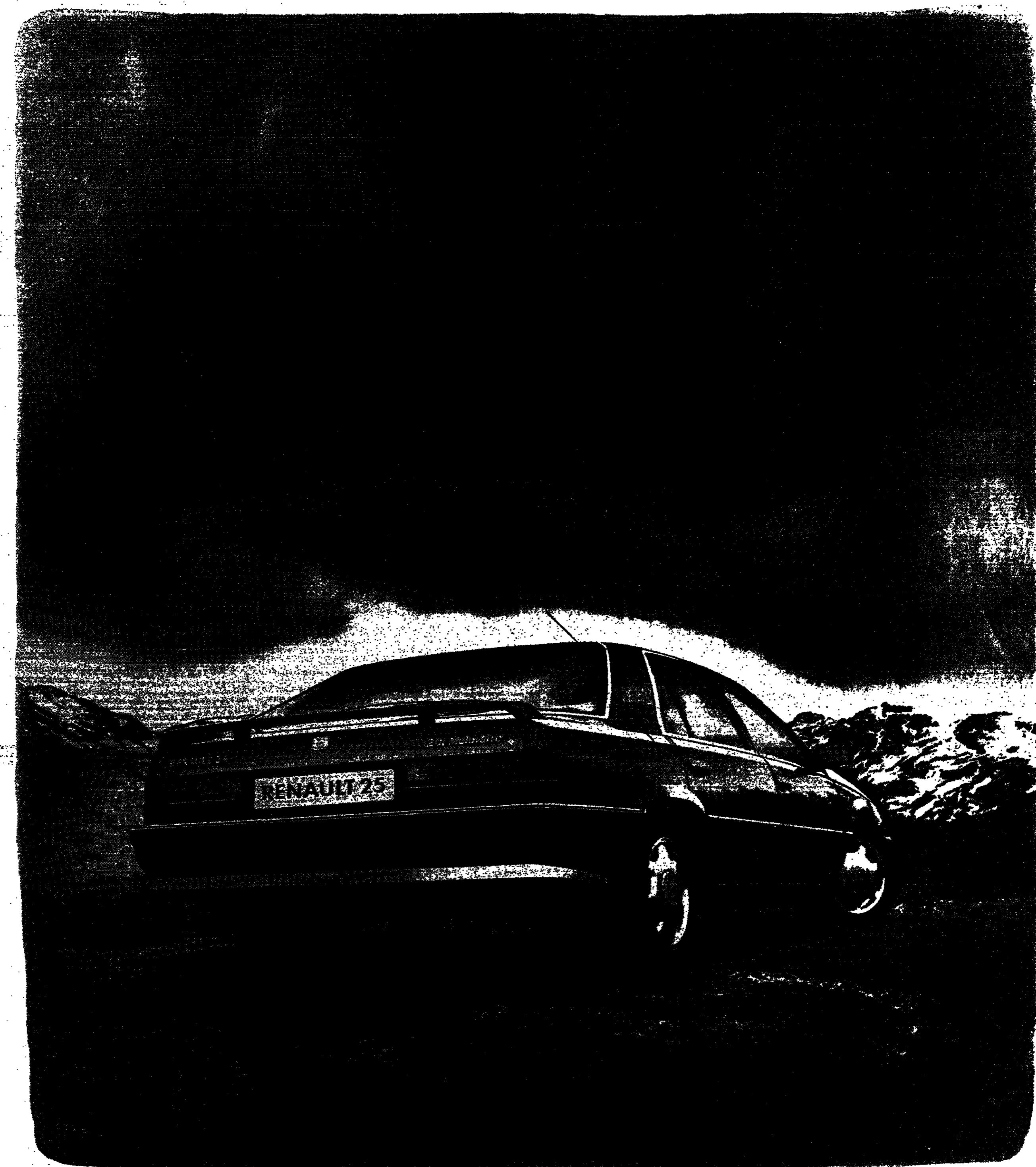
France, West Germany, Spain,

Portugal, Britain, Greece, Swi-

itzerland and two other coun-

tries to be announced.

Van den Brook said the</p



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IMF/WORLD BANK

Debt relief strategy finds favour

Stephen Fidler in Washington assesses plans to reduce debt burdens

ARGUMENTS to extend the principle of debt relief in international debt strategy appear to be making an impact on international policy-makers.

So far, official encouragement of debt relief — the writing off of some debt obligations — has followed two strands.

First, the Brady initiative attempts to lower the burden of the debt owed by commercial banks by several middle-income debtor countries. The initiative, named after the US Treasury Secretary who launched it in March 1989, uses official finance primarily from the World Bank and International Monetary Fund to provide incentives for banks to grant debt relief.

The other strand is aimed at low-income countries whose debt is more concentrated in the hands of the governments of industrialised countries. The so-called Toronto terms lowered the scheduled repayments to governments according to an agreed formula or, for those creditors that so chose, extended the debt's maturity.

In a report to ministers on the IMF/World Bank Development Committee yesterday, Mr Barber Conable, World Bank president, outlined a wide-ranging critique of the current strategy.

On the Brady initiative, the

Comable report — meant for restricted circulation — pointed out that, while six Brady agreements have been reached, subsequent deals may take a long time to implement.

Voluntary loans to countries in debt reduction agreements will not be established quickly. Most capital flows to these countries will thus come from the public sector. This will increase the risks for the official sector — particularly where debt relief is inadequate.

It also noted that large-scale conversion of loans into bonds, as in the Mexican debt agreement, reduces the flexibility for future debt management. In suggesting amendments to the Brady initiative, Mr Comable called for a more flexible use of official funds to help debt reduction deals. He also called for more agreements to include temporary debt relief, leaving open the possibility of a return to higher debt service levels in future. This included in an agreement in principle between banks and Venezuela, would save on official resources.

Suggesting that he believes the current funding for the strategy inadequate, Mr Comable called for a further diversification with bilateral finance beyond the support provided by the IMF, World Bank and Japan.

One important issue faced by policy-makers is the high proportion of official debt owed by some, particularly lower middle-income countries. Indeed, few countries outside the big four debtors to banks — Brazil, Argentina, Mexico and Venezuela — have a bank debt burden larger than an official debt.

Under current arrangements, this government-to-government debt and the interest due can be rescheduled under the auspices of the Paris Club. This practice, the report says, is "likely to lead to a build-up of future debt service obligations beyond a level consistent with a timely return to creditworthiness." Mr Comable calls for "a degree of debt relief when appropriate for countries in this group which have most, if not all, the characteristics of low income economies."

Expectations are growing that a French-led initiative, in some circumstances, would extend the principles of debt concessions for these countries, such as Jamaica and Nigeria, and francophone countries such as Ivory Coast and Cameroon.

On top of that, there is widely expected to be a need for a framework to write down some of Poland's debt — the country owes two-thirds of its \$40bn foreign debt to western

governments. These concessions are likely to be easier for some western governments to make than for others. Relief of official trade debt constitutes a particular problem for the US.

For low-income countries with bank debt, a \$10bn World Bank facility is already helping some countries buy back their foreign debt.

More significantly, it is becoming apparent that the Toronto terms are only providing very modest debt relief. Elsewhere, the bank has calculated that the debt relief so far for the countries of sub-Saharan Africa amounts to about \$50m. Even the constant application of the concessions until the end of the century will only result in debt relief of about \$20m — 11 per cent of the countries' long-term debt.

Policymakers are coming under assault from another angle — the commercial bankers, who see themselves forced into debt forgiveness. A strongly worded report from the Institute of International Finance, the Washington-based research group which speaks for international banks, blames the strategy for engendering what it calls a loss of discipline in the international financial system. Arrears of debtor countries to international banks rose to \$18.15bn at the end of March from \$8.5bn at end-1988.

By Peter Riddell, US Editor, in Washington

THE COMPROMISE agreement on the quota review, reached late on Monday evening, reflected a recognition that "if a decision was not taken now, another six months would be lost," Mr Michael Wilson, Canadian Finance Minister, said yesterday.

Reflecting on what he described as a "demanding" first meeting as chairman of the policy-making interim committee of the IMF, Mr Wilson said he had always expected protracted and difficult discussions.

However, he denied that the US had largely had its own way in limiting the quota increase to 50 per cent and by linking this to a tough package on payment arrears, including a provision to suspend members.

Mr Wilson said both sides had had to shift from their

original positions on the size of the quota increase. He argued that debtors and creditors favoured a strengthened arrears strategy and that some debtors accepted the need for a sanction in the form of suspension. He acknowledged that the linkage issue had prolonged the discussions.

The minister — who has a low-key, soothing manner — claimed there had been no acrimony, and no-one had raised his voice or slammed the table. However, he accepted that even members with doubts recognised that a decision had to be taken if there were not to be at least six months' delay in the quota increase.

Mr Wilson said he had talked to some of the developing country members after the marathon meeting — they did not feel they had been hard done by. He acknowledged



Wilson: 'demanding' meeting

some apprehension by developing countries about a shift of resources and attention to eastern Europe on the part of

the big industrial countries. Mr Wilson said that the IMF would treat all calls on its resources in an objective way. Countries such as Canada would not make resources available to eastern Europe to the detriment of developing countries.

However, he said: "The point that was not lost is that there is now a competitive worldwide market for private sector capital. The private sector will respond to the attractiveness of the political and economic environment."

He said that the extent to which eastern European countries make a more successful appeal to the private sector will increase pressure on developing countries. This is already being reflected, he said, in changing attitudes in developing countries, such as Brazil.

Poland hopes to cut servicing obligations by 80%

THE Polish finance minister yesterday said his country would seek to reduce its foreign debt servicing obligations by 80 per cent, writes Stephen Fidler.

Mr Leszek Balcerowicz, in Washington for meetings of the International Monetary Fund and World Bank, said the Government would attempt to extract equal concessions from all creditor groups — commercial banks, western governments and east European creditors.

The country has a foreign debt of \$40bn (\$22.95bn). Of this, just over 20 per cent is

owed to banks and much of the rest to western governments, and there is a debt of \$10bn of the Council for Mutual Economic Assistance (CMEA) of Roubles (\$m) (\$2.5bn).

Poland's scheduled interest payments would swallow 6 to 7 per cent of its gross domestic product. It has negotiated an arrangement with the Paris Club of creditor governments under which it will postpone all interest and principal payments due until March 1991. It has also rejected bank requests to pay 15 per cent

of the interest due on its bank debt. While servicing its trade credits, it is paying no interest on medium-term debt to banks.

Mr Balcerowicz said the reduction of debt service was necessary to get rid of the country's "debt overhang" and to convince Poles that their sacrifices were not being made for the benefit of foreign creditors.

Mr Janusz Sawicki, the deputy minister of finance responsible for debt negotiations, said the country expected balance of payments support from the World Bank of about \$2.5bn over the next three years.

US opposes 'green' fund loan plan by World Bank

By Peter Riddell in Washington

THE US is opposing the World Bank's latest proposal for a special new "green" fund to provide concessionary loans for environmental projects.

A senior US Treasury official said yesterday that the administration saw no need for a new fund requiring additional resources when the World Bank's existing funds could be used more for environmental purposes.

He suggested that the cost of environmental adjustments should not be entirely borne by industrialised countries via a new fund; rather, developing countries should use some of existing resources to address the problem themselves.

• Peter Norman adds: Mr John Major, UK Chancellor of the Exchequer, yesterday

warned that countries supplying Third World nations with aid might place conditions on spending policies if these were wasteful.

He told the joint IMF/World Bank Development Committee that there were still too many cases of "questionable military purchases and white elephant public sector projects" in the developing world.

"Donors cannot but take notice if resources are being wasted at a time when many of the countries involved are pressing for additional external support," he said. He said the UK would contribute to a substantial capital increase for the International Finance Corporation, the World Bank affiliate promoting private sector initiatives in developing nations.

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AMERICAN NEWS

US plans to lift anti-trust threat from joint ventures

By Peter Riddell, US Editor, in Washington

COMPANIES operating in the US will be able to engage in joint production ventures without fear of anti-trust actions, under detailed legislation proposed by the Bush administration.

The aim is to strengthen the competitive position of US manufacturing industry in bringing to the market new products with large development costs.

Anti-trust restrictions have already been relaxed on joint research and development projects and the latest proposal would extend this protection to co-operative joint production ventures.

Under the proposal, the courts would be required to apply the "rule of reason" on a case-by-case basis to take into account the competitiveness of individual companies as well as domesticity, in determining whether companies have colluded to defy

anti-trust laws.

Moreover, the potential liability for companies involved in joint production ventures found to have violated anti-trust laws would be reduced to single damages from three times the damage caused.

The administration's proposal will benefit foreign-owned as well as US companies engaged in such joint production ventures. However, Representative Jack Brooks, the Democratic chairman of the House Judiciary Committee, would restrict the benefits of the relaxation from ventures and participating companies with 30 per cent or more foreign ownership. This is opposed by the administration.

In general, there is widespread congressional support for the changes, though it could still face some congressional hurdles. For instance, Senator Howard Metzenbaum, the Democratic chairman of the anti-

trust sub-committee of the Senate Judiciary Committee, has said he opposes the bill, which "would do little to help America's competitiveness and much to undermine the laws that promote competition."

Mr Robert Mosbacher, the Commerce Secretary, has said the proposal will help US companies to bring important research from the laboratory to the market place "efficiently, cost-effectively and with less risk". One of his officials said that the legislation reinforced a trend in recent court cases to take a more lenient view of such joint ventures on a case-by-case basis.

Commercial lawyers also suggested that the direct impact might be limited, since few cases had been brought against such ventures. However, some small companies have expressed fears that they will lose out against larger concerns combining together.

Nicaragua devalues currency

NICARAGUA yesterday devalued its currency 10 per cent against the US dollar on the official market and 2.8 per cent on the parallel market. Reuters reports from Managua.

The devaluations are the third since the government of President Violetta Chamorro took office on April 26.

The official bank said the official dollar rate rose to 100,000 cordobas-to-one from 90,000. The parallel market rate used for most imports and exports at state-controlled exchange houses, rose to 175,000-to-one from 170,000.

Central bank president Francisco Mayorga has said the cordoba will suffer devaluations during May to adjust for high inflation. He said the bank plans gradually to close the gap between the official and parallel market rates before introducing a new currency on par with the dollar in July.

On Monday the government announced a 60 per cent increase in the minimum wage.

Banker sees economies leaving 'lost decade'

By Joe Mann in Caracas

SOME Latin American economies are finally leaving behind "the lost decade" of the 1980s, enabling US banks and investors to "give more serious considerations to the opportunities beginning to emerge", Mr Lewis Clegg, vice-chairman of Bank of America and head of its world banking division, said in Caracas yesterday.

He told a group of business leaders that economic reforms in Venezuela, Mexico, Chile and Colombia had distinguished these countries from others in the region, and suggested that they had the best chance of making substantial economic progress and competing for international commercial loans and investments in the future.

Mr Clegg said Venezuela had weathered "the sharpest one-year decline in output in its recent history" and if the Government continued to push ahead with economic reform, the country would become "one of Latin America's most attractive investment opportunities".

He warned, however, that

big US banks were "subject to much greater pressure to generate profits" today than in the past, and that Latin American countries seeking loans and investment were facing tough competition from North America, Europe and the Pacific Basin.

Earlier reports: Venezuelan police have arrested a doctor and 11 nurses employees on charges of having removed the eyes of corpses and sold them for cornea transplants, officials said.

A senior policeman told reporters the eye-theft ring had been operating for some time from a Caracas morgue, and that inquiries were continuing.

Coroners' assistants and orderlies stole the eyes mostly from the unclaimed bodies of young people, and sold them for about \$35 to a doctor in Maracay, a city west of America, the officer said, adding that the doctor was using the eyes for cornea transplants and charging up to \$2,000.

Police are investigating possible foreign connections.

Chicago futures traders go on trial

By Barbara Durr in Chicago

THE first trial to stem from a two-year undercover Federal Bureau of Investigation probe of trading abuses in Chicago's futures pits began yesterday.

Three traders of Swiss franc futures at the Chicago Mercantile Exchange (CME) are facing criminal charges brought by the US Government ranging from mail and wire fraud to racketeering.

The FBI investigation, which ended early last year, produced indictments of 47 traders and brokers and one clerk from the CME and the Chicago Board of Trade. While many of those indicted have pleaded guilty and are understood to have co-operated with the Government's prosecution, 32 traders have said they are innocent and are to be tried.

After the three Swiss franc traders, 16 traders of yen futures and 13 traders of soybeans are scheduled to go to court later this year.

The trial is ill-timed for the Chicago futures exchanges, coming as a battle unfolds in Washington over stricter regulation of the pits. The Commodity Futures Trading Commission, the Chicago markets' regulator, is under fire from Mr Nicholas Brady, Treasury Secretary, for not being sufficiently tough.

Some commodity law experts, however, believe the trial could serve to show how well the existing regulatory structures work. This, they say, will tend to create more confidence in the futures markets, not less. The CFTC assisted in the FBI inquiry.

The Government says its investigation of trading is continuing.

At issue in the trial is whether the traders cheated customers as they executed orders.

The Government charges that brokers fixed trades by various methods to avoid their own responsibility for trading losses. The defendants' lawyers are expected to argue that the trading practices alleged to be illegal are widespread and are largely to help smooth out surges in the serum of the marketplace.

New men turn to trouble at home

Tim Coone weighs up a shift of orientation away from foreign initiatives as the presidency changes hands in Costa Rica

DR OSCAR Arias of Costa Rica, a political peacemaker and economic peace-setter in Central America for the past four years, handed over his presidential sash of office yesterday to Mr Rafael Angel Calderon, a 41-year-old lawyer of centrist political views, and the victory in the presidential election last February.

Dr Arias was the father of the Central American peace plan, for which he won the 1987 Nobel Peace Prize, and which in recent months has begun to bear fruit. He has presided over a national economy which has shown a healthy average 5 per cent growth during the last four years. His will be a difficult act to follow.

The debut of President Calderon will be no easier because of contradictory pledges he made, during the electoral campaign, to improve social welfare programmes, especially housing, while also promising to put government finances in order. In the early 1990s, his father founded Costa Rica's extensive welfare system. In the 1990s, the son will have to juggle with trying to improve on that while bringing the Government's swelling debt under control.

This year the fiscal deficit is on course to reach 30bn colones (\$258m) or 7 per cent of GNP. Mr Phelmo Vargas, the new Finance Minister, said this week he intends to reduce the deficit to zero "within three years", but how he will square this with Mr Calderon and populist cabinet ministers backing the Social Christian Union Party's (PUSC) welfare programme, remains to be seen.

It seems likely the cabinet will suffer an early shake-out, with free marketeers such as Dr Vargas (educated in the US at Chicago and Berkeley) and Mr Jorge Guardia, new Central Bank president, eventually taking firm control of the economic reins.

Maintenance of tight control over government finances will be vital if planned negotiations with the World Bank for a new structural adjustment loan, and with the IMF for stand-by loan, are to succeed. These in turn will be crucial to

the renegotiation of repayment terms on \$3bn in outstanding Paris Club and multilateral debt.

One of the last acts of Dr Arias's government was to sign a debt buy-back and conversion scheme at the weekend with commercial bank creditors. This will reduce Costa Rica's debt burden by \$740m for a cost of \$226m. Half of the finance for the scheme, though, has still to be found and much will depend on the outcome of talks in the next few months with the World Bank and the IMF.

Dr Arias's legacy is one which has projected Costa Rica onto the world stage, as a country able to take a leading role in the Caribbean Basin and in Latin America. As a result of his peace initiatives, war is receding from Costa Rica's borders, and the country is one of the few in Central America where there is active foreign investment. He has been rewarded with sympathy and understanding by the country's creditors.

The buoyant economy, however, has been built largely on

Brussels plans aid for Asia and Latin America

By Tim Dickson in Brussels

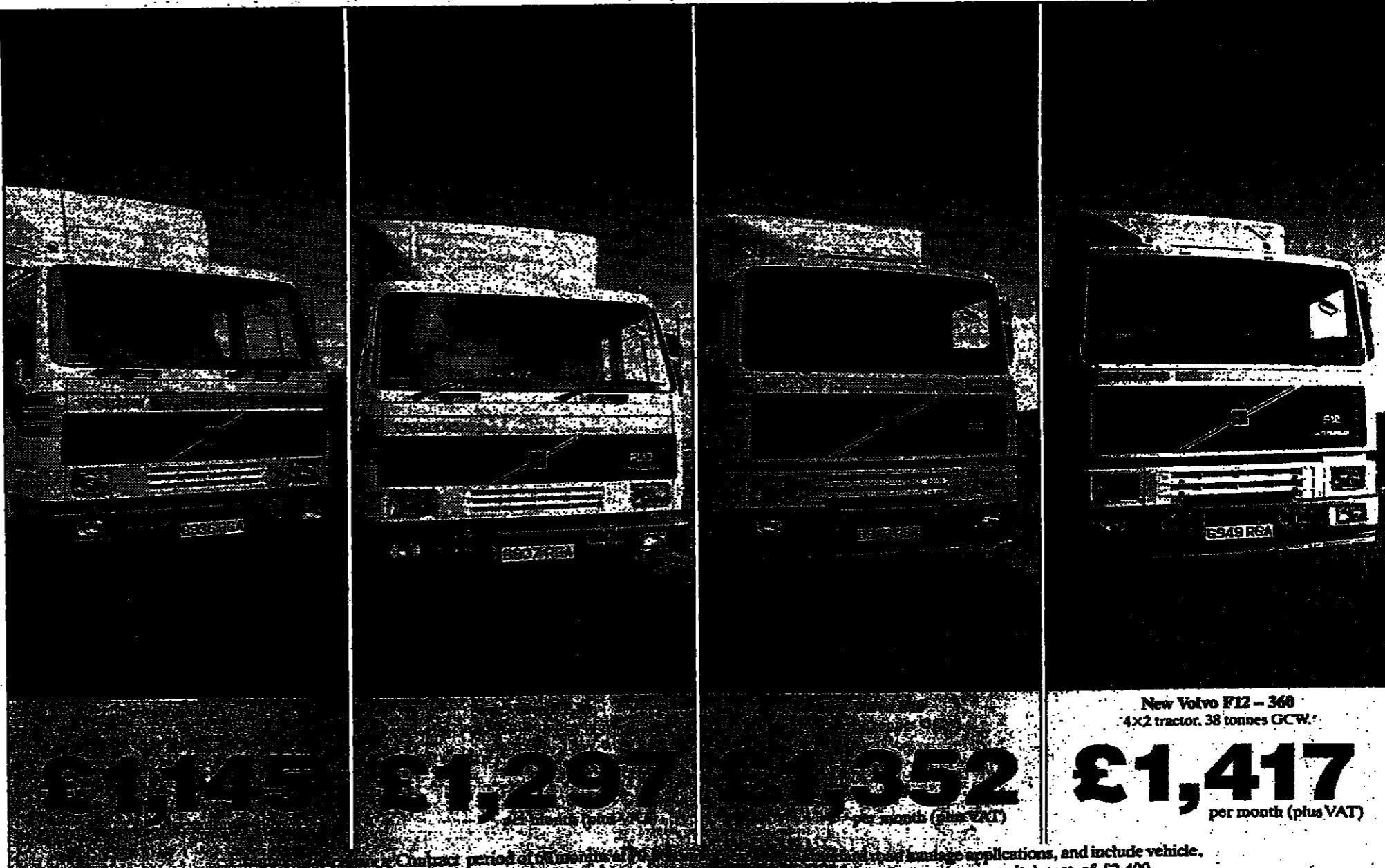
AN Ecu2.9bn (£1.4bn) package of European aid for the countries of Latin America and Asia - an 80 per cent increase on previous levels of support - was proposed in Brussels yesterday by the European Commission.

The announcement by Mr Abel Matutes, EC Commissioner responsible for relations with the two regions, was seen as a demonstration of the Community's determination not to allow upheavals in eastern Europe to swallow a disproportionate share of its "spare" financial resources.

Brussels also said yesterday that it wants to switch the emphasis from traditional forms of development aid to economic co-operation with the more dynamic regions. Particular attention would also be paid to the environment.

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WORLD TRADE NEWS

Japanese face strong protest over dock levies

By Ian Rodger in Tokyo

IN A rare show of unanimity, the US, Canada, the Nordic countries and European Community complained to the Japanese Government this week that new levies charged by Japanese dock warehouse companies on international shipping constituted an unjustified barrier to imports.

The levies, which would raise some Yen 100m a year, were proposed last autumn by the Japan Harbour Transport Association (JHTA), an association of dock warehouse companies, to finance improvements to companies' facilities and train dock workers.

Both Japanese and foreign shipping companies objected, seeing no reason why they should help fund the warehouse industry's capital investments. Foreign companies also complained that the levies on international container traffic, in which they have a 50 per cent market share, were much higher than those on car carriers or on domestic shipping, where their share is small.

Japanese and foreign companies ultimately gave in to the JHTA's demands, knowing that without its co-operation

they would have difficulty operating.

The JHTA has accumulated considerable power in the past two decades by acting as the intermediary between shippers and dockers whose jobs were threatened by automation.

Paradoxically, one of the ostensible purposes of the new scheme is to attract new labour to the docks, where there is now a shortage.

As a result of the JHTA's introduction of the levy scheme for a six-month trial ending on March 31, hoping to negotiate a longer term arrangement in the interval.

So far, the governments of Australia, Canada, the US, EC, Korea, Hong Kong and Taiwan have complained to the Japanese authorities. They argue the levies constitute quasi-taxes being charged by an unaccountable private sector organisation and as such are unacceptable.

According to the Japanese Ministry of Transport, the levies arise from a purely commercial agreement between private sector companies.

When one man's dumping is another's good price

US trade officials are caught between domestic producers and importers, writes Peter Montagnon

IT SEEMS nobody involved in trade is ever satisfied.

The recent preliminary US Commerce Department finding that Asian sweaters worth some \$1.25bn a year were being dumped in the US market produced howls of protest from both importers, who rely on low prices, and domestic clothing manufacturers, who were seeking protection.

The latter thought the dumping margin found by the Commerce Department, which ranged up to 36.8 per cent in the case of one Taiwanese company, was far too low. Importers said the prospect of dumping duties meant they had fallen victim to an arbitrary legal process which was skewed in favour of domestic industry.

Officials responsible for applying US trade remedy laws are increasingly caught between such vociferous complaints from consumers and demands from business for tougher action to be taken against anything that smacks of unfair trading.

Consumers have still some way to go, however, before they can carry the day. The traditional business lobby is still dominant and its imprint can be seen in the position on anti-dumping taken by the US in the Uruguay Round of multilateral trade negotiations.

No fewer than 64 senators

wrote to President George Bush earlier this year asking him not to weaken the anti-dumping and countervailing duty laws during the Uruguay Round.

Congress considers that the US was too willing to open its markets in the previous Tokyo Round in return for rules of behaviour which have been ineffective because they have not been respected by other countries, says one Senate aide.

It would be hard for the Bush Administration to persuade Congress to support a Uruguay Round package which watered down these rules in areas such as dumping.

On the other hand, it is not only the sweaters case that has brought out contrary opinion. A dumping suit on ball-bearings lodged last year by the Torrington Company of Torrington, Connecticut, prompted an outcry from users such as Caterpillar and Hewlett-Packard. They said dumping duties on essential inputs would push up their costs and make their products less competitive.

More recently, pressure from steel users led President Bush to renew voluntary import quotas for only 2½ years instead of the five years sought by industry.

Meanwhile developing countries are moving to introduce anti-dumping

procedures of their own. Some US companies fear they will receive a dose of their own anti-dumping medicine in foreign markets.

The US Association of Importers of Textiles and Apparel, claimed after the sweaters case that US anti-dumping procedures were tilted in favour of a finding that guarantees protection for the domestic industry.

There is controversy over the extent to which the US system is actually tilted, but some experts maintain that in calculating dumping margins the US uses a formula that puts foreign exporters at a disadvantage because of the way it accounts for their indirect selling costs in the US. Others say the US too frequently manipulates the figures by using constructed prices for calculating dumping margins.

Industries affected by the Torrington case argued that it was unfair to apply dumping duties to products which were not even manufactured in the US just because they were similar to those where dumping had been found.

One school believes that the US should decide itself willing to iron out such problems in the Uruguay Round in return for increased deterrents and the means of dealing with repeat dumping. Asked what it is prepared to concede in return, he replies simply: "I will not come back with a weaker anti-dumping code."

The US is now in a stronger position than the EC to push its anti-circumvention proposal in the round because Japan has successfully contested the latter's scheme in Gatt.

The main differences

between the two are that the US imposes dumping duty on parts as they cross its border on their way to final assembly instead of when they have an assembled plant inside its territory.

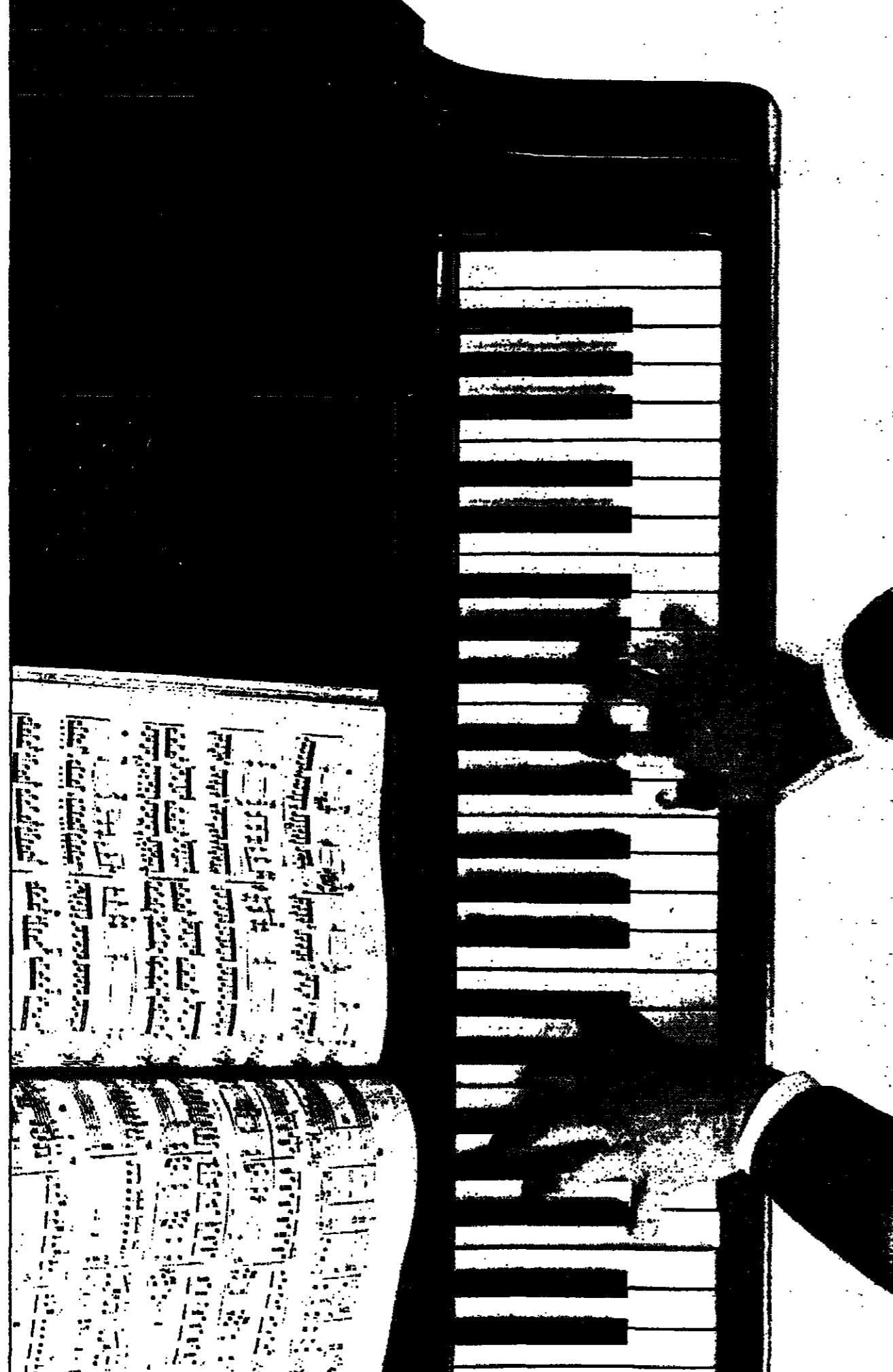
It also says value-added outside the dumping unit must be "small" for circumvention to have occurred. This means wage costs in the new location are included in its calculation, whereas Europe relies simply on content.

Mr Garfinkel argues that the US system, which has been in effect since the beginning of last year, is Gatt-compliant.

This might explain why the US does not apparently feel that it needs to make many concessions to win international approval for its anti-circumvention scheme. Meanwhile, the Bush Administration continues, for the time being, to face pressure at home from a business lobby broadly in favour of tough anti-dumping action.

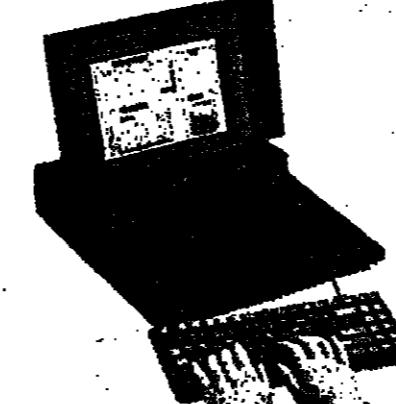
Mr Mike Stein, a specialist trade lawyer and former ITC General Counsel, says countries committed to open markets need the kind of safety valve which anti-dumping actions provide. "In the absence of some mediating mechanism that redresses at least partially the advantage that a closed market has, you can't keep the game going."

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Unido's Milan office invests \$250m in two years

By Haig Simonian in Milan

BARELY two years after opening, the Milan office of the United Nations Industrial Development Organisation has set up 14 projects investing in developing countries worth some \$250m, according to Mr Domingo Saizón, Unido's Secretary General.

Unido, which effectively became an independent special UN agency at the end of 1985, now has nine investment promotion offices in industrialised countries, with a further two privately financed operations in Moscow and Peking.

Their task, normally conducted in co-operation with the aid and trade promotion agencies in the host countries, is to promote inward investment into the developing world, partly by developing feasibility studies to assess the viability and commercial attractiveness of different projects.

Italy is already the biggest single contributor to Unido's \$40m "voluntary fund" with a \$17.8m payment in 1988, says

Mr Saizón. The voluntary fund, which covers about 35 per cent of Unido's current \$1.84m operational budget, is based on payments by individual member states over and above their regular contributions.

The fact that Italy has been a relative latecomer in spurring investment projects is another reason behind the sharp growth of Unido's Milan activities, according to Mr Sergio Zampetti, the unit's head. Only recently has Sace, the Italian state insurance guarantee agency, added project risk evaluation to its country risk evaluation activities, he said.

Among the 50-plus projects in advance negotiations at Unido's Milan office are three ventures in the Philippines, 10 in India and about 20 in Latin America.

Nine of the 14 projects so far organised from Milan are in Argentina, "not normally a country in which investment would easily go," according to Mr Saizón.

Moscow shifts its Finnish purchases

THE SOVIET UNION has switched a large part of its traditional purchases from Finland to later in the year, apparently to avoid paying interest under a new bilateral payments scheme, a Foreign Ministry official said. Reuter reports from Helsinki.

Finland and the Soviet Union introduced the new scheme in 1989, under which interest must be paid on accumulated debt above Eba100m, while any accumulated amount above Eba200m must be paid off automatically in hard currency.

Trade figures show Soviet purchases in January-March were FM4.5bn (\$709m) after FM4.0bn in January-March 1988.

Finland's surplus of FM1.6bn in the bilateral trade of January-March 1989 had consequently dropped to around FM50m in the first quarter of 1989.

Finnish purchases were FM4.2bn in this year's first quarter, after FM4.4bn in the 1988 first quarter.

"Companies say Soviet buyers are delaying their purchases for later this year. This particularly concerns paper, as they are now buying about 40 per cent of it early in the year and 60 per cent late, the reverse of the former way," the official said.

"It is a fair assumption the Soviet Union has placed orders later in the year to avoid paying interest," he added.

PUBLIC NOTICES

CANADIAN NORTH ATLANTIC WESTBOUND FREIGHT CONFERENCE

CANADA - UNITED KINGDOM FREIGHT CONFERENCE NOTICE TO SHIPPERS AND CONSIGNEES BUNKER ADJUSTMENT FACTOR

The member lines of the above Conference operating services between the United Kingdom, Northern Ireland and the Republic of Ireland and Canadian Maritime, St Lawrence River and Great Lakes Ports would refer shippers and consignees to the price announcement in April 1990 and would advise that as a result of the lines' April review of Bunker Costs the Bunker Adjustment Factor will be reduced with effect from 1st June 1990 to the following levels:

20 Foot Containers, Can. Dira 1.00
40 Foot Containers, Can. Dira 2.00
Services 3 0.90 Percent of Freight

The Bunker Adjustment Factor is exempt from the Conference Currency Adjustment Factor.

The Member Lines will continue to index Bunker Costs and any further change in amount of Bunker Adjustment Factor payable will be announced when warranted.

Atlantic Container Line AB,
Canal Maritime Ltd
Cest (1989) Limited
Hapag - Lloyd AG
Clyde Overseas Container Line (UK) Ltd
Canal Atlantic Freight Secretaries Ltd
Secretaries

Stena House,
Kingsway,
Westminster, SW1H 9BB
England,
May 1990.

PERSONAL

Mr Peter J. Thompson, a financial services director for John H. Newson-Smith and recently director of W.L. Carr, has been appointed to St Lawrence Jersey, Jersey, Channel Islands, on Wednesday 22nd May at 12 noon.

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 Wilhelm Scherzer GmbH
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 Stenol GmbH & Co KG
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 Whitchurch
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 Engineering Co Ltd
 West Bromwich
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Ford

UK NEWS

MSF-Rhône-Poulenc connection

UK unions forge European links in defence sector

By John Gapper, Labour Editor

THE MSF general technical union is forming links with French unions within Rhône-Poulenc, the French state-owned chemicals company, to try to get information about company policy if it says it has been refused in Britain.

The union says it has unsuccessfully tried to force the company to disclose its intentions following its takeover of RTZ Chemicals. MSF now wants to form links with the CEDT and CGT French union confederations in Rhône-Poulenc.

The move follows attempts by unions to set up European-wide consultative structure within the French defence and electronics group Thomson-CSF. British unions are keen to take advantage of consultation provisions in Europe.

MSF, which represents technicians and white-collar staff within Rhône-Poulenc in Britain, approached the French unions after the company refused to consult with it nationally following the takeover of RTZ Chemicals.

The union said the company instead said that unions at its British sites would be consulted at a local level if jobs were likely to be affected by restructuring.

Rhône-Poulenc also took over Rorer Chemicals in the US in March to form one of the 10 largest chemicals companies in the world. MSF officials fear this could lead to job losses in a restructuring.

The union tried to force Rhône-Poulenc to consult with

its workforce following the takeover of RTZ Chemicals through industrial tribunal claims under 1981 employment protection regulations governing acquisitions.

However, the company has filed papers at a London industrial tribunal showing that the acquisition of RTZ Chemicals was made by share transfer, according to MSF. Under the 1981 regulations, this avoids the need to consult with employees.

Mr Peter Skye, an MSF regional official, said the union wanted to develop a European consultation structure which would give British unions the same information as the French.

MSF representatives met CEDT leaders within Rhône-Poulenc last month to discuss their difficulties. The French unions fear that restructuring following the Rorer takeover could lead to two or three European plants being closed.

The British union is also trying to lobby European Commissioners to get the loophole on the form of company takeovers requiring consultation closed in a further Commission directive on takeovers and mergers.

British unions have become increasingly interested in consultation with other European unions because of fears over the impact of employment restructuring under the Single European Market programme.

The company said it could not comment on MSF's claims.

Private companies fear 'casino' image of the City of London

MANY of Britain's fast-growing private companies have a negative view of the City of London and do not plan to seek a Stock Market listing, according to a survey* published today, writes Charles Batchelor.

Three in five of private companies surveyed said the City placed more importance on taking short-term profits than achieving long-term growth

and that companies lost their entrepreneurial spirit when they went public.

A further seven out of 10 said the typical City investor had never been inside a factory.

The survey, carried out by MORI for Pannell Kerr Forster, an accountancy and consultancy firm, covered 200 companies with turnover of 25m to 275m and profit growth

of at least 20 per cent a year.

Mr Claudio Brown, Pannell Kerr Forster chairman, said: "It seems the majority of high-turnover and fast-growing companies do not look to the City for financial help and advice. This poses a real challenge for professional investors and the City should now aim to woo these companies and create a better image for itself."

Only one in 20 of the compa-

nies surveyed said they wanted a public flotation. Three in five of chief executives and managers questioned said they intended keeping their company private; one in six said they would sell the company private; and almost one in 10 said they would keep it to someone.

Many executives questioned said they were concerned that they would lose the control,

flexibility and independence they had as private companies. Three out of five described the City as a "casino" which took no account of a company's true value.

A quarter of respondents wanted flotation said they were concerned that the attitudes of their customers and suppliers could change unfavourably as a result of going public.

The executives' view of the City investor was of someone who was public-school educated, intelligent, professional and hard-working but who was also snobbish, overpaid, with low integrity and who had never been in a factory.

*Private Companies in the 1990s. Pannell Kerr Forster, New Garden House, 16 Hatton Garden, London EC1N 8JA. Price.

POWER PRIVATISATION

Pollution and costs prompt gas-burner plan for coal station

By Maurice Samuelson

POWERGEN

is

planning a chain of gas-fired power stations, is considering spending \$175m on adding large-scale gas burners to one of its biggest coal-fired power stations in order to cut fuel costs.

But Cottam had been chosen because it could not easily receive cheaper imported coal and therefore risked being priced out of the market when coal imports began expanding later in the decade.

But Cottam could easily be supplied with gas from Kilvingholme, on South Humberside, where PowerGen plans to build a 500MW all-gas power station fuelled from the Pickering field in the southern North Sea.

Without gas-firing or imported coal, said Mr Wallis, Cottam might eventually bear the highest running costs among PowerGen's five big coal-fired stations spelling its end as an outlet for coal from nearby coalfields. But the gas option could give Cottam a competitive edge and help to keep some UDM miners' jobs.

The aim, says the newly privatised generating company, would be to reduce the station's running costs, extend its life and reduce the overall amount of pollution caused by PowerGen's coal-fired power stations.

The equivalent of building a large new gas-fired station, it would involve construction of four 150MW gas turbines to be fuelled with gas from the North Sea. The exhaust heat from these turbines would boost each of the station's 500MW coal-fired generating units, improving the power station's overall efficiency from 38 to 42 per cent.

In March the DTI said that it was pressing ahead with statutory orders to achieve the changes in the UK credit card market rather than a voluntary system operated by banks and credit card organisations, because it feared that Visa's High Court application would lead to a serious delay.

Mr Ed Wallis, PowerGen's chief executive, said yesterday that the company could decide in the middle of the summer on whether to proceed with the scheme.

It was part of PowerGen's commitment "to become and remain, the lowest cost producer of electricity in the

Shareholders may be hit by Porton accounting change

By Peter Marsh

PORTON International, a private pharmaceuticals company backed by investment of £75m, has changed its accounting policy in a move which may reduce dividend payments to shareholders.

Mr Wensley Haydon-Baillie, Porton's chairman, who owns roughly a third of the shares,

is likely as a result to receive this year a dividend substantially less than the annual sum of roughly £500,000 he has gained over the past three years.

The company's accounts for 1989, due to be released to shareholders in the next few weeks, will show that the com-

pany has stopped capitalising research and development expenses. Instead the accounts will treat the spending as a loss to be deducted from profit.

The capitalising of this spending, which has been Porton's practice until now, is considered unusual in the drugs industry. It has had the effect

of making the company show a relatively large pre-tax profit, out of which dividend payments have been made.

Mr Haydon-Baillie started Porton in 1982. Porton's other shareholders, which have provided the investment funding, include large financial institutions such as Legal & General,

Sun Alliance and the pension funds of National Westminster Bank, the Post Office and British Telecom.

Mr John Burke, chief operating officer of Porton, said yesterday the company had decided to change the accounting policy as it moved into a new phase of development.

Leadership is measured by the distance between the one who leads and the ones who follow.



UK NEWS

Financial markets retain local election gains

Major claims first sign of success for interest policy

By Andrew Marshall and John Authers

THE UK economy is starting to respond to high interest rates, Mr John Major, the Chancellor of the Exchequer said yesterday, as new figures showed a slowdown in the consumer credit.

Mr Major, speaking on BBC radio held out no hope of an early cut in rates. He also said that the effect of the community charge, the new local tax, and the rise in excise duties in the Budget would together add 1.5 percentage points to the annual percentage rise in the Retail Prices Index for April, to be released on Friday.

Some forecasters are expecting that the annual rate of inflation will come in above 10 per cent by comparison with the March figure of 8.1 per cent.

Mr Major said that although inflation would remain high for some time to come, he believed that the UK economy was slowing. "I think the policy mix is tough enough and is working. I do not think there is any doubt if you talk to businessmen, retailers or mortgage holders, that the impact of monetary policy is beginning to work in squeezing down demand."

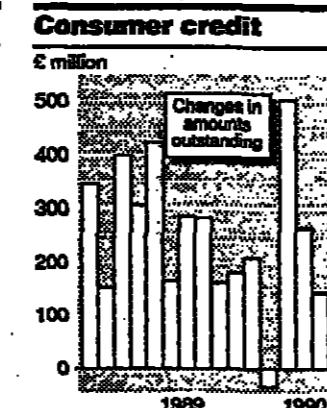
This view seemed to be supported by figures showing that a sharp downturn in retail sales in April after an unexpected bounce in March, and stagnant consumer credit growth.

Emerging evidence of a slowdown in domestic demand helped London's financial markets retain the gains they showed on Friday, when local election results showed the Conservative Party stronger than expected.

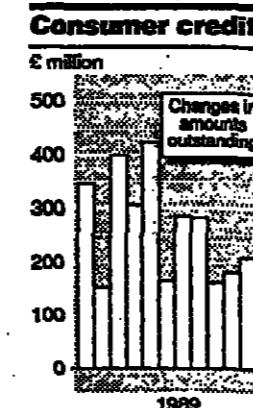
The FT-SE 100-share index closed 18.8 higher at 2,182.0, although this was below the day's high.

There was some profit-taking in the oil market, but at the end of the day prices were virtually unchanged from a slightly lower opening.

The pound finished nearly a



Consumer credit



Alcohol ban urged for Italy World Cup

By John Wyles in Rome

MR COLIN Moynihan, Britain's Minister for Sport, yesterday donned the mantle of a temperance preacher in his attempt to persuade the Italian authorities to include a ban on alcohol sales in the defensive armoury they are preparing against outbreaks of hooliganism among British soccer fans at next month's World Cup.

Although the Italians are among Europe's leading consumers of alcohol, public drunkenness is deemed socially unacceptable and they are genuinely puzzled by the English weakness for such behaviour.

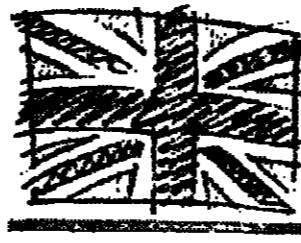
When Mr Moynihan yesterday urged Mr Carlo Tognoli, his Italian counterpart, to ban alcohol sales on the ferries which will take an estimated 5,000 English fans from Genoa to Cagliari, and around the ground in the Sardinian capital where the English team is playing its opening rounds, he met with polite concern and a request that he should take up the matter with the relevant local authorities. "It is a matter of major importance that there should be restrictions on alcohol sales and it would be a very serious mistake for it to be sold on the ferries travelling for 12 or 13 hours to Cagliari," said the minister.

Despite Mr Major's optimism, some analysts still fear that rising wage demands could extend the period of inflation. Mr Peter Spencer of Shearson Lehman Hutton, said that unless there was a sharp collapse in demand, "I can't see any force on earth that will bring wage settlements down."

Mr Moynihan said: "There was some profit-taking in the oil market, but at the end of the day prices were virtually unchanged from a slightly lower opening."

The pound finished nearly a

BRITAIN IN BRIEF



TUC joins call for Sarmcol to settle strike

Mr Norman Willis, the general secretary of the Trades Union Congress, of Britain, yesterday added his voice to the campaign for BT to settle a long-running labour dispute in South Africa.

Mr Willis, who has a long-standing interest in the Sarmcol case, appealed on "moral and commercial grounds" for the company to "modernise its approach".

More than 900 workers at BT Sarmcol in Howick, Natal, were sacked in March 1985 following a strike for union recognition.

BT's annual general meeting, scheduled for tomorrow, will see vigorous debate on the policies in South Africa by trade unionists with token shareholdings in the company.

The metalworkers' union, which is still in dispute with the company five years later, claims that 139 lives have been lost since the strike began.

Surge in orders for turbines

A surge in North Sea oilfield developments has resulted in some of the biggest orders for offshore gas turbines ever seen in the UK.

Cooper Rolls and Ruston Gas Turbines, the two principal turbine suppliers for the North Sea, yesterday announced a total of 4.75m in gas turbine orders for generating sets and gas compressors.

British Petroleum has made what it says is the largest

single order for gas turbines ever placed for the North Sea with a £25m purchase from Cooper Rolls, the US-UK joint venture which is the largest offshore turbine supplier worldwide.

Cooper Rolls said that it now has 600 megawatts of turbine generating capacity on order for offshore use. About half of this is for the North Sea.

Team leaves Salomon

A team has parted amicably with the London office of Salomon Brothers in order to set up an independent corporate finance boutique called Johnston Associates.

The team will provide broad European services with particular emphasis on Spanish-related investment banking advice. It is led by Mr Donald Johnston, head of one of five merger and acquisition divisions at Salomon in London, who is taking Mr Sekhar Bahadur, Mr Antonio Rodriguez-Pina and Mr John Gibbons with him. Also recruited was Mr Antonio Bonachristiano from Salomon Brothers in New York.

Smooth switch to new codes

British Telecom said yesterday that London's first day of business with its new telephone codes passed off smoothly.

London's 01 code was replaced last Sunday by an 071 code for the central area and 081 for outer districts because the city was in danger of running out of telephone numbers.

Callers from Paris who dialled the wrong London number, heard a recorded announcement in French giving them the correct code.

Callers from Frankfurt and Tokyo heard a message in English, as well as in German or Japanese. BT said it had arranged for most foreign callers to receive a recorded message.

Increase in TV production

Toshiba, the Japanese electronics group, is to increase colour television production at its Plymouth factory from 500,000 to 600,000 sets a year. The increase will generate 90 new jobs.

The Toshiba announcement is part of a pattern of increased Japanese investment

in Britain's television industry. Sony announced last year that it would increase production of cathode ray tubes at its plant in Bridgend from 700,000 to 1m a year.

Approval for gas field

The British Government yesterday authorised the the £300m development of the Pickering gas field in the southern North Sea.

The field's 605m cubic feet of reserves, with a life of 18 years, will be developed and operated by Arco. The gas will help to fuel the 900 MegaWatt combined cycle gas turbine power station to be built at Killingholme, South Humber, by PowerGen, a successor of the Central Electricity Generating Board.

Prince launches agency in East

A programme to encourage private enterprise and small firms in Hungary was

launched yesterday by the Prince of Wales who is on the first official visit to a Warsaw Part country by a member of the British royal family.

The agency to advise on the setting up businesses is to be based at the factory of Ganz-Inslet, the largest British joint venture in Hungary.

Mr George Soros, the Hungarian-American financier, offered \$250,000 to provide a quarter of the costs of such schemes. Both he and Prince Charles, assumed that the British Government's "know-how fund" of £5m a year would provide similar matching funds.

Nuclear plant shuts early

A sodium leak from the secondary cooling circuit of the prototype fast reactor at Dounreay, Caithness, Northern Scotland, shut the plant ahead of its routine summer shutdown. Some in the secondary circuit is not radioactive. The leak from a crack in a heat exchanger, occurred on April 25 and was reported to the government's nuclear inspectors and the UK Atomic Energy Authority workforce at Dounreay.

GUINNESS TRIAL

Saunders 'persuaded' to agree £3m fees

By Raymond Hughes, Law Courts Correspondent

MR ERNEST Saunders told Department of Trade and Industry inspectors investigating Guinness how he had been "persuaded" by colleagues to agree to £2m fees being paid to City stockbrokers Mr Anthony Parnes and Sir Jack Lyons, the millionaire financier, the jury at Southwark Crown Court heard yesterday.

The persuasion, the former Guinness chairman and chief executive told the inspectors, had come from Mr Olivier Roux, then Guinness's director of finance, and US attorney Mr Thomas Ward, another Guin-

ness director. Pressed by Mr David Donaldson, QC, one of the inspectors, Mr Saunders conceded that, with hindsight, the fees had probably been too large. But, he said, "we were talking about success fees American-style" following Guinness's successful bid for Distillers.

Transcripts of Mr Saunders' interviews with the inspectors are being read at the trial in which he, Mr Parnes, Sir Jack Lyons and Mr Gerald Ronson, chairman of the Heron group, deny charges arising from an

allegedly unlawful share support operation mounted by Guinness during the bid. Interviewed in February, 1987, Mr Saunders recalled a discussion with Mr Roux and Mr Ward when he had been persuaded that Mr Parnes and Sir Jack should each be paid £2m.

By "persuaded" did Mr Saunders mean he had been re-introduced? asked Mr Donaldson.

Mr Saunders replied that Guinness had just won a very large bid, "Roux particularly felt Parnes and Sir Jack had provided extremely valuable

services to him. Ward seemed to agree. We were talking about success fees American-style. What I would say was I did not dissent."

Mr Donaldson: "You were a senior director of this company, did you not form your own view about whether it was proper to spend £2m of Guinness shareholders' money paying Mr Parnes?"

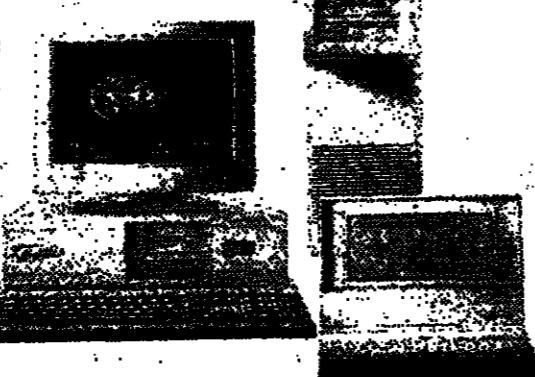
Mr Saunders said he had been persuaded that Mr Parnes had provided exceptionally dedicated services to Mr Roux. The trial continues today.

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TECHNOLOGY

The clean life for blood

For an accident victim, a timely blood transfusion could save a life. Yet purging viruses from donated blood is still an impossible task. Blood banks commonly throw away tainted blood.

But an experimental technology for treating cancer could rescue the thousands of pints wasted every year. Quadralogics, a biotechnology firm based in British Columbia, is cleansing blood using photodynamic therapy – the “fourth alternative” to surgery, radiation and chemotherapy.

The treatment relies on infra-red light switching on photosensitisers. These are light-sensitive compounds which absorb energy when an infra-red beam of a particular wavelength shines on them. They then emit a toxic form of oxygen called “singlet” oxygen which kills cancerous cells.

The basic principle works in a similar way for purifying up blood. Collection technicians usually spin donated blood at high speeds, separating it into red blood cells, watery serum and platelets. Each component goes into separate bags.

Under photodynamic treatment each bag would contain a small amount of Quadralogics’ photosensitising drug, benzoporphyrin derivative (BPD). An infra-red light would bathe the bags, either hung up or lying on a conveyor belt, triggering the drug which emits the lethal molecules of oxygen and kills the virus.

The key to the technique’s success lies in the drug’s affinity for viruses. It tends not to collect in healthy cells. So although the blood parts also absorb light they contain no BPD and remain undamaged.

The long list of viruses lurking in blood includes AIDS, hepatitis, syphilis and cancer-causing HTLV-1 virus. David Dolphin, head of the project, says preliminary work shows that “we can reduce the number of viruses in ten times.” But he warns: “We can never claim that our technology will eradicate these viruses completely.”

Baxter Healthcare Corporation of the US is sharing development costs with Quadralogics in exchange for exclusive marketing rights.

Stephanie Yanchinski

Back in 1973 the Chicago Mercantile Exchange launched futures contracts on financial products in a move that reshaped the US capital markets. Today new technology is bringing chances to some of the world’s less developed financial markets as a whole range of countries hope to join in the black box revolution.

Futures contracts are traded on anything from hogs and orange juice to Swiss francs and Treasury bonds. They are agreements to buy or sell a specified amount of a specific commodity at a date in the future. The fast-moving markets are renowned for high returns and high risk, but they have become an indispensable tool for institutions to hedge their cash investments.

For this reason, many countries with developing capital markets are eager to move into the area of derivatives. Futures have traditionally been bought and sold in squeaking trading floors where each broker acts as his own auctioneer, yelling out bids and offers which he batches with a flurry of hand gestures. Now, with the derivatives markets through its clearing function, the ICCB has since developed a successor for New Zealand’s system, offering a more customised trading arena which can be tailored for individual exchanges. This system, ATTS (Automated Trading System), was installed at London’s International Futures and Options exchange in May last year and for trading in white sugar futures at London’s Futures and Options exchange (Fox) in June.

London’s automated white sugar contract was launched three years ago in direct competition with a similar product traded in Paris, a market which is not automated. London has developed into the busier market, proving that screen trading can compete successfully with more traditional forms of trading.

The Fox exchange is a hybrid futures market where sugar is traded on screen and other products such as coffee and cocoa still change hands by the time-honoured method of open outcry. Mark Blundell, Fox chief executive, believes the two ways of trading can complement each other. “While the floor is a superb way for filling large orders, electronic trading is a cost-effective vehicle for launching new contracts.”

Fox is planning to launch futures on rubber and a metals index in the next few months, both on screen. Blundell does not rule out moving these contracts to the trading floor if they become successful.

White sugar traders at Fox have worked closely with the ICCB over the past three years to modify their system to fit more closely with the traders’ needs. But they are likely soon to switch over to a rival sys-

tem, Fast, which has been developed at Fox and takes ATTS a step further.

In the highly competitive market for suppliers of screen trading systems, traders and exchanges can shop around for the most up-to-date technology. John Payne, head of the sugar committee at Fox, says traders started to look around at rival systems when ATTS went through a troublesome period of performance last autumn. When the ATTS system goes down, trading in white sugar futures continues over the telephone. This happened quite often during one of the ATTS’s development phases last October. A system’s propensity to fail is an unresolved nightmare for its developers since it can

often be caused by circumstances beyond their control.

Nevertheless, ATTS’s difficulties gave the exchange a desire to pursue its own screen system. Fast is the result – based on an after-hours trading system in place at the Sydney Futures Exchange. While it is a third cheaper to run than ATTS, the new system has appealed to traders’ fascination with gimmicks by providing a screen that can change colour to suit each trader.

The technology behind most electronic trading systems does not vary much between developers, but screen presentation has been a way of differentiating a product. Fox’s new system provides eight blocks of colour with which traders can

highlight each function they use. Other systems are equipped with even brighter graphics which try to reproduce on screen the dynamics of open outcry futures trading.

This is what the London International Financial Futures Exchange has done with its Automated Pit Trading system, which it uses to extend its floor hours. APT uses icons to represent traders and relies on a certain amount of trading skill to use.

Screen presentation is turning out to be a big sticking point in talks between Chicago’s major futures exchanges – the CME and the Chicago Board of Trade – on combining their two screen markets. Globex, which is being developed by the CME and Reuters and which the exchange is pushing as an industry benchmark, provides straightforward order-matching while the CBOT has bowed to pressure from its independent traders to opt for a system which relies on trading skills to use.

In the end, John Hull, executive vice president at Reuters in the US, believes the company will supply two types of screen for different classes of trader. These will include a computerised screen for large brokers along the lines of Globex’s planned presentation.

The effect was eye catching but the initial computer attempt created a blinding effect of after-image, a problem that was overcome by the time the first broadcast was aired.

The image of the long magnifying glass passing over the opening pictures was created by Channel 4 engineers using computer graphics terminals, known as Harry, made by Quantel of Newbury.

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FT LAW REPORTS

Distributor can sue in English court

MEDWAY PACKAGING LTD v
MEURER MASCHINEN GMBH
& CO
Court of Appeal:
(Lord Justice Fox, Lord Justice
Parker and Lord Justice
Ralph Gibson)
May 3 1990

A FOREIGN manufacturer's obligation to give notice of termination of a distribution agreement to an English company carrying on business as its UK distributor, should be performed in the UK at the distributor's place of business, unless otherwise agreed. And accordingly, where the distributor claims against the manufacturer on the basis of failure to give reasonable notice, he may proceed in the UK, though the manufacturer is domiciled in a country which is party to the Civil Jurisdiction and Judgments Convention and the sale contract between the parties would have been performed ex-factory in that country.

The Court of Appeal so held when dismissing an appeal by the defendant, Meurer Maschinen GmbH & Co, from Mr Justice Hobhouse's decision (FT, October 20 1989) refusing to set aside proceedings served on Meurer in West Germany by the plaintiff, Medway Packaging Ltd.

Article 5 of the Convention on Jurisdiction and the Enforcement of Judgments in Civil and Commercial Matters, incorporated into English law by the Civil Jurisdiction and Judgments Act 1982, provides: "A person domiciled in a contracting state may, in another contracting state, be sued (i) in matters relating to a contract, in the court of the place of performance of the obligation in question . . ."

LORD JUSTICE FOX said that in a claim for breach of contract Medway pleaded it was an English company, distributing drink and stretch wrapping machines. Meurer was a West German engineering company specialising in manufacture of the machines.

Meurer agreed to appoint Medway as exclusive UK dis-

distributor of the machinery, from February 1 1981. It was a term of that distribution agreement, implied by reason of business efficacy, that it could be terminated by either side on the giving of reasonable notice.

In breach of the exclusive distribution agreement, Medway pleaded, Meurer authorised another company to act as UK distributor, purporting to terminate the distribution agreement without giving reasonable notice.

Medway claimed £269,000 damages for breach of contract.

The UK and West Germany were contracting states under the Civil Jurisdiction Convention. Paragraph 2 of the Convention provided that persons domiciled in a contracting state should be sued in that state. However, Article 5 provided that in matters relating to contract, the court might be sued "in the court of the place of performance of the obligation in question".

Medway contended that place of performance of the "obligation in question" was in the UK.

The present appeal was from a decision of Mr Justice Hobhouse, who refused to set aside service of a writ on Meurer in West Germany.

It was common ground that the case should be dealt with on the basis that Medway must establish a good arguable case.

Mr Justice Hobhouse held that Medway had shown a good arguable case that it had an exclusive distribution agreement with Meurer, and that it was entitled to "reasonable notice of termination".

The agreement was informal and undefined. It included an obligation by Meurer to sell goods to Medway at a 15 per cent discount and, arguably, not to sell goods to anyone else in the UK.

Goods sold by Meurer to Medway were ex-factory in Germany. Consequently, so far as the sale contracts were concerned, Meurer's obligation was to deliver the goods in Germany for onward carriage by Medway's agents to the UK.

Meurer agreed to appoint Medway as the contractual obligation which formed the

contract were: (i) in Germany, to sell goods to Medway at 15 per cent discount; (ii) arguably, during the currency of the agreement, not to sell goods to any other UK importer; (iii) arguably, to give Medway reasonable notice before terminating the agreement.

These findings and conclusions were not in dispute on the appeal, nor was it disputed that the relationship between the parties was one of buyer and seller, not principal and agent.

Meurer denied any continuing obligation to supply goods to Medway, or that Medway had exclusive rights. It accepted for the purposes of the present issue that a distribution agreement existed between itself and Medway.

Paragraph 3 of Part 1 of the Convention provided that any question as to the meaning and effect of its provisions should, if not referred to the European Court, be determined in accordance with principles laid down by any relevant decision of the Court.

In *De Blois 1976 3 ECRR 1497* the grantee of an exclusive right to distribute a product complained of unilateral breach without notice by the grantor and sought damages and dissolution of the agreement.

The European Court determined that where the grantee of an exclusive sales concession charged the grantor with having infringed the exclusive concession, the obligation in article 5 referred "to the contractual obligation forming the basis of the legal proceedings", and that in disputes concerning the consequences of the infringement, such as damages or dissolution, the "obligation" was "that which the contract imposes on the grantor and the non-performance of which is relied on by the grantee".

In *Schenkouw v Kruecker 1987 3 CMLR 762* a Dutch client for fees for preparing plans of a building in Germany, the Court held that the obligation by reference to which place of performance was to be determined was "the contractual obligation which formed the

actual basis of the legal proceedings".

It said: "The place in which that obligation is to be performed usually constitutes the closest connecting factor between the dispute and the court having jurisdiction over it and it is this connecting factor which explains why, in contractual matters, it is the court of the place of performance of the obligation which has jurisdiction."

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The decision therefore affirmed *De Blois* as laying down the general test.

Accordingly, the present court had to determine what was the place of performance of the obligation which formed the actual basis of the proceedings.

The *Schenkouw* case could not be regarded as supporting, as a general test, either the place to which performance of the contract was most closely connected, or the place where goods were supplied under the contract.

With regard to breach of the agreement for an exclusive agency, the nature of the obligation was negative. It was an obligation not to supply another English distributor.

The negative obligation could be broken either in Germany or in England.

As to the latter, the present court was concerned with the alleged breach of the distribution agreement which contained no provision as to the supply of goods ex-factory in Germany. It was the sale contracts which provided for sales ex-factory.

The question was, which alleged contractual obligation was the actual basis of the present proceedings?

The court was dealing with a contract which was allegedly terminated and where the termination was accepted by the plaintiff. The obligation contained in (a) failure to give reasonable notice of determination, and (b) appointment of another UK distributor.

The first of those related to an obligation to give due notice of determination.

That notice was required to be given in the UK. Unless there was some provision in the contract to the contrary (which there was not), a requirement to give notice to

an English company carrying on its business in England must be interpreted as an obligation to give notice at the company's place of business in England.

The company or its authorised officers could no doubt waive that in any particular case, but that would be a concession.

The obligation itself was an obligation to give notice in England. It was therefore to be performed in England.

It could be reasonably regarded as the principal obligation in the case, because it was the giving of proper notice which brought the whole contract into existence.

With regard to breach of the agreement for an exclusive agency, the nature of the obligation was negative. It was an obligation not to supply another English distributor.

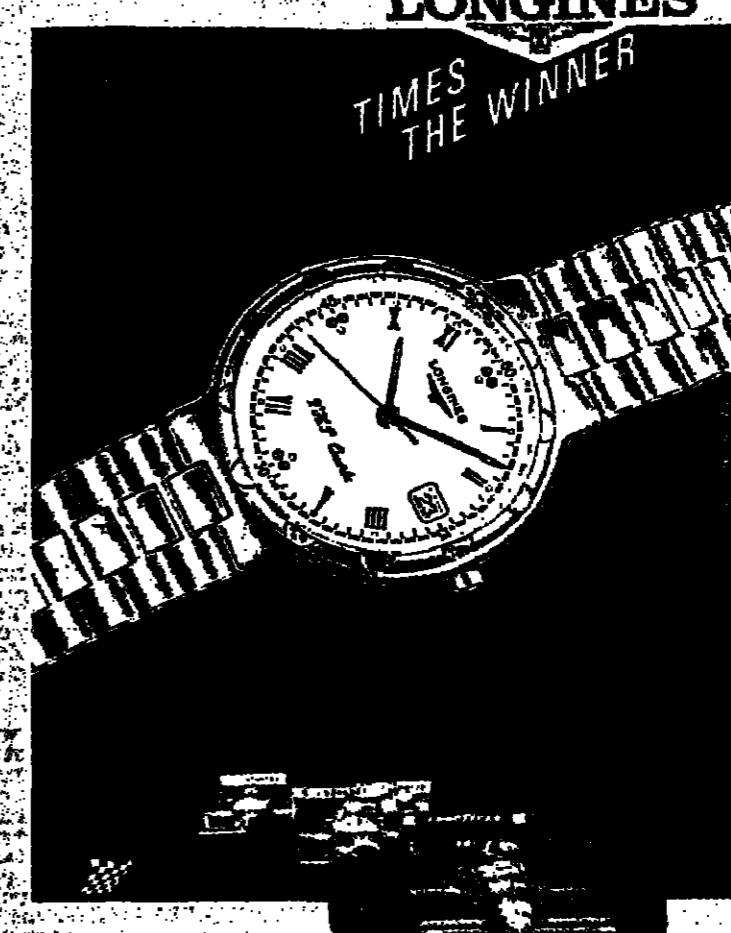
The negative obligation could be broken either in Germany or in England.

On the other hand, the grant of an exclusive right of distribution in England carried with it an obligation on the grantor's part so to act in England and Germany as to respect fully the rights of the grantee under the distribution agreement.

In the circumstances, it could not be said that the contract for exclusive distributorship was wholly performable by Meurer in England or in Germany. The judge realistically concluded it was as much performable in one country as in the other.

There was no reason to interfere with his decision. The appeal was dismissed.

Lord Justice Parker and Lord Justice Ralph Gibson agreed.



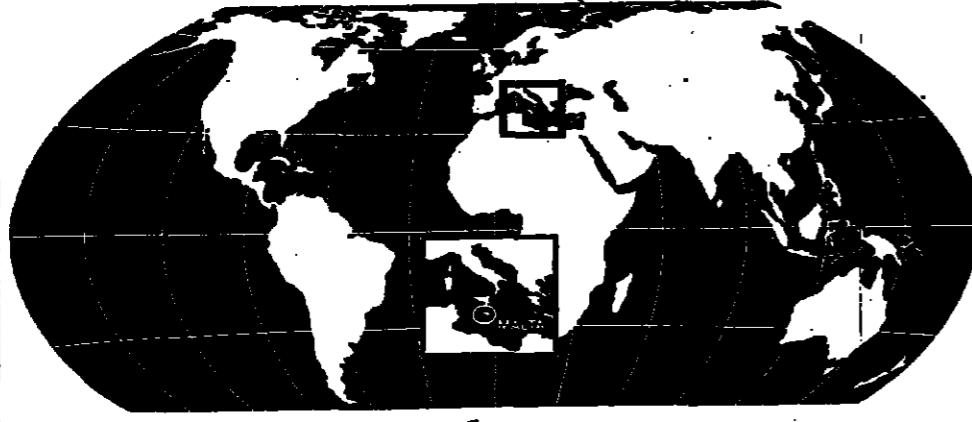
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Windsong.

You're reluctant to leave the windsurfing.

Your muscles are rather tired, but the splendour of the moment spurs you on. The crystal-clear sea slips past beneath you whilst the sun outlines your figure against the background of a sail aglow with colour.

An attractive coastline flies past. So attractive that it sometimes distracts you almost to the point of making you lose your balance for an instant.

Perhaps, in a while, the idea of enjoying seafood with your friends in that restaurant by the sea, will make you drag yourself away from your surfboard for a moment. But, for now, you'd rather make the most of the unrivalled climate you've found in Spain.

You haven't enjoyed windsurfing so much in ages. Perhaps that's why, as the breeze pushes you along and the waves gently rock you, you seem to hear music. A happy tune hummed by the wind.

The lyrics of the song are simple: 'Spain'.

Spain. Everything under the sun.



MANAGEMENT

Executive agencies

Bringing civility to the civil service

Hazel Duffy reports on the process by which the concept of customer-led management is being introduced

There's a lot of talk about service in Whitehall these days; as a result, Britain's ministers and civil servants are being forced to think managerially.

The concept that there is a customer out there somewhere, whether he is a small trader, who must pay his VAT to Customs & Excise, or the unemployed who have to sign on in order to draw benefit, has traditionally not had much impact on senior civil servants.

The quest for greater efficiency, which has led to cuts in services – dominated the 1980s. But Margaret Thatcher wants government services to be seen as more caring, and more professional. Long queues at shabby social security offices do not give the right impression.

Efficiency also means people getting their passports on time, or being dealt with civilly by the Inland Revenue. Even the bankrupt might expect more efficient treatment of their plight.

The catalyst for this new way of looking at government service is the executive agency. Two years ago, the Prime Minister endorsed the proposals to set up agencies for the bulk of

executive type government work, which were set out in the Next Steps report compiled by her Efficiency Unit.

The bandwagon is rolling along merrily. Eighteen government bodies join the existing 12 to become Next Steps agencies. The Government plans that half of the civil service will be in agencies within the next two years.

Each agency has a framework document hammered out between ministers, the permanent secretary of the department and the chief executive of the new agency. The documents set out the long-term objectives.

Drawing them up has caused a lot of soul-searching within departments. For the first time, ministers and civil servants have had to put in writing what the services actually are, and identify the structure of decision-making.

They have also had to formalise their frequent informal relations with the Treasury. Informal did not necessarily mean that they were good; the relationship involved "a fair bit of shadow-boxing", according to one official.

Managers of the agencies set up so far have been told that

they can recruit junior and middle manager equivalents, without having to refer to Whitehall, or use the sometimes cumbersome Civil Service Commission recruitment route.

As the bigger agencies get going, this delegation of power to the new chief executives begins to mean something. Stephen Curtis, who runs the Driver and Vehicle Licensing Agency (formerly the DVLO), has about 1,000 staff in this category.

But he has little scope for switching money between different pots within the overall discipline of his budget. Nor can he carry money over from year to year. The Department of Transport wants the agency to become a trading fund, which will enable Curtis to do this.

The Treasury wants to be satisfied that granting the DVLA this freedom – it collects vehicle excise duty as well as issuing licences – will not result in any loss of control over public spending.

For the general public, the performance targets, which will be revised and published each year, are the only means by which to judge the changes

in the civil service. They are two-pronged, covering costs and service standards.

The process of arriving at the targets reveals the interplay between ministers and civil servants, between the chief executives, and their staff in the field.

Michael Fogden, chief executive of the new Employment Service, has been set a tough target by his minister on getting the unemployed into jobs than his managers believed to be achievable.

But he must also meet the target that a specified proportion of those placed will have been unemployed for a long period, and that a number must be from the inner cities. The targets imply some conflict. It is clearly easier to get people off the unemployment register who have been there only a short time than those who have not had a job for many months.

Fogden also must reduce the payments of incorrect payments of unemployment benefit, which the ES pays out on behalf of the Department of Social Security. If he meets all of his 20 or so targets, he will get a bonus equivalent to 10 per cent of his salary.

To help him get there, he needs the dedicated support of his managers. For that, he knows he must be able to vary the pay of his managers to reflect the scale of responsibilities.

A manager of the inner-city Bristol office obviously has a tougher job than the manager of the Bournemouth office. For the moment, he can only vary according to civil service pay scales.

A seminar organised by the Royal Institute of Public Administration and KPMG Peat Marwick McIntock attempted to focus on service in the non-trading sector.

It revealed senior officials judging with a concept which has been left down the list of priorities for much of their working lives, and learning how to meet service targets while keeping within tight budgets.

Customer service is not being defined only in terms of of subsidies from government is progressively cut, was an appropriate case study.

Network South East has some competition, however. Most government services have none, which makes many old-style civil servants wonder what all the fuss is about. Scepticism is clearly common.



"REMEMBER WILKINS, THE CUSTOMER IS ALWAYS RIGHT."

Demonised by low pay and staff cuts, the middle manager equivalent asks: "What's in it for me?"

Unknown to them, it is a question also asked by some ministers. Most are not enthused by managerial topics. They want to leave their department having been seen to have done a good job. But the benefits of civil service reforms will only come through in the longer term than the normal ministerial span of office.

Managerial converts among senior civil servants are conscious of the problem of con-

vincing staff. A long-serving middle ranking civil servant asked his senior: "What do you mean by customer? This is a public service". Long explanations made no impact.

The dilemma for the emerging managers is that their staff – frequently life-long civil servants – might display commendable qualities like loyalty and commitment to their department. The other side of these qualities, however, is that such people are averse to taking risks; they cling to the rules. The changing civil service wants both.

Some senior civil servants also oppose the reforms, although not openly, of course. Smoke signals are that there is much inside talk of "tension" within departments.

The Department of Social Security, which will be putting the majority of its business into agencies over the next year, refers euphemistically to the tension as being "creative".

What it really means is that the whole relationship of the headquarters and the agencies must be painstakingly worked out to give managers enough incentive to manage.

Whitehall, however, will be intent – too intent, some think – to keep control over the agencies.

Unusually for government, the tussles are being played out more publicly than the private sector would ever permit. But it is still much too early to predict whether the changes in the public sector will be real, or cosmetic.

universities, and to the MRA for management, education. Both may be perfectly appropriate, equally they may not. Similarly, there are times when it is often taken for granted that universities are given priority over a view of education and training as a strategic investment.

Some companies, however, are looking to higher education as a supplier of flexible and collaborative training. Now in 1990 the challenge has changed. The challenge is to industry to take advantage of what has happened; to accept education and training as a long-term strategy; to accept the responsibility for providing substantial funds for the educational sector; to forget its prejudices and pre-conceptions, particularly about polytechnics.

If UK training, particularly at the higher levels, has not improved substantially by the end of the century, it will not be a failure of higher education to meet the challenge put before it, but of the customer.

Dr Robert Allen is the director of educational and training developments at Thames Polytechnic.

How customised training can help to retain staff

It is now up to the employer to make more use of collaborative higher education programmes, says Robert Allen

and their employers to put together training packages that are more appropriate to their needs and interests.

The idea of the Credit Accumulation and Transfer Scheme (CATS), still preached more than practised – has become one of the buzz-words of the last few years. Under this scheme students can transfer from a Polytechnic or College credits for skills and experience they have gained outside the traditional classroom structure: accumulate further credits for work being done in an educational institution; and then move all these credits on elsewhere, if necessary.

Programmes of this type are impressively progressive because they allow students to determine what and how they want to learn. However, their introduction was born of a fear that both the number

of students and the funding for them would dry up.

One imaginative form has emerged where the idea of "credit accumulation" has been used to develop schemes specifically for individual employers. Companies like W H Smith, Jaguar, IBM and Sainsbury have looked for new ways of upgrading and updating the skills of their employees in a way that is satisfactory to both employer and employee.

The Woolwich Equitable Building Society, for example, has just had a graduation ball for its first customised graduates. In a scheme run jointly with Thames Polytechnic, students are credited with up to two-thirds of an undergraduate degree on the basis of their in-company and professional training. They then take a package of distance learning, residential courses

and project work jointly provided by Thames Polytechnic and the company; this provides them with the final credit towards a degree. Such a programme would have been hard to imagine, never mind graduate from, a few years ago.

Providing a network

These sorts of ideas are being extended and developed. Their potential is being explored further with a new scheme being set up by Thames Polytechnic in conjunction with the Brewers Society to provide a national training programme.

This will include both undergraduate and postgraduate degrees, beginning in 1990 with an MSc (Brewery Business Management).

This employs the same principles

as the Woolwich scheme but goes one step further by providing a network of polytechnics and universities around the UK which students can attend to gain their credits.

The next step, of course, would be to cross the Channel and even the Atlantic.

Such programmes, though they are increasing in number, are still relatively marginal. But they express a change in attitudes which is reflected elsewhere in the higher education system.

But they are not without their problems. Companies and colleges often have to make compromises to accommodate each other's suggestions. Nor have these changes been adopted throughout the British higher educational system. They tend to predominate in the polytechnics and colleges, though there are very obvious exceptions in the

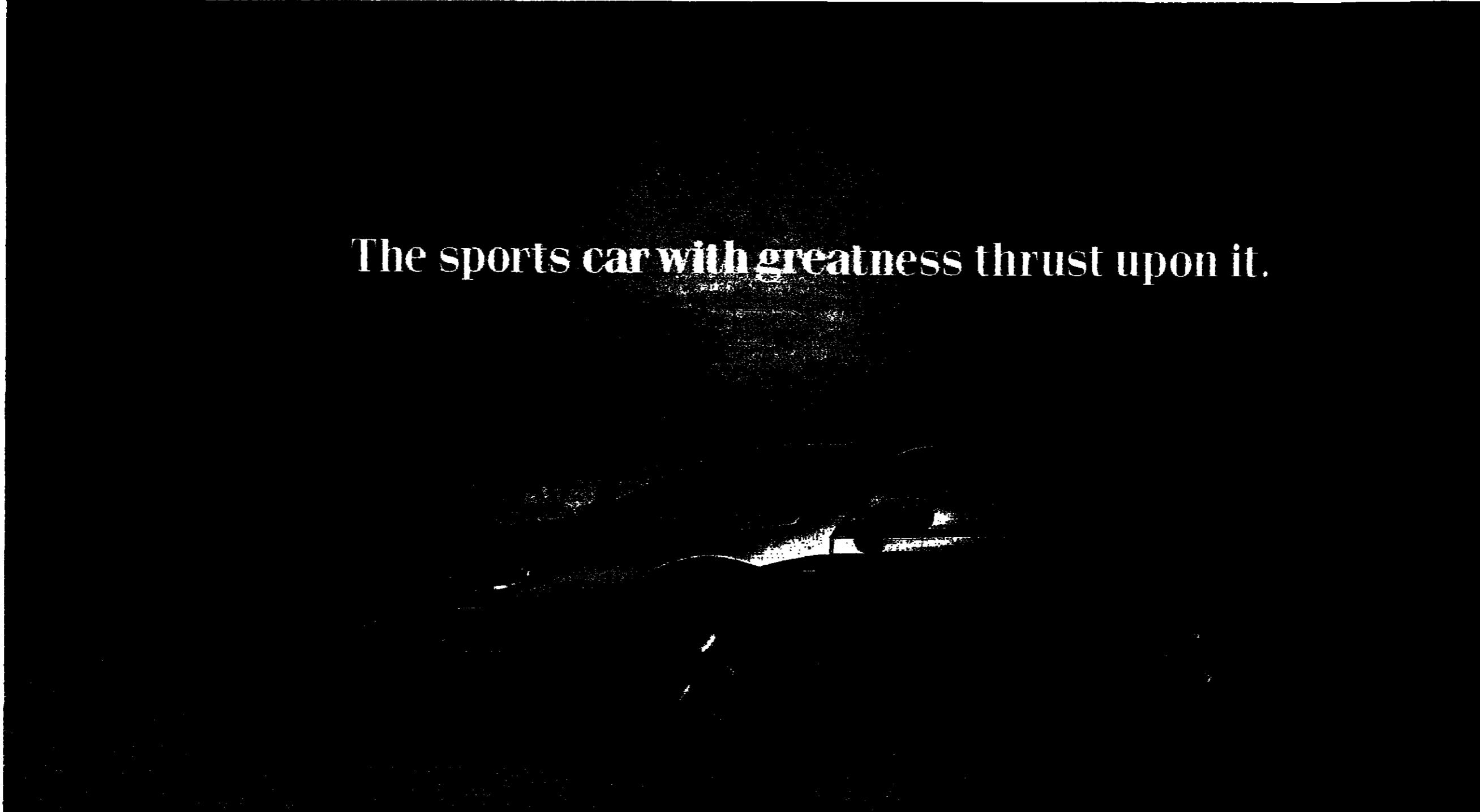
university sector.

The picture is therefore patchy. But the mould has been broken. It now becomes possible for employers to get what they want.

However, this is not where the story ends. There is now a new challenge – to the employers themselves. British management has often seemed (to its competitors) curiously afraid or disdainful of training. As the recent report from the European Round Table of Industrialists pointed out, expenditure on training per employee is £1,800 in the US, but only £200 in the UK. Too often, those responsible for training strategies still see higher education as a barrier, rather than a means of retaining staff.

Even when they consider higher education they may be very conservative, looking automatically to the

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A beautifully proportioned, breathtaking design blending controlled aggression with purity of line.

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The 3 litre, 24-valve, twin turbo engine rockets the 300ZX from 0 to 60 in just 5.7 seconds and on to a governed top speed of 155 mph, while

the computer controlled SUPER HICAS 4 wheel steering ensures the car responds instantaneously to your every touch.

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Govan Stories
GLASGOW

It may be Glasgow's year as European City of Culture but the trades union-inspired Mayfest remains firmly rooted in the local community. The Scottish People's Theatre, to give the long-established 7-84 company its full name, will be touring its celebration of Govan to various arts centres next week. This week it can be found in The Arches, a wonderfully atmospheric space, a vast, windowless complex of stone walls and brick vaults from an Expressionist film (*Metropolis*) crossed with M) which houses the exhibition "Glasgow's Glasgow" besides bars, shops and a theatre.

The company of five young actors under Roanna Barron's direction has compiled a dramatisation of writing about the great ship-building area by its residents, some of whom turned professional, others observing their neighbourhood as a labour of love. At one extreme is Elizabeth Crombie Reid (31 this year), whose evocation of the wives' revolt when they discovered how much their husbands earned in "Pay Pots Explosion" conjures a picture of warm and funny street-life with sturdy separatist workingmen, their outraged womenfolk and well-turned-out prostitutes. At the other, 15-year-old Kelly McCall, a pupil at the local secondary, provides a series of wide-eyed letters about life, love and death in an Indian town, shot on 16mm film. Mole as archly articulate.

The mixture of affection and detachment is summed up by James Miller, who died last year, a professional writer who never gave up his job with Govan Shipbuilders. His childhood memory of working as butcher's boy to help an unemployed dad, and the sardonic anecdote about the old tin-tin cleaner whose ability to fish out rotting animal carcasses is finally recognised as irreplaceable even by the management efficiency expert (arrogant English accent) are vivid, warm-hearted glimpses of an insider.

If a consistent theme emerges it's that Scottish men can be pretty chauvinistic. Bill Kidd's "Just Like Him" chillingly recalls the brutal masculinity of a father despising a bookish son; and how the son despises the violence he discovers in himself. Martha Frazee's "Divorce" is a funny and trans-chant looks at how a victim finally retaliates against her violent husband; and David McTeague's "World Disseminate" is a wickedly (occasionally unintelligible) dialogue between two schoolboys assessing the sexual potential of the girls they know with much bravado, giggling and achingly cumbersome jokes.

Some of the items have a dramatically documentary ring - "The Jungle" is a bit too much of a catalogue of symptoms - and the study of an unemployed man, mentally ill, going to places in the daily blurred eternity of smoking, dozing, radio time signals, trying to remember what he has to do today, is split by the interval, thereby ruining its continuity. But the stylistic range (and Peter Hutton's poetic impressions, as terse and economical as a Chinese water-colour counter the robustness) is impressive. The cast is uniformly excellent, though inadvertently I would advise you to watch out for Eleanor Slaven and Tom Smith, the youngest of the company and immensely promising.

Martin Hoyle

TELEVISION

Characters good, bad and indifferent



New comedy on the BBC, spawned by radio: 'KYTV'

Judging from the evidence offered by Christopher Terrell's *Inside Story* on BBC1 about racism in sport, here the central character, Izzy, is so thoroughly sony that you worry for her - like Magnus Pyke, Lucinda Lambton and other professional television "characters" - pale quickly. In the first episode, Izzy, as performed by Imelda Staunton, has a scene blisssful and hilarious from the off, living in a pigsty, smoking cake, brawling over her lover, Michael, a married man played by Nicholas Le Prevost (one of the best deadpan comedians around) who has all the character you could possibly want.

Commentator Ted Lowe has done as much as anyone, except perhaps the BBC cameramen and OB directors whose extraordinary skills are rarely noticeable until you see the game being covered elsewhere, to push snooker up the list of popular television subjects. But before next year's *World Snooker Championship* somebody should speak to him about his style. Everything he says is now delivered in a dramatic whisper, and the portentousness has become embarrassing. Oral exclamation marks hang on the end of every snarl of melodramatic rhetoric: "I wonder what's going on through his mind..." So the fortunes of the game are at stake. He would do well to go back to the basics of expert analysis, delivered at good long intervals.

What a pity the studio discussion following the last of BBC2's *Troubleshooter* series was such an uninspired and uninspiring affair. The producers appeared to have invited into the studio as many participants as there were minutes in the programme, and then ensured that nobody had proper time to speak because they got chairman Brian Redhead to take a clip from every programme in the series. Since we had just watched the episode about Morgan cars which exemplified many of the most interesting problems in British manufacturing detected by Sir John Harvey Jones, we might have had a far more interesting programme if the producers had had the courage simply to put Sir John up against those who do not believe that the bottom line is the holy grail.

My first reaction upon receiving a recent copy of two books about London Weekend Television, *Running The Show* by David Docherty and *The Wal-*

den Interviews edited by David Cox (£16.95 and £14.95 respectively, both published by Boxtree Ltd) - was to wonder whether we could possibly need either. After all, the minutiae of TV history have been pretty well documented now, what with the Sennett/Potter trilogy and numerous other books in recent years, and the point about Bob Walden's involvement is that they are such good television. But having read most of both over the Bank Holiday weekend I shall be delighted (despite desperate space problems thanks to the recent avalanche of media books) to add them to my collection. Docherty's account of LWT's fortunes is an abnormally successful combination of formal history and personality chat: everything from the night a furious Rupert Murdoch stormed out of David Frost's programme vowing to buy the company, to the details of the rows over the Dennis Potter plays. It is highly readable. So is the Walden book, yet that is valuable for two other reasons. First there is Cox's fascinating introduction describing how Walden is prepared for each interview by his production team. Secondly there is the value of being able to go through the interviews with Thatcher, Lawson and so on on your own speed, quite different from watching them fit by on a Sunday morning.

The tendency for television to

screen supposedly ironic documentaries about the print medium is becoming a teeny bit tiresome. Do not assume this is the reaction of a touchy print journalist: I have for years, as the files will show, been calling for television to start doing as good a job of criticism, in all senses, on print as print does for television. Every day you can find somewhere a newspaper critic celebrating something marvellous seen on the box. When did you last see a television programme celebrating something marvellous found in print? *Vt: The Documentary* on Channel 4 was much like the BBC's recent *Killer Bimbos On Fleet Street*. It is an indictment of those who do not read the tabloid papers would have left the programme with only the vaguest idea of what sort of publications these "bimbos" are producing. The programme was so busy trying to joke away the ineffectuality of feminism in Fleet Street and to parody tabloid style that it never managed to tell you anything much about the female journalists or their journalism. *Vt* suffered from a similar curious determination not to do anything so embarrassingly gauche as other facts. It was never made clear who reads this scatalogical, yet highly successful comic, children, teenagers, or adults. Indeed the producers seem to have been too parodically cut-up affairs to remember (from Roger Cook's *To World In Action*) that the subject pretty well disappears.

Das verratene Meer ("The Treacherous Ocean") seems like a cliché of English soap operas, a libretto by the poet Ulrich Treitschke, based upon Yukio Mishima's *Goro No Edo* ("The Sailor who fell from Grace with the Sea") in the best known English version. For anyone who finds the mixture of Japanese nationalism, sadomasochism and homo-eroticism in Mishima's later novels a queasy one, this tightly drawn novella represents his art at its most palatable - a story of crisp imagery and pell-mell description, in which his perennial themes of honour and sacrifice are compellingly interwoven.

Noboru is a 13-year-old boy in post-war Yokohama. He belongs to a precocious gang of teenagers clinging to the ideals of the old Japan, to its codes of honour and the inexorable cruelty of fate. He spies upon his mother, Fusako, and watches with alarm her burgeoning affair with the seaman Kyuuji; the sailor represents all that is wrong with the new, unconvincing Westernised Japan. In his soft-centred, adult

sentiment, and particularly his willingness to forsake an "heroic" career at sea to remain with Fusako. The gang sees no alternative but to remake Kyuuji as a hero by giving him a hero's ritual death.

*

It is one of the joys of television that you never know where or when you are going to bump into something wonderful - as you switch to avoid some ghastly quiz or rap from the news to a comedy. But it can also be tantalising: often you can't tell the last 15 minutes and are left suspended, having missed something superb. The latest part of Sunday's *Documentary* on BBC2 was spellbinding, and I hope a quick repeat is planned. It looked marvellously simple: soldiers explained how it felt to fight and kill other people. Producer Pamela Smith left out the questions, let the men talk, and simply interspersed some Falklands footage. The only other television programme I have seen which matched this *Evening* on its subject was Charles Wood's magnificent drama *Tumbledown*.

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The training challenge

THE history of British vocational training and education is largely a history of failure. Good intentions have never been translated into effective action. As a result, more than a century after concern was first voiced, Britain still possesses neither a network of high quality technical schools nor a flourishing industrial training system. Companies, schools and government have all failed to address the needs of the average employee.

The need to improve training is now widely recognised. Changes in the nature of work have rapidly increased the skill demands of most jobs. Companies and other employers require flexible, well-educated staff capable of showing initiative and responding rapidly to changing circumstances. Training programmes need to be broadly based and not tied to the short-term needs of particular jobs.

The UK Government has accepted the case for reform. It is creating a network of 82 employer-led Training and Enterprise Councils. The TECs will be expected to assess local training needs and find ways of meeting them. They will assume responsibility for publicly-financed schemes for training young people and unemployed adults.

A second plank of policy is to set clear national training standards. The National Council for Vocational Qualifications (NCVQ) is attempting to rationalise a jungle of vocational qualifications created over decades by a plethora of grant-awarding bodies. Existing qualifications are being slotted into one of four ascending levels of vocational competence. The NCVQ is also vetting a wide range of new vocational courses, many in sectors which did not previously award formal qualifications.

Experimentation with training credits or vouchers is a third – and more tentative – strand of policy. Young people in pilot schemes run by TECs will receive credits with a face value of up to £1,500. They will be able to spend the vouchers on training offered by their employers or by specialist training providers. Credits are intended to play a motivational role – both encouraging youngsters to invest in their own futures and dissuading employers from offering jobs without training.

There is much to welcome in this policy framework. The TECs seem to be generating considerable support in the business community; such enthusiasm is a vital precondition for a successful reform of training. The combination of national competence standards, overseen by the NCVQ, and flexible delivery of local training programmes, overseen by employers, represents a judicious balance between central direction and local autonomy. Training credits demonstrate a welcome willingness to embrace new ideas.

WRONG SIGNALS

But big problems remain. The Government is right to argue that industry should spend more on training. But it is sending the wrong signals by sharply cutting its own spending just as TECs are trying to mobilise support. The budget for youth training is being cut by 25 per cent over three years. Allowing for inflation, this implies a real cut of perhaps 40 to 45 per cent.

It would make more sense to maintain the real level of expenditure on youth training. The demographic dip would then allow a rise in per capita spending and a long-overdue improvement in the quality of programmes. In the past, far too many youngsters on government schemes have ended up (at best) with rudimentary qualifications. This was partially a reflection of funding: quality training cannot be provided on the cheap.

Funding, however, is only part of the story. In training, the Government must also provide clear leadership: it must set the goals by which the community as a whole will be judged. Last year, Sir Norman Fowler did just this: half the employed workforce, he said, should achieve the NCVQ's level three (roughly the vocational equivalent of A levels) by 2000. Mr Michael Howard, his successor as Employment Secretary, has dismayed many in the training world by refusing to endorse such goals. He argues (wrongly) that the narrow performance targets set individual TECs are a substitute for these wider objectives.

TECs, moreover, are clearly a product of the 1980s when the priority was to cope with sharply rising youth unemployment rather than to boost skill levels. Around 90 per cent of their budgets is absorbed by programmes targeted at the young jobless and the adult long-term unemployed. Such schemes fulfil important roles but they do not address the training needs of the bulk of the workforce, nor do they offer a substitute for the rigorous apprenticeship schemes found abroad.

National standards of vocational competence are crucial if Britain is to raise the quality of training. Yet it is far from clear that the NCVQ's approach is sufficiently rigorous. In continental Europe, examinations are externally set and marked; and trainees have to pass both written and practical tests. Similar procedures are necessary in Britain if employers are to take vocational qualifications seriously. An increase in the breadth of vocational courses is also essential: on the Continent, in addition to mastering a wide range of technical skills, trainees are normally also expected to continue studying academic subjects such as maths and languages. This ought to happen in the UK.

Lack of teachers

The UK's educational reforms are threatened by a lack of qualified teachers. The same constraint applies in youth and adult training: the difference is that it is almost certainly more severe. After decades of neglect and the near disappearance of traditional apprenticeships in many industries, the UK lacks the human resources required for a training revolution. It has nothing to compare with the West German *Meister*, who plays such an important part in the training of young recruits. If Britain wants to raise the standard of industrial training, it must invest resources in the training and certification of *trainers*.

As the Government seeks to improve youth and adult training, it will have to confront two fundamental questions. The first is the risk involved in relying so heavily on voluntary action by employers. There is no guarantee that the present burst of enthusiasm will last. Employers do not have a direct interest in the training needs of the wider community. TECs, like so many previous initiatives, may easily prove a disappointment.

During this century, the school leaving age has risen in tandem with the intellectual demands of employment. It may now be time to consider an element of compulsion in training. It would not be draconian to insist that all 16 to 18 year olds engage in some form of part-time training. Legislation that obliges companies to release youngsters for training would do more to concentrate industrial minds than any quantity of ministerial exhortation. It may be the only way quickly to raise skill levels.

The other fundamental issue is the role which schools should play in vocational training. The absence of a tier of technical schools comparable with those found on the Continent and in Japan is the single biggest failure of British post-war educational policy. But if the 14 to 18 year old curriculum was reformed to meet the needs of the majority, many vocational qualifications could be achieved by students in full-time education. A more determined attempt to raise the school staying on rate must accompany efforts to expand employer-led training if the UK economy is to remain competitive in future decades.

TOP TEN FRENCH BIDS IN US...

Buyer	Target	Value
Alcatel	General Communications	\$400
Thomson	Motorola	\$200
Compagnie Financière Saint-Gobain	Univac	\$150
Group Michelin	Unisys Computer Systems	\$100
Compagnie Financière Saint-Gobain	Unisys Computer Systems	\$100
Elf Group	General Systems	\$100
Elf Group	General Systems	\$100
Elf Group	General Systems	\$100
Elf Group	General Systems	\$100

Sector
Insurance
Drugs & Health foods
Abrasives, ceramics, plastics
Tires
Metal cans, boxes, foil
Chemicals
Electronic data systems
Oil & gas
Clothing
Chemicals

Source: *Financial Times* ***Withdrawn on emergence of deal bid

ACQUISITIONS IN EUROPE

Buyer	Target	Value	Industry	Comments
Victoire	Colonia Venezuela	\$100	Food	
Rhone-Poulenc	RTZ Chemicals	\$100	Chemicals	
BSN	Jacobs	\$100	Food	
BSN	Gabard	\$100	Food	
Orkem	Smiths Group	\$100	Food	
BSN	Coates Brothers	\$100	Food	
Credit Lyonnais	Walkers	\$100	Food	
Lafarge Copper	Credit Lyonnais	\$100	Food	
Suez	Baltic House	\$100	Food	

George Graham on French foreign takeovers

Voracious appetite for acquisitions

Based at the French glass and piping group Saint-Gobain must have permitted themselves the odd triumphal look in the direction of Britain in recent days. First came the announcement two weeks ago that Saint-Gobain had agreed to buy Norton, the US abrasives and industrial ceramics company, for \$1.5bn – 20 per cent more than Britain's BTR had been offering for the same company. Then last week the French group bid \$255m for the UK glass fabricator and distributor Solaglass – right on the doorstep of its British rival Pilkington.

Saint-Gobain's moves are merely the latest in a series of ever-larger foreign acquisitions by French state and private companies over the past two years.

Among the biggest deals have been the aluminium company Pechiney's \$1bn takeover of American National Can in 1988, BSN's \$1.15bn purchase of Nabisco's European biscuit operations, Michelin's \$1.5bn deal to acquire Uniroyal, and Rhone-Poulenc's multi-stage takeover of Rorer, the US chemical company.

The total value of French acquisitions abroad has sky-rocketed, to FF75bn in 1988 and FF105bn in 1989. And in the process, French companies like Saint-Gobain – regarded as tired businesses in outmoded industries – have established new international credibility. "It has taken some time, but we are now taken seriously," sighs an investment banker.

What lies behind this sudden stampede overseas? Are French companies in danger of biting off more than they can chew?

The surge of activity is partly explained by the state of French financial markets. The Paris stock market has been moving steadily upwards ever since the crash of October 1987, and, unlike other exchanges, this momentum has not slowed down this year. Second, the strength of the franc and the downward trend in French interest rates makes debt financing much less of a finance director's nightmare than in the UK.

But there is more to it than that. French companies have also been reacting to the unleashing of an apparently free market by recent budgetary changes in the US. Exchange controls, in conjunction with the strength of the dollar in the mid-1980s, once ruled out any North American acquisitions. The nationalisation of 1981 reduced the freedom of many of the largest French companies to make acquisitions abroad, and made them less welcome when they tried to do so. And in any case, the bulk of French business used to be strapped for equity capital and heavily overburdened with debt – hardly conducive to a takeover binge.

These constraints no longer exist. Exchange controls finally disappeared at the beginning of this year, but for companies they had already been largely dismantled some time before. Nationalisation, too, has ceased to affect the important companies privately.

The BTR approach to prices paid for acquisitions is ruthlessly financial. In essence, it involves projecting the target's cash flow, including working capital, investment and so forth, and calculating the payback period. On a pre-tax basis, the typical acquisition would pay for itself within four years.

French companies are certainly assisted in this search by the relative lack of financial market pressure. They can afford to take a longer-term view of the profitability of their investments than their "Anglo-Saxon" counterparts.

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connections in the UK or US.

The Paris Bourse may make the same kind of analysis as Wall Street in the City – shares often fall sharply in the short term, as Saint-Gobain did two weeks ago – on the announcement of a large takeover. But the market reaction is not as heavy, for even though French companies are not as hot as Norton, they are not as hot as Norton.

French companies are changing radically. A study conducted by Crédit National, the long-term financing arm of BNP, shows that a sample of about 50 of France's largest companies boasted combined net losses of FF75bn in 1982; they barely broke even in 1983, but moved to combined profits of FF105bn last year. Their total debt has been reduced from 4.5 times cash flow in 1983 to 2.3 times cash flow and 77 per cent of equity in 1990.

Many French companies have also felt spurred to expand by the impending changes in their business environment. The opening up of the European internal market in 1986 – formerly viewed by many French managers as a threat – is now seen as a gleaming opportunity. It has prompted companies in sectors as different as chemicals and insurance to begin a quest for the critical mass thought necessary to compete in this new, wider arena.

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on foreign acquisitions which have flourished independently under a quite different management culture.

In some cases, the quest for share has also been pursued almost at the expense of a more finely-focused business strategy. "The industrial logic of many of these foreign takeovers isn't always very clear. There is a naive search for scale," complains one French management consultant.

"The dominant reasons given for acquisitions are always strategic size and market share. It is rare that anyone talks about shareholder value," comments another consultant.

Take, for example, the FR1000 purchase of a controlling stake in West Germany's second largest insurance company, Colonial, by the Victoire insurance group last summer. This may yet turn out to have been a stroke of genius, but it cannot seriously be maintained that Mr Jean-Marc Verner, Victoire's then head, had more than a hazy idea of what exactly he was buying.

"The French are bad negotiators in takeover bids; they arrive on the scene too late and they pay too much," says a Paris banker.

The performance of French acquisitions under French management has been distinctly mixed. There have been resounding successes such as the purchase of Big 3 in the US by Air Liquide, the industrial gases group. At the other extreme, some companies are already suffering for having paid too much for their prey: last year, the state-controlled oil group Elf-Aquitaine took a FR100m write-off on its purchase of Texagulf, the US gulf was too expensive.

Saint-Gobain, however, cannot be accused of rushing in to buy Norton without doing its homework. It is believed to have been studying the company for eight years. And with Mr Felix Rohatyn of Lazard Frères, one of New York's most experienced dealmakers, as its main adviser in the US, it can scarcely be said to lack negotiating talent.

By staying in the middle of a takeover battle, Saint-Gobain is paying what Mr Jean-Louis Baffa, the company's chairman, describes as a "full value" bid. "It would never have increased its unfriendly bid," he said after the Norton announcement.

In fact, with a few exceptions such as Institut Médecins in Canada, recent French acquisitions in North America have all been friendly. Paris investment bankers argue that it is perfectly reasonable for a friendly bidder to pay a premium – as Seagram, the Canadian drinks group, did in the opposite direction, in its battle with Grand Metropolitan of the UK for control of the Martell cognac company.

"With a friendly takeover, it is legitimate to pay more, because you can extract the advantages from the merger much more quickly," says one merchant banker. "Maybe so, but French companies are in a unique position to afford such judgments."

Vive la différence

The longest post-war economic recovery ought to have provided the perfect backdrop for bankers across the world to rebuild their profitability and capital after the rigours of the Third World debt crisis. Why, then, do they now confront the 1980s with a whole raft of new problems? Given the key role of the banking system in monetary policy, this question is of overwhelming importance for economic management. Yet despite clear evidence of a structural fault in large parts of the global financial system it features surprisingly little on the wider policy agenda.

The sheer relentlessness with which bad news has been emerging from the banking sector suggests that the omission will be remedied before long. The catalogue of accidents so far this year ranges from the ever-mounting bill for the rescue of the US savings and loans (S & Ls), through a global rash of bad and doubtful debts in real estate and leveraged transactions, to the problems of individual institutions such as Britain's Midland Bank, which has suffered from an ill-founded speculative bet on falling interest rates.

Clearly there is a cyclical element in all this. But that cannot explain the persistent appetite that bankers have shown over the past decade for obviously poor risks. Indeed, the customer could be forgiven for thinking that the banking system is an astute participant in a search for somewhere else to happen. None is the impression entire without foundation. The bankers are, in fact, victims of partial deregulation, whereby the lending side of the bank balance sheet in many countries has been opened up by liberalisation to a ferocious competitive discipline, while scarcely any discipline exists on the liabilities side at all.

First, consider the easier side of the equation by looking at a little history. In the US banking system, interest rates used to provide an effective instrument of monetary control because lending was done at fixed rates. If the banks' cost of funds rose in response to monetary tightening, the profitability of their existing loan book dwindled, while the rate they charged new loan customers was high enough to deter new business. In Britain, where variable rate overdrafts were the norm, the authorities depended more heavily on administrative controls to restrain credit. In a fixed exchange-rate system buttressed by exchange controls, the credit creation process tended to be self-correcting. When the central bank was

A case of vertigo

John Plender looks at a deep structural fault in the global banking system



forced to defend a currency that was weakening in response to its monetary conditions, the banks' funding dried up.

Today the Bretton Woods fixed exchange-rate system is long gone. The Americans have floating rates on both sides of the balance sheet and the British have abandoned credit controls. Banks no longer feel immediate pressure when interest rates change because the burden has been shifted to the customers. The central bankers are also more prone since the collapse of Bretton Woods to provide liquidity to pre-empt shocks in credit markets. This is one of several factors, well summarised in a recent essay by Mr Zvi Schloss, a former chief of the US subsidiary of Bank Leumi Le-Israel, that have progressively weakened the link between the granting of credit and the creation of resources needed for the repayment of interest and principle.

By definition, the most profitable opportunities in banking will tend to be high-risk propositions which depend on future refinancing, while sound self-liquidating credit is likely to be low-risk, low-reward. Hence, in a deregulated market, the rapid growth in lending based on the assumption of continuous refinancing, whether in property, the Third World or the leveraged buy-outs that have helped generate the US corporate debt mountain. The temptations are greatly increased by the widespread use of sophisticated

forms of insurance such as swaps, caps, futures and options. Much recent property lending in Britain has been directly underwritten by insurance companies.

Yet the risk in the system is a whole increases because of moral hazard - the inducement to behave carelessly when insured by someone else. The result of all this is a vicious circle in which the demand for credit increases because repayable terms are perceived to be less onerous. More lending becomes insensitive to rising interest rates, while good borrowers are penalised because rates are higher than they would otherwise be. Bank profitability becomes subject to a more volatile boom and bust cycle.

Still, wonder that the countries with the most sophisticated, liberal financial systems have fallen prey to excess monetary expansion. The creation of money, an important public good, has been infected by moral hazard. And because the authorities both supply funds to keep the system afloat while simultaneously raising interest rates to cope with excess money and credit, they have created the perfect conditions for stagnation.

Diagnosis is easier than cure. Full deregulation of the deposit side of the banks' balance sheet, which would reintroduce discipline at high cost to small, financially unsophisticated depositors, is politically unthinkable. A more obvious halfway house remedy, which would help prevent further trouble in the S & Ls for example, would be to reduce deposit insurance cover below 100 per cent and to limit insurance to individual depositors instead of individual accounts. Alternatively, since this insurance

times to stagger from one crisis to another.

The result of all this is that risk gravitates naturally to those parts of the financial system that are heavily insured; and a compulsion towards imprudent lending has been firmly implanted into the system. Capital adequacy requirements, the chief weapon in the armoury of banking supervisors, offer no real solution. If anything, they encourage the "doubt or quits" mentality of the bankers who try to grow his way out of trouble.

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amounts to a subsidy for the banks, there is a powerful case for taxing the bankers for the privilege through reserve requirements or other forms of tax. This would have the beneficial effect of making the insured part of the system less attractive to depositors, so reducing its size and importance. Yet there is opposition at the highest level in the US Treasury and elsewhere to such changes while confidence in the S & Ls remains fragile.

On the asset side of the banks' balance sheet there are still some self-correcting elements at work. The recent review and downgrading by Moody's and Standard & Poor's respectively of the debt of America's largest bank, Citicorp, is symptomatic of a tougher climate among the rating agencies after their earlier failures to detect trouble in time. A new toughness is also apparent on the part of US bank examiners. Taken together with other blows to investors' confidence, such as the collapse of the junk bond market and worries about reduced participation of Japanese institutions at the US Treasury bond auctions, fears have been expressed that a downturn in the credit cycle in the US, and perhaps also in Japan, where bank ratios have been squeezed by collapsing asset values, could lead to a credit crunch after all.

A pause, at least, is a possibility. And a credit crunch, although it would carry a short-term cost in terms of slower growth today, would provide a non-inflationary means of writing down debt, so paving the way for a longer-term economic recovery. However, investing in nuclear power seems a particularly costly option of reducing the greenhouse effect. If indeed there is a solution, it is improbable anyway, given public opinion, that any likely nuclear programme would be large enough to make a significant difference to the build-up of greenhouse gases.

Of these points, only the insurance premium case has any substance. But even that is fraught with difficulties in implementation. Moreover, there are external costs of nuclear power which parallel most of the supposed benefits.

Construction delays and operating problems have resulted in insecure supplies. History suggests that nuclear-generating costs relative to those of fossil fuels may unexpectedly rise, particularly on account of "health" costs.

There are the health costs of "routine" radiation, and, of course, the cost of accidents not only in reactors but in processing, transportation and waste storage.

On balance, far from the case that nuclear fission power, using present technologies, deserves support from the state, it may be that markets should be restrained from investing as much in nuclear power as they would like.

Although the new electricity supply regime is not as liberal as it should be, at least it should allow distributors much freer choice of fuels.

Second, it is argued that investing in nuclear power protects against long-run increases in the price of imported fossil fuels. But it is very uncertain whether such increases will occur. Nor is there any evidence that governments are better price predictors than fuel markets so that intervention will improve on the market outcome.

A more tenable argument is that nuclear investment is needed on insurance grounds in case fossil fuel prices rise sharply. But estimating the premium worth paying would

Cleaning up the nuclear debate

By Colin Robinson

be largely guesswork which would risk inflicting on society costs which need not be incurred so early, if at all.

Third, nuclear investment is sometimes seen as a means of mitigating the adverse environmental consequences of fossil fuel combustion, especially the greenhouse effect.

However, investing in nuclear power seems a particularly costly option of reducing the greenhouse effect. If indeed there is a solution, it is improbable anyway, given public opinion, that any likely nuclear programme would be large enough to make a significant difference to the build-up of greenhouse gases.

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There are the health costs of "routine" radiation, and, of course, the cost of accidents not only in reactors but in processing, transportation and waste storage.

That may be asking too much. Perhaps the self-interest of governments of any party will always make them wish to exercise their "judgment" without explaining themselves.

On the other hand, they may remember all those misleading statements about nuclear power from the past and, in particular, the political embarrassment of listening only to nuclear enthusiasts.

An example of this happened as fiction of electricity supply nearly neared. There was a last-minute discovery that costs were much higher than forecast and that financial markets perceived considerable risk investing in a company with nuclear power stations. A more open debate could have avoided this.

The author is Professor of Economics at the University of Surrey.

LETTERS

User-friendly electoral system needed

From Mary Georgiou.

Sir, Whatever the eventual interpretation of the results of the local elections, ("Not everyone is ready for Labour," May 5) and whether or not Iain Macleod was right that people vote from the wallet (or purse), two things seem to be clear: there has been no return to two-party politics, and national opinion polls, when asking people who they want to form the next government, do not necessarily translate into results on the day.

The reason why it takes pollologists so much time and so many column inches to explain results is that elections actually do not tell us why people are voting or what they want from government, local or otherwise.

I am beginning to wonder what the point is of elections when politicians can interpret them to claim support, at least in parts of the country, for their own view point, it provides them with justification for not listening to opposing opinions, which is probably where most politics goes wrong.

Reality of EMS

From Mr E. R. Rowthorn and Mr M. R. Weale.

Sir, The argument for Britain's membership of the exchange rate mechanism of the EMS now seems to be the same as that for "monetarism" a decade ago. We are assured that membership of the EMS will affect workers' inflationary expectations and so allow a costless reduction in inflation and an actual reduction in interest rates.

Without altering its collective mind about elections to the House of Commons, the Labour Party can promise now that when in government there will be a Speaker's Constitutional Conference or Committee to discuss the many democratic and constitutional changes we are already proposing.

This argument is based on the premise that wages are set with a view to expectations of future inflation rather than with the aim of compensating workers for past inflation.

Such a premise might be convenient from the point of view of economic theorists but does not correspond closely with reality.

Then when people say why they should trust the Labour Party we will be able to reply: "Trust us, we are not like the present Government, we are committed to listening and sharing power with people."

Mary Georgiou,
Labour Campaign for Electoral Reform,
Cudliffe, Surrey

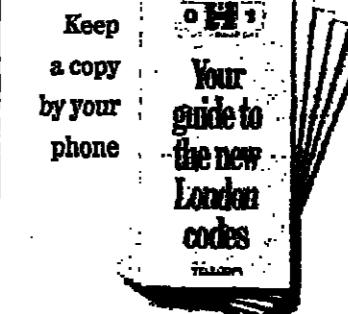
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On 6 May London's phone code changed. Remember, if you're calling from outside London you must first dial 071 for numbers in inner London or 081 for numbers in outer London. Likewise, when calling between the new code areas in London, you don't need to dial the new codes when calling a number in the same code area.

Our leaflet shows how to convert the old 01 codes to the new 071 and 081 codes. It's available at any Post Office or British Telecom Shop. Be sure to pick up a copy. Or call us free on our Helpline number 0800 800 873.

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071 or 081. Know London's new codes.

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End listing anachronism

From Mr Alan Diamond.

Sir, It is not time for the Stock Exchange to amend its listing requirements so that quoted companies can no longer retain a listing for their "A" ordinary non-voting shares? This class of equity should now be unfranchised.

There are some 600 quoted companies that still have this unfair two-tier capital structure. Following the Government's rethinking of its "Golden Shares" in British and Jaguar, surely the time has come when this anachronism should be laid to rest. Also, by 1992 EC legislation will require London to comply with European listing requirements when "A" shares will not be permitted.

If London is deemed to be Europe's financial capital then quoted companies should be seen to have a level playing field. This would be particularly true since some Aquiscunt ordinary shareholders recently complained about Renown's cash offer.

Alan Diamond,
20 York Terrace West,
Regent's Park, NW1

Title reflects true nature of job

From Mr. Richard Bullock

Sir, The ECIM has read with interest Della Bradshaw's report ("Quality group of follow the leader," May 8) on relations between Japanese electronic equipment makers and their customers. Her article covers both supplier and customer companies and also those who undertake "board-stuffing" and other assembly operations under contract to OEMs.

With regard to the latter, she writes that the Japanese have abandoned the term "sub-contract company". Colloquially, we have done the same. Thus, the name of the group we are jointly setting up with the Printed Circuit Interconnection Federation to cater for the needs of this rapidly expanding sector, Contract Electronics Manufacture (CEM), was adopted at the recent inaugural meeting attended by more than 30 members.

We believe that this title better reflects the significance of this activity which, as Della Bradshaw points out, offers OEMs very cost-effective manufacture and the highest quality standards. UK companies

have a highly professional competence in CEM, and one of the priorities of CEM is to promote this capability both at home and abroad.

It has long been an important objective of the ECIM to encourage closer ties between our members' manufacturing companies and their customers for their mutual benefit. Della Bradshaw quotes the case of a UK components supplier which apparently failed to recognise the importance of long-term relationships.

I am sure this is unusual. Too often, ECIM members seeking such relationships find their UK customers more interested in placing small orders to meet short-term needs.

This makes it difficult for components manufacturers to plan capacity rationally. This cannot be in the real interests of either OEMs or their suppliers: they are mutually interdependent, and neither can thrive in the long term without the other.

Richard Bullock
Electronic Components Industry Federation
Romano House, Strand, London WC2

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Richard Bullock
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NOTICE OF REDEMPTION
HMC MORTGAGE NOTES 2 PLC

Class A Mortgage Backed Floating Rate Notes

Due February 2015

NOTICE IS HEREBY GIVEN to the holders of the Class A Mortgage Backed Floating Rate Notes Due February 2015 (the "Class A Notes") of HMC Mortgage Notes 2 PLC (the "Issuer") that, pursuant to the Trust Deed dated 23rd February, 1988 (the "Trust Deed"), between the Issuer and The Law Debenture Trust Corporation p.l.c. as Trustee, and the Agency Agreement dated 23rd February, 1988 (the "Principal Paying Agent") between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A Notes, Available Funds as defined in the Terms and Conditions in the amount of £12,000,000 will be utilized on 23rd May, 1990 (the "Redemption Date") to redeem a like amount of Class A Notes. The Class A Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDING CLASS A NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW

Bearer Notes									
1678	1743	1820	1885	1952	2009	2077	2141	2194	2340
1680	1754	1834	1887	1959	2010	2086	2148	2349	2538
1683	1754	1828	1889	1959	2010	2086	2148	2349	2538
1687	1752	1826	1896	1967	2019	2095	2154	2308	2570
1693	1765	1847	1914	1974	2042	2101	2160	2208	2419
1700	1768	1852	1917	1974	2042	2101	2160	2208	2421
1717	1768	1864	1923	1981	2060	2109	2175	2218	2478
1720	1792	1866	1938	1982	2068	2114	2177	2224	2485
1725	1792	1867	1938	1982	2068	2114	2177	2224	2485
1736	1808	1871	1944	2005	2073	2120	2182	2280	2508
									2711

The Class A Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company
of New York
PO Box 161
1 Angel Court
London EC2R 7AE

Banque Internationale
a Luxembourg S.A.
2 Boulevard Royal
L-2953
Luxembourg

In respect of Bearer Class A Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unmatured coupons and talons appertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at any specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A Notes which are the subject of this Notice of Redemption.

HMC MORTGAGE NOTES 2 PLC
By: Morgan Guaranty Trust Company
of New York, as Principal Paying Agent

Dated: May 9, 1990

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class A Notes to the paying agency's New York Office.

**TO HOLDERS OF
INTERFIRST TEXAS FINANCE N.V.**

Guaranteed Floating Rate Notes Due May 1989
(Unconditionally guaranteed as to payment of principal and interest
by IFRB Corporation, successor to Interfirst Corporation)

CUSIP No. 458924 AA 5

MORGAN GUARANTY TRUST COMPANY OF NEW YORK, as Trustee ("Trustee") under the below-mentioned Indenture provides the following to holders of the above described Notes:

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE NORTHERN DISTRICT OF TEXAS
DALLAS DIVISION

In re
INTERFIRST TEXAS FINANCE N.V.
Debtor.

Case No. 389-34612-SAF-11
(Chapter 11)

**NOTICE OF FILING AND HEARING
ON DISCLOSURE STATEMENT**

PLEASE TAKE NOTICE that on April 12, 1990, InterFirst Texas Finance N.V. ("Texas Finance") and its Official Unsecured Creditors' Committee ("Committee") jointly proposed and filed a Plan of Reorganization ("Plan") for Texas Finance and a related Disclosure Statement ("Disclosure Statement").

PLEASE TAKE FURTHER NOTICE that a hearing to consider approval of the Disclosure Statement has been set for May 29, 1990 at 1:30 p.m. Central Daylight Time before the Honorable Steven A. Felsenthal, Room 15-C-22 at 1100 Commerce Street, Dallas, Texas. Such hearing may be adjourned from time to time without further notice to creditors or other parties in interest other than by an announcement of such adjournment on the date scheduled for the hearing.

Objections to the Disclosure Statement must be in writing, filed with the Clerk of the Bankruptcy Court, 1100 Commerce Street, Dallas, Texas 75201-4605, or filed with the Clerk of the Bankruptcy Court, 1000 Commerce Street, Dallas, Texas 75201-4605, or counsel for the Committee, Harry L. Comp Jones, Dav, Reavis & Poage, 2300 Trammell Crow Center, May 25, 1990. If no objections are filed, the Bankruptcy Court may deem the Disclosure Statement to be unopposed and may approve it.

A copy of the Disclosure Statement is on file with the Bankruptcy Court and may be examined by interested parties at the Bankruptcy Court during its regular business hours. Copies of the Disclosure Statement and the Plan may be obtained on written requests directed to: Michael A. Rosenthal, Gibson, Dunn & Crutcher, 1717 Main Street, Suite 5400, Dallas, Texas 75201-4605.

PLEASE TAKE FURTHER NOTICE that, if you are a holder of Texas Finance Guaranteed Floating Rate Notes due May, 1989 ("Notes"), issued pursuant to that certain Indenture dated as of May 10, 1984, as supplemented, by and among Texas Finance, InterFirst Corporation (predecessor to IFRB Corporation as Guarantor) and Morgan Guaranty Trust Company of New York, as Trustee ("Trustee"), and you have not previously identified yourself to the Trustee, you should immediately do so in order that you may directly receive future material relating to the Notes. The Trustee may be contacted at the following address:

MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, as Trustee

Corporate Trust Administration
30 West Broadway, New York, NY 10015
Attention: Mr. Patrick J. Crowley, Vice President
(212) 587-0207
Fax (212) 693-0534

By InterFirst Texas Finance N.V.
Debtor in Possession

Dated: April 30, 1990

U.S.\$200,000,000



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Harold Brown

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NEW YORK LONDON LOS ANGELES

May 1990

INTERNATIONAL COMPANIES AND FINANCE

Storing trouble in the debt departments

Karen Zagor looks at why the US retail sector is giving contradictory signals

The US retailing sector has been rife with contradictory portents during the past few months. In the department store sector, BAT Industries, the UK conglomerate, sold both Marshall Field and Saks Fifth Avenue for more money than anyone had dared predict, at \$1.04bn and \$1.5bn respectively.

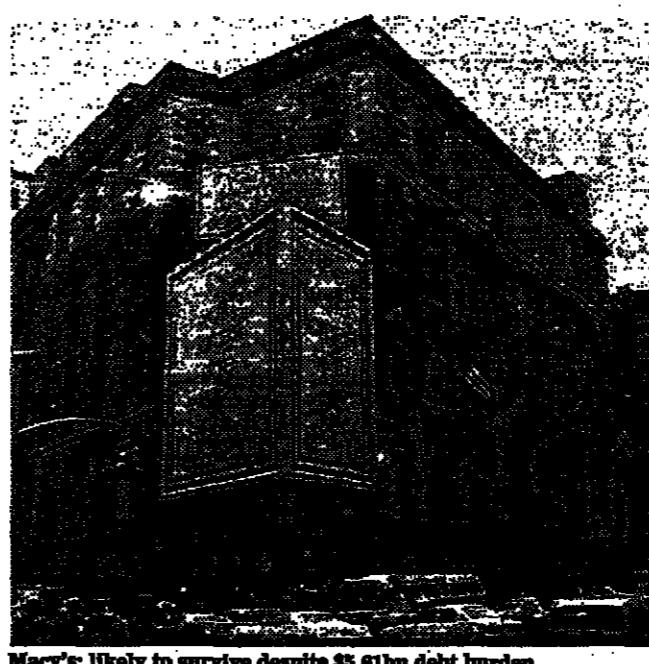
Less than four months earlier, Campeau Corp failed to solicit bids of \$1bn for its Bloomingdale's stores and, in another move this month, the stores were taken off the block. During the same week that Saks was sold, Ames Department Stores filed for bankruptcy protection. Yet in the discount retailing sector, where Ames was the fourth-biggest operator, Wal-Mart is posting solid earnings on sales expected to grow from \$25.8bn in 1989.

Are these signs of boom or bust? Basically neither. What is happening seems to be a shake-out in the retail sector, with the over-leveraged or badly-managed businesses running into trouble while the stronger companies consolidate. At the same time, suppliers are keeping a much closer watch on the creditworthiness of retailing chains.

The spectre of recession, and with it a downturn in consumer spending, no longer hangs over the retail sector. Americans still spend enough to make retailing a lucrative business for a well-managed company. But growth in real spending is modest, and sales of some big-ticket items, such as home furnishings, and vehicles seem to be falling.

In this environment, the strong will get stronger, and the weak will get weaker," said Mr Edward Comeau, a retail analyst at Oppenheimer.

BAT succeeded where Campeau had failed for several reasons. When Bloomingdale's was put on the block in



Macy's likely to survive despite \$5.6bn debt burden

November, the stores' value to investors was diluted by the large number of other big US department stores for sale, including the BAT operations. By the time BAT closed on Saks and Field, they were the only big names left.

In addition, Saks is "more a specialty operation than a department store," said Mr Walter Loeb, a respected retail analyst in New York. Unlike Bloomingdale's, Saks has very focused departments, without exposure to home furnishing. Furthermore, the Saks stores are solid performers, while the performance of Bloomingdale's stores outside Manhattan was erratic.

The most striking difference between the operations, however, was the amount of debt they carried. BAT bought Saks in 1973 for \$250m and nine years later spent \$368m to acquire Marshall Field.

In contrast, Campeau acquired Bloomingdale's as part of its 1988 Federated Department Store acquisition for \$6.5bn, with most of the money coming from high-yield junk bonds.

While BAT had the liquidity to invest \$800m in Saks during the 1980s, one analyst described the Bloomingdale's stores as "stressed" by Campeau's debt. When Campeau decided to sell the stores, the heavy debt burden was an added deterrent to investors.

It is ironic that selling should have been such a fundamental field in big leveraged buy-outs during the 1980s. The industry does not lend itself to such a strategy.

The most striking difference between the operations, however, was the amount of debt they carried. BAT bought Saks in 1973 for \$250m and nine years later spent \$368m to acquire Marshall Field.

"When retailers take on a large amount of debt, there is very little flexibility to help them weather transition," said Mr Gilbert Harrison, chairman of Financo, a New York merchant

banking company specialising in retailing mergers and acquisitions. "I don't think we'll see another Campeau."

Campeau's case, the burden of having to pay both its bankers and suppliers proved too onerous, and the problems were compounded by sluggish sales at Christmas.

Even when a reasonable schedule of debt repayments is arranged with lending banks, retailers can still flounder. Ames Department Stores, which choked on its \$800m acquisition of Zayre stores, is an example.

"Ames negotiated a very favourable arrangement with its bankers, with debt repayments of only \$25m a year," said Mr Comeau. Although the Zayre operations were unprofitable when Ames bought the company, the favourable debt repayment schedule should have given Ames plenty of room to manoeuvre.

But the Rocky Hill, Connecticut-based company made several miscalculations in its merger strategy and then erred fatally in not working closely enough with its lending banks.

Ames fell behind in its plans to turn the unprofitable Zayre stores around, and when the company ran into cash problems at the beginning of the year, its lenders refused to add another credit line.

According to Ms Dutton, a good relationship with its bankers has been central to the survival of R.H. Macy's, another major US retailer which is having trouble digesting the debt it took on in \$3.6bn management buy-out LBO in 1986.

Although Macy's recently reported a second-quarter loss of \$33m, and has a debt burden of \$5.6bn, most analysts believe the chain will survive.

"Macy's is an extremely well-run company," said Mr Gilbert Harrison, chairman of Financo, a New York merchant

banking company specialising in retailing mergers and acquisitions. "I don't think we'll see another Campeau."

Campeau is prompting distributors to take precautions. McKesson, a leading distributor to drug stores, recently increased its reserve against customer accounts receivable because some of its highly-leveraged customers had fallen behind in payments.

The San Francisco-based company said some of its retail customers were using suppliers to supplement their bank credit lines. "Given the narrow margins inherent in the distribution business, the risk-reward ratio for McKesson to act as an unsecured creditor in those situations is not consistent with prudent business practices," said the company's chairman and president.

"What we are seeing today in the retail and other industries represents the price that will have to be paid for the leverage binge of the 1980s."

US factors, the low-profile financiers of the US clothing industry, have also started taking a more cautious line.

"Before all the leverage, credit was unquestioned and annual financial statements were adequate. Now we need to get closer to the stores and ask more questions," said Mr Gabe Nomoto, senior vice president of EBC Boston Financial.

However, neither factors nor distribution can afford to sever ties with retailers until they are convinced that the retailer is on the brink of bankruptcy.

The danger of losing a client's goodwill is potentially as grave as the danger of declaring bankruptcy.

Meanwhile, McKesson is studying ways to change the terms and conditions of sale to highly-leveraged customers. It has also increased customer credit surveillance.

Big gains at El Al and Israel Chemicals

By Hugh Carnegy in Jerusalem

ISRAEL: Chemicals and El Al Airlines – two of Israel's top state-owned companies slated for privatisation – yesterday reported sharply improved performance in 1989.

Israel Chemicals, a leading producer of bromines, phosphates and fertilisers, announced net profits of \$100.5m, up from \$55m the previous year largely as a result of high prices internationally.

Turnover reached \$1.16bn, of which more than half went for export.

The once ailing El Al posted a 30 per cent rise in net profits to \$24.2m, on sales of \$713.5m, four consecutive annual profit.

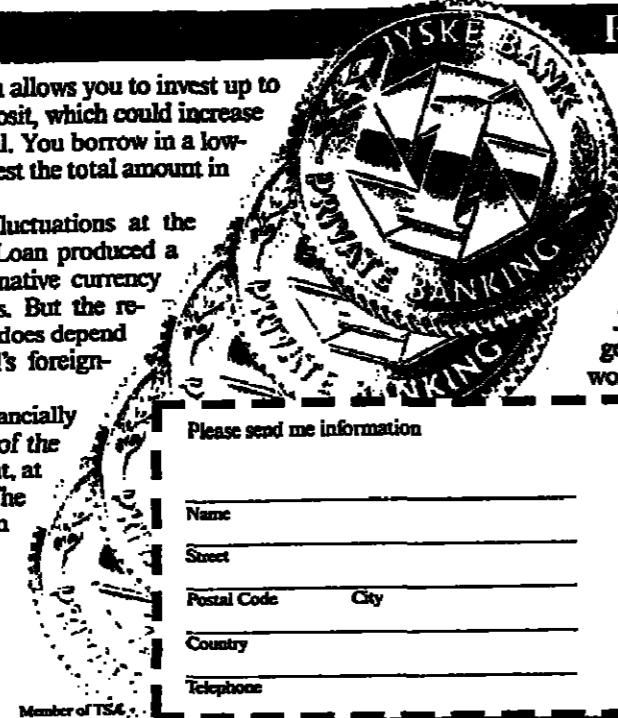
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

INTERNATIONAL COMPANIES AND FINANCE

Out of step means out of pocket

Paul Cheeseright on the dangers of misreading cycles within the UK property sector

Depression in the UK property sector is taking its toll. More companies are expected to follow in the steps of Rush & Tumkins, where the receiver has been called in, and Sheraton Securities, where the banks have been called upon to restructure the finances.

In general terms the companies are being hit from two sides. First, at least in south-east England, there is a natural softness to the market, which has switched from an undersupply of space to an oversupply. Second, the slowdown of the economy has started to turn this softness into a financial morass for property companies, as high interest rates have put up costs and dampened the expansion plans of their clients.

"Property works in cycles: you have got to have a view about where you are in the cycles," says Mr Michael McNair Scott, finance director of Helical Bar.

The cycles move differently for different types of property and they move differently for different regions. At Helical Bar the assumption is three good years and four bad years.

The companies in trouble now have misread the cycles or have chosen to disregard them. Because now is the time of the downside. The upside was 1986-1989, just as in previous cycles it was 1970-1973 and

1976-1979.

The cycles pay no respect to the size of companies, but the survivors are likely to have at least one of two characteristics. They will have assets producing an income stream from rents. Or they will have assured their cash position through devices like the forward sale of buildings under option or lengthy leases of credit.

The property investment companies are not under threat. This is as true for Land Securities, the UK's largest, with a rental income for the year to last March estimated at about £270m (£450m), as it is for Barrows with a 1989 rental income of £1.9m. The two have increased. Potential 20 per cent profit margins have been sliced away. The response to such financial dangers has inevitably been defensive.

Companies like Rosehaugh, which stunned the stock market with one-for-one rights issues to raise £150m in February, have withdrawn from some developments.

Helical Bar's reading of the cycles has it away from London to the provinces to the purchase of redundant industrial properties in the English regions.

But the financial tactics, Mr McNair Scott explains, have had three aims. First, to maintain liquidity through the accumulation of cash and bank facilities. Second, to take out

rental strong enough to stimulate a continual and sharp rising growth in rents. But rental growth of 14.7 per cent in 1987, 22.9 per cent in 1988 and 16.4 per cent - across the average institutional portfolio measured by the Investment Property Data Bank - could clearly not be sustained.

"The market has now exploded.

Given that much of the investment demand has disappeared from the property market, the financial variables in a property development have shifted against the highly geared company. Selling prices have slipped, and the capital value of property has started to erode, at a time when the financial charges have increased. Potential 20 per cent profit margins have been sliced away. The response to such financial dangers has inevitably been defensive.

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interest rate caps in order to have protection against base rate rises. Third, to work towards having bank loans on as long a duration as possible.

Rosehaugh, originally a residential property developer, realigned its activities in 1987 in the belief that the residential market had overheated.

"Almost inevitably the commercial market follows," says Mr David Goldstone, chairman.

But it moved into commercial property and sought to secure its position by selling or leasing forward three office developments. Then it sought to boost residential sales by offering a pay-half-now and half-later deal.

From these experiences three strands emerge. First is the desire not to undertake any development at all unless there is a certain rate of leasing. Second is the aim of finding a position in the market where the new growth will come from. Third is the need for cashflow to meet running costs.

But there are companies with developments in areas with little prospect of rental or capital growth - City of London fringes, for example - and very little cashflow. The bell will toll for them. "We're all aware it's cyclical. You've got to be prudent. You've got to be lucky," says Mr Goldstone.

Andreu to resign his post as chairman of Iberia

By Tom Burns in Madrid

MR NARCIS ANDREU, who as chairman of Iberia steered Spain's national airline back into profitability, is to resign his post at the beginning of next month.

He will be replaced by Mr Miguel Aguiló, currently the head of the shipbuilding division at INI, the public sector holding, which is the main shareholder in Iberia.

The replacement comes at the request of Mr Andreu, 57, who after five years running Iberia will now take up the post of executive president of the Banco Exterior de Belgrano, the Brussels-based subsidiary of the state-controlled export financing institution, Banco Exterior de España.

Yasuda joins Chicago bank in advisory service

By Barbara Durr in Chicago

JAPAN'S Yasuda Trust & Banking, and Mas, a private investment banking boutique in Chicago, have entered a joint venture to provide advisory services to small and medium-sized US and Japanese companies that wish to do business in the other country.

This is the first US-Japanese partnership to aim specifically at the small and medium-sized market.

Mr Thomas Smith, a principal of Mas, said the partnership would target companies with annual revenues of \$10m.

Business opportunities in Japan are expected to be best for US companies in construction services, particularly engineering, and retailing.

Mr Smith said Mas's clients were eager to establish a presence in the Pacific Rim either

through acquisition, license or joint ventures. He acknowledged that doing business in Japan for US companies that were not household names required a Japanese introduction and that would now be provided by Yasuda.

According to Mr Tsutomu Aizawa, director and general manager of Yasuda, the bank was motivated to locate in Chicago because Japanese automotive companies that have successfully set up in the American midwest have drawn the attention of other Japanese businesses.

There is interest in establishing not only factories but distribution centres and regional headquarters in the region, he said.

Yasuda Trust joins more than 15 other Japanese banks already in Chicago.

COMPANY NEWS IN BRIEF

■ AFRICAN OXYGEN (Africa), British Oxygen's 58 per cent owned South African subsidiary, has shown a 28 per cent increase in trading profit to R500m (£85.5m) in the six months to March. Philip Gavith reports from Johannesburg.

Turnover for the group, which is involved in the manufacture and marketing of gases and welding equipment, and owns 10 private hospitals, increased 26 per cent to R438m.

Pre-tax profit grew by 16 per cent over the year ago period to R78.5m after a steep increase in interest paid. This resulted from the combination of a large capital expenditure programme and prevailing high interest rates.

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WHERE PEOPLE MATTER

The company, 50.4 per cent owned by the Gold Fields of South Africa mining group, said yesterday full details would be given on May 14.

So far Northam has spent R48.5m on developing its mine and a further R15.6m will probably be needed. The mine is expected to be in production during the 1991-92 financial year.

■ Matsuzakaya, Japan's fifth largest department store operator, has announced that consolidated pre-tax earnings for the year to February grew by 7.6 per cent to Y12.85bn (£81m). AP-DJ reports from Sydney.

Kobe Steel, one of Japan's leading steelmakers, announced yesterday that it had chosen Mr Shinji Fukukawa, former Vice Minister of International Trade and Industry (Mit), as its vice president, Kyoto, to replace Mr. Fukukawa, 58, who served as administrative vice minister at Mit between June 1986 and June 1988.

■ Tian An China Investments, the Hong Kong hotel, property and China trade group, yesterday said its 1989 after-tax profit tumbled 61 per cent to HK\$15m (£US\$40,000) from HK\$37m a year earlier, as a result of a slowdown in business after the June 4 massacre in Peking, AP-DJ reports from Hong Kong.

Earnings per share plummeted 72 per cent to 1.04 cents from 3.88 cents a year ago, while turnover more than doubled to HK\$204m from HK\$92m.

■ Bengal Star, a closely-held Australian concern, is bidding 6 cents a share for all the ordinary or common shares in Bond Corporation Holdings' 64 per cent-owned mining offshoot Endeavour Resources, valuing all the target at A\$11.1m (£US\$13.7m). AP-DJ reports from Sydney.

INTERNATIONAL COMPANIES AND FINANCE

Talks on sale of Bond's 50% university stake fail

By Kevin Brown in Sydney

MR ALAN BOND, the debt-laden Australian entrepreneur, faced a new problem yesterday after negotiations collapsed over the sale of a 50 per cent stake in the site of Australia's first private university.

Bond University, which opened a year ago on Queensland's Gold Coast, was founded by Mr Bond, and financed jointly by Bond Brewing Investments (BBH) and EIE International, a Japanese property and leisure consortium headed by Tokyo-based Mr Haruomi Takahashi.

The two companies are believed to have invested around A\$120m (US\$80m) each in Bond University Trust, the vehicle for the development.

The university was established separately under an act of the Queensland Parliament, and was intended to be financed jointly by BBH and EIE until it was able to become self-financing.

However, the operating costs of more than A\$500,000 a week have been met by EIE alone

since January, when the financial problems of the Bond group became acute.

EIE said yesterday that it had offered to buy the Bond stake to guarantee the future of the university but had pulled out of negotiations because of the high valuation placed on the stake by BBH.

No figures were released, but BBH is understood to have valued its holding at A\$120m – equal to its investment in the project. EIE is understood to have been prepared to offer a maximum of A\$80m, partly because it would have to sell the holding to an Australian company because of Australia's foreign investment regulations.

EIE said: "No firm offers were made, but it became clear after preliminary discussions that Bond regarded the level we were prepared to offer as imprudent because they want their full investment out. Our position is that if we were buying their stake on a custodial basis with a view to selling it

we would have to take a view on the price we could persuade a new buyer to pay."

EIE has agreed to continue to fund the university until June 30. In the meantime, it hopes to persuade the Bond group to provide some short-term financing. One option was that the Bond holding could be used as collateral for loan funding if it could be quarantined from the rest of the group. Alternatively, the Bond equity could be transferred gradually to EIE to reflect its provision of short-term finance.

The collapse of negotiations comes at an awkward time for the university, which will award degrees on Sunday to the first nine graduates of its one-year MBA course. A further 900 undergraduates will restart their studies next week.

The university said it was convinced the future of the institution was safe, but acknowledged that "a lot of people feel threatened" by the financial uncertainty.

AMP 'will not block' ANZ deal

By Kevin Brown

THE AMP Society, Australia's largest life office, yesterday said it would not try to block a proposed merger between ANZ Bank and National Mutual Life Association, its biggest competitor, by calling an extraordinary meeting of ANZ shareholders.

However, Mr Ian Stanwell, AMP managing director, refused to say whether AMP would vote for the merger if an extraordinary meeting of shareholders were called by other shareholders.

AMP, Australia's largest institutional investor, owns 6 per cent of ANZ.

Mr Stanwell said AMP had no plans for closer links with its main competitor beyond its 50 per cent interest in Chase AMP Bank, a joint venture established five years ago with Chase Manhattan Bank.

But he said AMP would keep its strategy under review

because of the rationalisation which was under way in the Australian life insurance industry.

In addition to the proposed ANZ merger with National Mutual, MLC Life plans to acquire the Capital Group.

Australian Ratings, the credit rating agency, yesterday said it was putting ANZ on credit watch for a possible downgrading from its current AA rating – its second highest – for long-term debt.

Mr Bill Salmon, Australian Ratings' managing director, said there was no evidence ANZ planned to raise additional equity to finance the A\$4.4bn (US\$2.57bn) costs of the merger proposal.

Mr Stanwell said AMP had no plans for closer links with its main competitor beyond its 50 per cent interest in Chase AMP Bank, a joint venture established five years ago with Chase Manhattan Bank.

He said that there were positive aspects to the proposal, but the deal would have negative implications for ANZ's

credit rating if it went ahead. Mr Greg Camm, ANZ's general manager for investor relations, said the ratings company's move was a routine reaction to a major development.

• Pearl Group, the UK life office acquired by AMP last year for A\$2.37m, is valued at A\$2.21m in the society's accounts published yesterday.

Mr Ian Salmon, chief general manager for international business, said the book price had been determined by independent actuarial valuation. "The difference of A\$16m is pretty small, and we expect to be able to do things with the Pearl which will rate the transaction pretty quickly," he said.

AMP said it had no plans for further overseas acquisitions this year. The society operates in Australia, New Zealand and the UK.

OK Bazaars profits squeezed

By Philip Gavith in Johannesburg

A COMBINATION of difficult retail conditions and political instability hit the profits of OK Bazaars, one of South Africa's three largest supermarket chains, in the year ended March 31.

Turnover increased 1.2 per cent to R4.22bn (US\$1.55bn), but abnormally large shrinkage losses and a higher interest bill saw operating income only 1.9 per cent up at R63.4m.

Although the turnover figure lags behind the inflation rate, it is in line with those of its main competitors. The group was particularly hard hit in the second half of the year.

The higher interest bill and

tighter margins saw earnings attributable to shareholders decline 15.5 per cent to R60.2m. Earnings per share were down 15.9 cents from 195 cents and the final dividend was 15.5 per cent lower at 85 cents from 103 cents.

The directors anticipate difficult trading conditions in the year ahead, with consumers' disposable income remaining under pressure.

But they are confident that improved stock turnover, which reached a record 6.1 in the past year, and tighter cost controls, backed by the introduction of a centralised warehousing system in the grocery

section, should allow earnings to rise.

In the year under review, higher interest rates depressed consumer spending and also saw the group's interest bill increase by 40 per cent.

This figure was inflated by the inclusion of the purchase of more advanced computer equipment on financial lease.

Mr Gordon Hood, managing director, said the surge in political unrest in recent months had led to unusually high squeezes in areas such as the Vaal Triangle, Pietermaritzburg and parts of Bophuthatswana.

Mr Quinn said the overall sales increase for the latest quarter was "satisfactory given the high interest-rate climate and the prevailing economic conditions."

He said other factors to hit sales included the March national election campaign in Australia, transportation disputes and flooding in eastern Australia. He described retail sales as generally "depressed."

All-clear given BIL to take NZ Telecom stake

BRIERLEY Investments (BIL), the New Zealand investment company, has gained clearance from the Anti-Trust Commerce Commission to buy a majority stake in Telecom Corporation, the state owned telecommunications utility, Reuter reports from Wellington.

Mr Bruce Hancock, the chairman, said the company is in the last stages of examining the accounts.

The Government is seeking bids for Telecom Corp as part of its state asset sales programme designed to raise funds to repay domestic public debt.

Foreign ownership in Telecom Corp will be limited to 45.0 per cent and BIL is seen as the only local company willing and able to pay the price for Telecom, which has an estimated total market value of NZ\$3bn (US\$1.7bn) to NZ\$4bn.

Mr Hancock said BIL was keeping an open mind on what form a bid might take. "We are totally flexible on that," he said. "We are aware of many interested parties and many ways of going about it."

Brierley has not said how much of Telecom it would seek to acquire.

Nagasakiya posts advance of 5.5%

NAGASAKIYA, the Japanese chain store group, yesterday announced a 5.5 per cent rise in consolidated pre-tax profits for the year to February to Y8.41bn (US\$1.1bn) from Y7.97bn a year earlier, AP-DJ reports from Tokyo.

Net income dropped 0.7 per cent to Y4.55bn or Y51.49 a share, from Y4.62bn or Y51.72. Sales came to Y468.31bn, rising 10.6 per cent from Y414.22bn a year earlier.

Sales of clothing accounted for 26 per cent of total sales.

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Misc plans to raise M\$563m in rights issue

By Lim Siong Hoon
in Kuala Lumpur

MALAYSIAN International Shipping Corp (Misc), the country's largest shipping line, has proposed a one-for-four rights issue to raise M\$563m (US\$207.7m) for an expansion programme during the next two years.

Misc also said foreign-held shares, representing a 30 per cent stake in the group, will be quoted separately from June 1.

Misc's charter, the articles of association, restricts foreign equity shareholding in the group to 30 per cent; this ceiling was reached last June. Since then foreign investors have had to wait for shares being sold by existing foreign stockholders.

Accompanying the cash call is a one-for-four bonus issue.

The two issues combined would lift Misc's share capital by 50 per cent, from M\$50m to M\$750m. The rights allocation rate is to be made at M\$4.50 a share, less than half the last traded price of M\$1.10.

The group, which just reported M\$461m pre-tax profit on a turnover of M\$1.6bn for last year, has more than M\$1.2bn in term loans and a 1:1 debt-to-equity ratio down from 1984's level of 2:1.

Misc has been contemplating the replacement of some of the old bulkers and liners in its 42-vessel fleet.

Misc said M\$400m was needed to acquire new vessels, and another M\$220m to expand its warehousing and container operations. It is also negotiating to take a stake in Malaysia Shipyards Engineering, a state-owned ship maintenance and repair facility which is to be privatised.

Coles Myer sales increase to A\$3.4bn

COLES MYER, Australia's biggest retailer, yesterday unveiled a 5.4 per cent rise in sales to A\$3.46bn (US\$2.56bn) for the third quarter ended April 28, from A\$3.23bn a year earlier, AP-DJ reports from Melbourne.

Cumulative sales for nine months rose 5.2 per cent to A\$11.12bn from A\$10.57bn.

Mr Gordon Quinn, chairman and chief executive, said the company's food and liquor operations performed well, as did the discount supermarket and department-store chains and New Zealand businesses.

Mr Quinn said the overall sales increase for the latest quarter was "satisfactory given the high interest-rate climate and the prevailing economic conditions."

He said other factors to hit sales included the March national election campaign in Australia, transportation disputes and flooding in eastern Australia. He described retail sales as generally "depressed."

APRIL 1990

LAPORTE plc

has acquired the
ELECTROCHEMICALS
DIVISION
of
PLASTIC SPECIALTIES &
TECHNOLOGIES, INC.

HILL SAMUEL INC.
Initiated this transaction and acted
as financial adviser to Laporte plc

ANNUAL GENERAL MEETING

Shareholders in Svenska Cellulosa Aktiebolaget SCA are hereby summoned to the annual general meeting of shareholders, to be held at the Sheraton Hotel, Västerhavet, Södra Hamngatan 59-65, Gothenburg, Sweden, on Tuesday, May 29, 1990 at 4.30 p.m.

AGENDA

1. Matters to come before the meeting, as prescribed by law and the articles of association, include: presentation of the annual report and auditors' report for the parent company and Group; decisions concerning the adoption of the parent company's and consolidated statements of earnings and balance sheets; disposition of profits as recommended in the adopted balance sheets; discharge of the board of directors and president from liability; and the election of board members and auditors.
2. A shareholder proposal for SCA to investigate the possibility of commencing a large-scale afforestation program to counteract the greenhouse effect.

NOTICE OF INTENTION TO ATTEND, ETC.

Shareholders intending to participate at the meeting must be listed in the register of shareholders maintained by the Swedish Securities Register Centre (VPC) no later than on Friday, May 18, 1990 and notify SCA no later than 4 p.m. on Friday, May 25, 1990, either by mail to SCA at S-851 88 Sundsvall, or by phone at +46 60 19 30 00 or 19 31 14.

The notice should contain:

- the name of the shareholder
- social security or organization number
- address and telephone number

To participate at the meeting, shareholders whose stock are held in trust by banks or stockbrokers must re-register the stock in their own names at VPC by no later than Friday, May 18, 1990. Such re-registrations, which can be done temporarily, should be requested of the trustee well in advance of this date.

Persons intending to act as proxies on behalf of shareholders will be required to produce a written and dated power of attorney. Any such power of attorney can be valid for no longer than one year from the date of issuance.

PAYMENT OF DIVIDENDS, ETC.

The board of directors has proposed Friday, June 1, 1990 as the record date for determining rights to dividends. If the same date is approved at the meeting, VPC is expected to distribute the dividends on Monday, June 11, 1990.

Sundsvall, May 1990

The Board of Directors

Svenska Cellulosa Aktiebolaget SCA

BUSINESS EXPANSION AND FURTHER IMPROVEMENT IN GROUP'S PROFIT-MAKING CAPACITY

1989 PROFITS

The Board of Directors of SOCIETE CENTRALE DE L'UNION DES ASSURANCES DE PARIS, which met on Friday 27th April 1990 under the chairmanship of Mr Jean PEYRELEVADÉ, has examined the UAP Group's Consolidated Financial Statements.

The Group's consolidated insurance premiums amounted to FF 64.5 billion in 1989, against 55.6 billion in 1988, a 16% increase; the increase is 11.5% on an unchanged consolidation area basis.

International business has continued to grow as a proportion of the Group's total insurance premiums, reaching 36% in 1989.

Consolidated profit (Group share) is FF 3,422 million, against FF 2,852 million in 1988, a 20% increase. This result notably takes

account of the consolidation in 1989 of the insurance companies SUN LIFE (United Kingdom) and ALLSECURES (Italy), of the SCOR Group and of the property company.

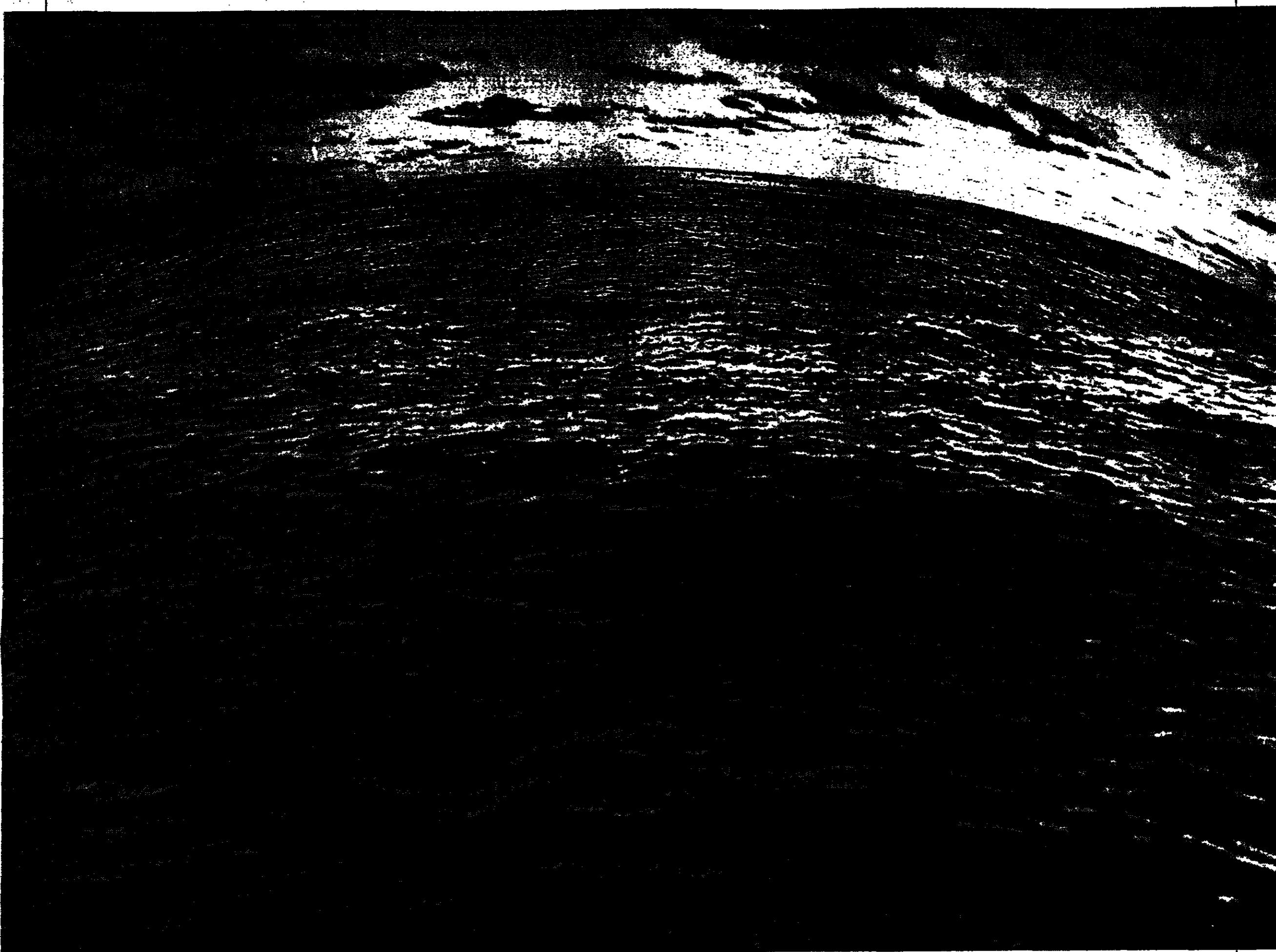
The Board, after noting the further expansion in the company's business and the improvement in the Group's profitability, has decided to propose to the Annual General Meeting of Société Centrale UAP, due to meet on Friday, 22nd June 1990, payment of a dividend of FF 577.9 million, or FF 8.60 per share, to which should be added a tax credit of FF 4.30. Gross income per share thus comes out at FF 12.90, against FF 9.45 for the previous year, a 36.5% increase. This is indicative of a significant inflection in the Group's distribution policy.

This dividend shall be paid on Monday, 25th June, 1990.

Consolidated data (preliminary)	1988	1989	% change

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Nowhere is this more evident than in the significant transactions Merrill Lynch Capital Markets has recently completed. These include the acquisition of Holiday Corp. by Bass, a \$2.3 billion deal representing the largest hotel M&A transaction ever; assistance to Rhône-Poulenc in accessing the capital markets of Japan and North America for crucial offerings of perpetual

capital; and the opening up of the U.S. preference share market for BET, The Royal Bank of Scotland, Barclays Bank, and Allied Irish Banks.

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INTERNATIONAL CAPITAL MARKETS

US Treasuries firm ahead of three-year auction

By Janet Bush in New York and Deborah Margreaves in London

YIELDS on US Treasury bonds slipped yesterday morning ahead of the sale of \$10.5bn of three-year notes as the market bathed in the optimistic after-math of last Friday's weaker than expected April employment statistics.

GOVERNMENT BONDS

At mid-session, the 8.375 per cent issue due in mature in 1993 was quoted a point higher to yield 8.74 per cent while the Treasury's benchmark long bond stood 1/4 point higher to yield 8.21 per cent.

The mood going into the three-year sale was optimistic. Substantial demand is expected for these short-dated maturities because, although yields are not as attractive as the 9 per cent plus levels seen before Friday's rally, they have risen significantly so far this year.

Maria Ramirez Capital Consultants, the fixed income analyst, said the three-year looked relatively cheap to Fed funds because short rates had risen quite a bit in the last two months, pricing in several Fed tightening which have not materialised.

Non-competitive bids from individual investors are generally expected to exceed the \$1.2bn received at the last three-year auction at the February refunding. The talk on Wall Street yesterday was that Japanese investors were likely to take between 25 and 30 per cent of the auction.

Due to the attractive yields on short-term bonds, the results of the three-year auction may not prove to be significant a signpost to potential demand at today's \$10bn 10-year note sale and tomorrow's \$10bn auction of 30-year bonds.

THE UK Government bond market experienced profit-taking after Friday's surge in prices. At the end of the day, gilts were virtually unchanged from a slightly lower opening.

The benchmark 11% per cent 2003/07 Government bond closed 1/4 point lower at 97 1/2, rising by 24 points on Friday when the market drew relief from the local election results. But by yesterday inflation concerns had started to re-assert themselves.

A £250m Eurobonds issue of bonds for Gefco also helped weaken gilt prices slightly as before Friday's rally, they have risen significantly so far this year.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Rate	Price	Change	Yield	Week ago	Month ago
UK GILTS	10.000	4/93	91-28	12.43	-1.43	13.63	13.18	
	10.500	5/98	85-16	12.42	-1.42	13.18	12.29	
	9.000	10/98	81-00	12.42	-1.42	11.48	11.19	11.29
US TREASURY *	8.500	02/00	97-04	92-55	0.05	9.02	9.02	
	8.500	02/00	96-18	92-55	0.05	9.03	9.04	
JAPAN No 19 4.800	5/98	88-4518	-0.188	7.27	7.28	8.54	8.54	
No 2 5.700	3/97	89-5984	-0.070	7.05	7.17	7.28	7.28	
GERMANY 7.750	02/00	95-0000	-0.050	8.51	8.60	8.54	8.54	
FRANCE STAN 9.000	02/95	97-1483	-0.038	9.75	9.98	9.98	9.98	
OAT 8.500	03/90	93-8809	-0.180	9.47	9.50	9.50	9.50	
CANADA 9.750	01/90	91-0000	-0.558	11.27	11.56	11.48	11.48	
NETHERLANDS 7.750	01/00	82-4600	-0.310	8.82	9.02	9.01	9.01	
AUSTRALIA 12.000	7/98	91-2548	-0.261	13.83	13.88	13.88	13.88	

London closing. *denotes New York morning session. Prices: US in 22nds, others in decimal. Yield: Local market standard

Technical Data/ATLAS Price Service

Yield: Local market standard

Chase lifts custody accounts to \$100bn

By Andrew Freeman

CHASE Manhattan, the US commercial bank, announced two significant global custody appointments in the UK market, making it the first bank to have assets under custody of more than \$100bn.

A FIRMER tone returned to the German bond market yesterday as a strong D-Mark and last week's pay settlement by the IG Metal union buoyed investor confidence in bonds. The 7% per cent 10-year bond was fixed almost at par, yielding at 9.58 with a yield of 8.41 per cent after a level of 9.28 yielding 8.32 per cent on Monday.

The market was fairly volatile, with activity in the futures market, as quoted, peaking 60,000 lots. The March rise in new orders for manufacturing industry was released yesterday indicating a year-on-year increase of 3.6 per cent. This introduced a note of caution into the market.

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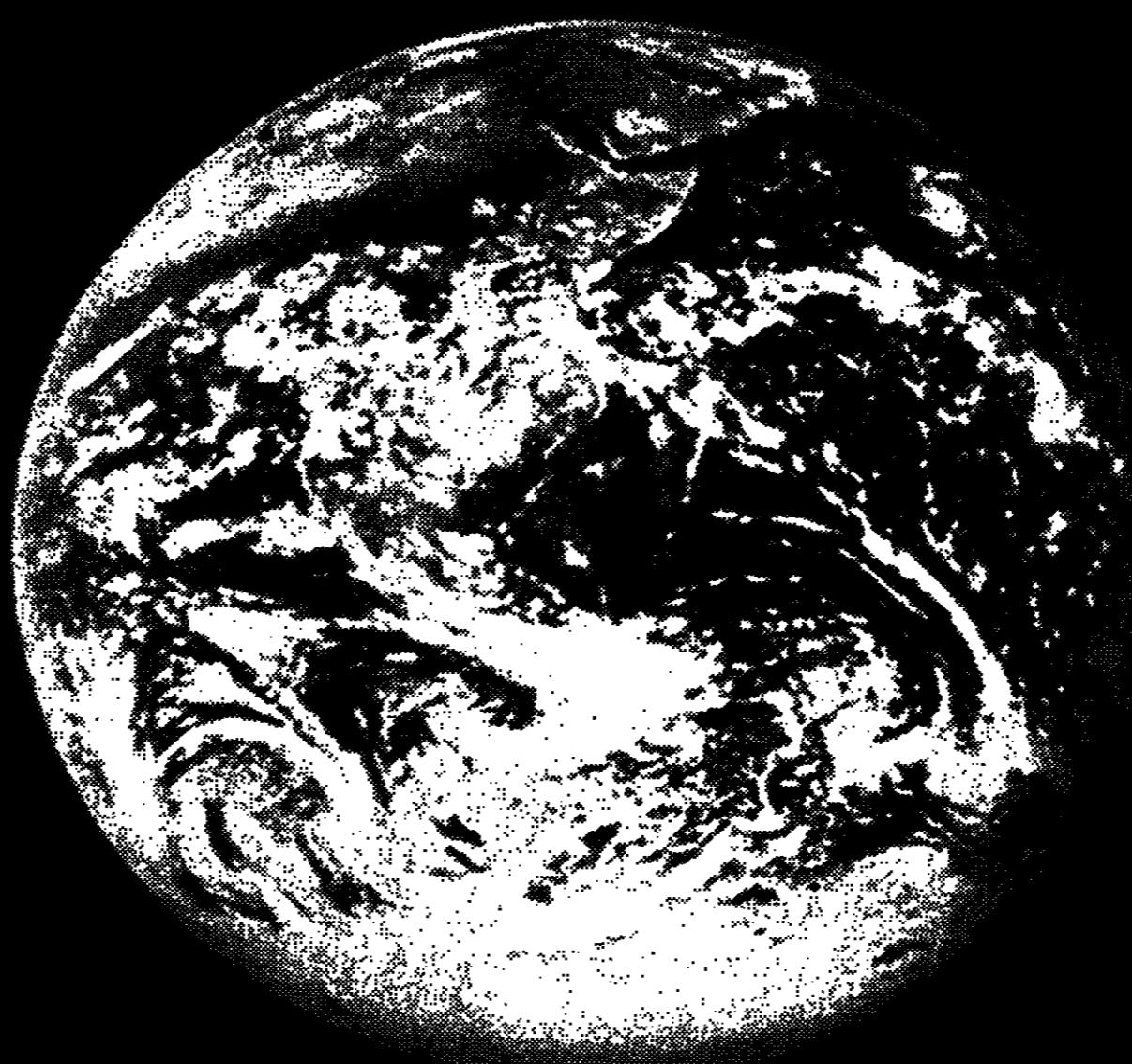
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SGS Société Générale de Surveillance Holding S.A.

Offer for the Exchange of Bons de Jouissance category A for Bearer Shares

The Board of Directors of Société Générale de Surveillance Holding S.A. has resolved to propose to the Annual General Meeting of Shareholders on June 27, 1990, that the share capital be raised from Fr. 14,500,000 to a maximum of Fr. 44,084,500 by, inter alia, the issue of a maximum of 56,169 new Bearer Shares of Fr. 500 par value without subscription rights for existing shareholders and holders of Bons de Jouissance category A. These new shares are to be reserved for the subsequent exchange offer.

Subject to the decision taken by the Annual General Meeting, the Board of Directors submits an offer to holders of Bons de Jouissance category A that will confer upon them the right to exchange their Bons de Jouissance category A for Bearer Shares of Fr. 500 par value during the period from

May 14 to June 8, 1990, noon

at any of the Swiss branch offices of the following banks:

Union Bank of Switzerland	Bank Julius Bär & Co. Ltd
Pictet & Cie	Bank Sarasin & Co.
Border & Cie	Bank J. Vontobel & Co. SA Ltd

on the following terms:

1. Using the application form for exchange, one bearer share of Fr. 500—par value, with coupon No. 1 and subsequent coupons attached, entitled to dividend for the 1990 business year, can be exchanged for 6 Bons de Jouissance category A, without parvalue, with coupon No. 10 and subsequent coupons attached.

If the Bons de Jouissance category A are already deposited with a bank, it is simply necessary to hand over to the bank the Application for Exchange duly completed and signed.

Any purchase or sale of a fraction of 1 to 5 Bons de Jouissance category A has to be made through the stock exchanges.

2. The dividend for the 1989 business year will be paid to holders of Bons de Jouissance category A against Coupon No. 10.

The bank at which Bons de Jouissance category A filed for exchange are deposited will hold the dividend at the owners' disposal as of July 2, 1990 (ex date), or if filed Bons de Jouissance category A are sold before this date, the dividend will be forwarded to the buyer.

3. The Federal Stamp Tax of 0.3% that becomes due on the new Bearer Shares as well as the Swiss withholding tax of 35% will be borne by the Company.

4. The Bearer Shares resulting from the free exchange of Bons de Jouissance category A should be declared directly as income on Swiss federal tax returns. As the Company will assume the entire withholding tax burden, income should be calculated as follows for federal tax purposes:

Fr. 500 x 100 = Fr. 769.25 per new Bearer Share or
65 Fr. 128.20 per old Bon de Jouissance category A

Recoverable withholding tax is computed as follows:

35% of Fr. 769.25 = Fr. 269.25 per Bearer Share or
Fr. 44.85 per old Bon de Jouissance category A

Any Swiss cantonal income tax liability is governed by the stipulations in the individual cantons for the taxation of bonus shares. In the cantons of Bâle-Campagne, Geneva, Lucerne, Obwald, St. Gall, Thurgau, Uri and Zurich, the parvalue of bonus shares is not subject to taxes; the only amount which is subject to income tax in these cantons is the grossed-up withholding tax of Fr. 269.25 per Bearer Share borne by the Company. The other cantons follow the principle applicable for Swiss federal tax.

Holders of Bons de Jouissance resident abroad should refer to the tax legislation in the respective country of domicile, and in particular to any existing double taxation agreement with Switzerland for possible recovery of Swiss withholding tax.

5. The exchange and the delivery of the new Bearer Shares to the holders of Bons de Jouissance category A will be free of charge.

6. Until June 29, 1990, the Bons de Jouissance category A will be traded on the stock exchanges in Zurich and Geneva on two lines:

Line 1: Bons de Jouissance category A not filed for exchange
Line 2: Bons de Jouissance category A filed for exchange

7. The new Bearer Shares will be traded on the stock exchanges of Zurich and Geneva as from July 2, 1990 (one-hour). Application will be made for the official listing of the Bearer Shares on the Zurich and Geneva stock exchanges to be effective as soon as the new Bearer Shares are delivered.

8. The delivery of the new Bearer Shares will take place as soon as possible after the Annual General Meeting held on June 27, 1990.

9. This offer is made on the condition that the Annual General Meeting of Shareholders on June 27, 1990, approves the creation of the Bearer Shares necessary for the exchange. If this proposal is rejected or withdrawn, the Bons de Jouissance category A filed for exchange will again be placed at the disposal of their owners free of charge.

10. The new Bearer Shares have not been registered under the United States Securities Act of 1933 and therefore not be offered or sold, either directly or indirectly, in the United States of America and its territories, nor may these shares be offered or sold, either directly or indirectly, to persons (including companies) who (or which) are citizens of or domiciled in the United States and its territories.

Application forms for Exchange can be obtained at the above mentioned banks.

Geneva, May 9, 1990

Société Générale de Surveillance Holding S.A.

On behalf of the Board

The Chairman: E. Selina Amorini

Security Number:	
Bons de Jouissance category A (not filed for exchange)	249 733
Bons de Jouissance category A (filed for exchange)	249 735
Bearer Shares	249 737

The Badgerline Group

has acquired

Eastern National Limited



Acquisition
finance
was provided
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UK COMPANY NEWS

Large rise in capital expenditure cuts tax charge and helps earnings Parkland Textile falls to £2.04m

By Alice Haworth

PARKLAND TEXTILE, the Bradford-based wool textile group, yesterday became the latest casualty of the slump in the textile industry by announcing a fall in pre-tax profits from £2.57m to £2.04m on turnover which rose from £54.47m to £55.8m in the year to March 2.

Mr. Paul Hanson, assistant managing director, said the group had emerged from a very tough year when its weaving division had suffered from the downturn in the UK clothing industry. He said trading conditions were still very difficult, but Parkland was benefiting from its diversification and

from a recent improvement in orders.

Parkland issued a profits warning in late March. Its ordinary shares were static at 205p on the announcement yesterday and the A shares rose 8p to 118p.

In spite of the decline in profits, the group managed to mitigate the impact on earnings per share, which fell from 24.2p to 23.5p, because of a sharp reduction in its tax charge. It paid just £264,000 in taxation, compared with £791,000 in the previous year, because of a hefty increase in capital expenditure.

The board proposed to raise

the final dividend to 4.5p (4.3p) for making a total of 6.7p (6.5p) for the full year.

Mr. Hanson said the weaving division, which is Parkland's traditional area of activity, was affected by a sharp fall in orders towards the end of last year. Its customers in the clothing industry were forced to postpone orders because of poor retail sales.

The clothing market was also affected by the collapse of several large manufacturers.

Parkland's weaving companies went on to short-time working at the beginning of 1990. The companies have since

returned to normal production and Mr. Hanson said orders were now considerably higher than at the same time last year.

The group is continuing its policy of reducing its reliance on its traditional customers in the UK clothing industry. It is increasing exports, chiefly to the Far East and Europe, and is also expanding into new products.

Parkland's joint venture in automotive fabrics with Gulf Mills of the US is now coming on stream. It should start to contribute to sales in the second half of this year.

Young Gp chairman cleared of corruption charges

By Vanessa Houlder

SHARES in Young Group, the USM-quoted coal mining group, yesterday advanced 7p to 158p, after Mr. Robert Young, its chairman and chief executive, was found not guilty of charges under the Prevention of Corruption Act 1989.

At Teesside Crown Court yesterday, a Judge directed the jury to find Mr. Young, Mr. Terry Hodgeson and Mr. Anthony Golightly not guilty, before defence lawyers began to present their evidence.

The charges concerned gifts worth £4,576, which Mr. Young was alleged to have given to Mr. Golightly, who was chief executive of Chester-le-Street District Council.

Young Group blamed the charges, which have hung over Mr. Young for 18 months, for a fall in its share price of over 40 per cent. The company said it was delighted, but not surprised by the decision that had been reached.

The company operates private coal mines in the north-east and the midlands.

ARCC acquisition lifts Morgan Crucible's standing in the US

By Vanessa Houlder

MORGAN CRUCIBLE, the industrial materials and electronics company, has become the largest US manufacturer of crucibles through the acquisition of American Refractories and Crucible Corporation.

ARCC, based in Connecticut, had sales of \$7.6m (£4.8m) in 1989 and shared the £25m US crucible market with two main

competitors. Before the acquisition, Morgan Crucible had a 10 per cent share of the US market.

Dr. Bruce Farmer, group managing director, said that this deal made Morgan Crucible the largest crucible manufacturer in the world. "If there was any doubt before, this will dispel it," he said.

A final dividend of 1.5p makes a 2.26p (2.16p) total. Earnings per 10p share were sufficiently confident of the future to be able to recommend the same final dividend as last year making an overall increase for the year as a whole.

Norman Hay issues warning on current year

NORMAN HAY, the metals

and processing group, reported pre-tax profits up from £1.62m to £1.97m in the year to December 31 from a turnover £1.07m ahead at

A final dividend of 1.5p

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amount of work would be required to implement the decisions which had been taken in respect of the restructure of the surfaces technology side of the business.

He added that there would be a reduction in the company's profits but the company was sufficiently confident of the future to be able to recommend the same final dividend as last year making an overall increase for the year as a whole.

Mr. Anthony Hay, chairman, said that the current trading climate remained difficult and a considerable

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Limited investment in property sector planned

Nu-Swift rises 3% to £31.83m

By John Thornhill

NU-SWIFT, the fire extinguisher and office services group, which is currently awash with cash following the sale of Sicil, its French fire equipment subsidiary, reported a 3 per cent rise in pre-tax profits to £31.83m in 1989, compared with £30.76m.

However before amortisation of goodwill of £2.39m (£500,000) pre-tax profits advanced by 10 per cent to £34.22m. Sales rose from £123.7m to £444.26m.

Before its sale in February for £184m, Sicil contributed to the year's set of figures adding FFr257m (£27.7m) to

pre-tax profits and FFr1.25bn to turnover.

Nu-Swift's results also included a full year's contribution from National Cleaning Group, its US subsidiary, which chipped in £19m to pre-tax profits and £30m to turnover.

During the year, NCG expanded further its cleaning services businesses on the west coast through the acquisition of Universal Building Maintenance for £1.5m.

In the UK, Nu-Swift would continue to benefit from the stable recurring revenues generated by its fire protection businesses, he said.

slight improvement in taxable profits to £7.3m (£7.1m) on sales of £20.8m (£19.4m). The Dutch-based subsidiary recorded particularly strong growth with profit almost doubled.

Mr Jacques Murray, chairman, said it was intended to expand office cleaning and ancillary service businesses in the US, where the National Cleaning name was already well established.

The company is, however, considering investing a limited amount of its funds in the property sector.

A further dividend of 8p has been declared which will leave the total distribution unchanged at 15p. Earnings per share came to 36.85p (£36.31p) after amortisation of £1.5m.

Euro Leisure steps up Midsummer pressure

By John Thornhill

EUROPEAN LEISURE, the night clubs and theme bars group, escalated its criticism of Midsummer Leisure yesterday in an attempt to win over the company's shareholders before the final close of its takeover offer on Friday.

At the first close, EL had received 34.33 per cent acceptances for its 18p per share offer.

But yesterday, Mr Michael

Ward, EL's chairman, hit out at management of Midsummer, which runs clubs, pubs, discos and smoke bars.

Midsummer Leisure, responding vehemently to these comments, said:

"What level of credibility and confidence can be attached to a company that fails to answer central questions about its independent future in the course of a takeover bid?" he said.

"The lack of trading and profit information is matched

only by Midsummer Leisure's lack of a convincing strategy," he added.

Midsummer Leisure, responding vehemently to these comments, said:

"What level of credibility and confidence can be attached to a company that fails to answer central questions about its independent future in the course of a takeover bid?" he said.

"The lack of trading and profit information is matched

Further board changes at CountryGlen

Mr John Madsen has been appointed managing director of CountryGlen, a Dublin-based property and investment company formerly known as Glen Abbey which has seen a number of boardroom changes recently.

He is being joined on the board by Mr Gerald Keen, a solicitor, and Mr Peter Gilman is resigning as a director. Mr Madsen, who formerly worked for Mountsorrel, the property group, and then MI Property Company, has declined a 15.3 per cent stake while Mr Keen represents holders of another 7.57 per cent.

A statement said there had been talks between MI and CountryGlen. However, "due to Stock Exchange restrictions, it proved impossible to complete a sensible deal."

Telecomputing patches up differences

By John Thornhill

Mr Tony Evans, chairman of Telecomputing, yesterday told shareholders in the US-quoted computer services company that the board had patched up its disagreements with Mr Bernard Pantin, its former chairman.

"I am happy to report that following a meeting between myself and Mr Pantin last week all outstanding or threatened legal actions between the company and Mr Pantin have been discontinued. Furthermore, Mr Pantin has agreed to assist the board in certain areas," Mr Evans said at Telecomputing's extraordinary general meeting.

The EGM unanimously approved the company's open offer to raise £500,000.

Era announces office closures to reduce costs

By Nikki Tatt

NEW management installed at Era Group, the specialist retailer which faced vociferous protests over the sale of its Exeter subsidiary to management earlier this year, has said that it is closing its London office and its Guildford headquarters.

Both closures are cited as part of a plan to reduce central costs. According to the company's new chairman, Mr Anthony Fay, the property and investment of its subsidiary, Combined Estates Securities, are "not relevant to the future of Era", and the disposal of these interests is also underway.

Mr Fay said that "Trading so far in 1990 has been at satisfactory levels" with the three remaining businesses performing

ing in line with targets. He added, however, that "constraints affecting the group earlier this year will impact on first half results."

He also reconfirmed that the company is looking at "options for improving the capital of the group". The possibility of some form of capital reconstruction came to light in the course of the recent move over Exeter, although Mr Fay stressed that bank facilities were adequate for the group's current needs.

Mr Fay's statement in the company's report and accounts is being posted to shareholders today and contains no auditors' qualification. The company confirmed yesterday that it has appointed new stockbrokers, Smith New Court.

This announcement appears as a matter of record only.

January 1990

Management Buy-In of

DAVID BROWN Corporation Ltd



£46,000,000
Total Financing

Senior Debt Underwritten by

Canadian Imperial Bank of Commerce

Senior Debt Provided by

Canadian Imperial Bank of Commerce

Banque Française du Commerce Extérieur

Midland Bank Plc

Mezzanine Debt Provided by

First Britannia Mezzanine Capital B.V.

Equity Provided by

Bankers Trust International Limited

Charterhouse Development Capital Limited

Morgan Grenfell Development Capital Limited

The undersigned acted as sponsor of the transaction, adviser to management and arranger of all financial facilities.



UK COMPANY NEWS

R&H Hall spurns new £44m offer from IAWS

By David Owen

IAWS, the Irish agribusiness concern, is to make a £44.1m (£42.7m) hostile cash and paper offer for R&H Hall little more than a week after takeover talks with the Cork-based grain and fuel merchant were terminated.

The new bid represents a slight sweetening of the terms which were proposed last month and rejected by Hall as inadequate. IAWS said that it was committed to building a major Irish based food and agribusiness group.

In spurning the new offer, Hall said that it was "gravely concerned at the monopoly implications for Hall's customers and the industry as a whole."

Hall already has approximately 50 per cent of the market for imported feed ingredients in the Republic of Ireland and that IAWS has claimed a substantial proportion of the same market.

The company also expressed the belief that the terms did not fully reflect the group's value and advised shareholders to take no action. Further comment was promised "when information is available on the results of IAWS for the half-year to 31 March 1990 and on our prospects for the current year."

Under the terms of the transaction, to be made by Citicorp Investment Bank, Dublin-based IAWS is to offer new ordinary shares, 500p in cash and 700p nominal of convertible unsecured loan notes for every ten Hall ordinary shares.

This is equivalent to about 200p a share – or 12p more than the previously rejected proposal. "We feel that it is much more attractive," said Mr David Martin, IAWS group financial director. Hall shares climbed just 10p to 18p.

IAWS has secured an irrevocable undertaking to accept the offer from W&K Barnett, a Belfast-based feed business and the largest Hall shareholder with 24.9 per cent. Complied with the 2.8 per cent controls of Hall.

The principal activities of IAWS include flour milling, fertiliser blending and agricultural products. In the year to end September 1989 it made pre-tax profits of £1.25m on turnover of £254.9m.

In addition to its grain and fuel merchandising activities, Hall has a substantial seed business and owns a tyre retreading operation.

In 1989, pre-tax profits slid to £2.5m from £23.1m. Mr George MacLennan, formerly chairman and chief executive, died some six months ago.

Pearson to pay £2.3m for seven newspapers

Pearson, the publishing, banking and industrial group which owns the Financial Times, announced yesterday that it is to buy a mid-Somerset series of weekly newspapers for £2.3m from Seig Newspapers. The purchase is being made through Westminster Press, Pearson's regional newspaper subsidiary.

The series takes in four paid-for weekly papers and three "free" papers. The combined distribution tops 200,000 copies per week. Approval for the transaction has been applied for from the Department of Trade and Industry.

Albert Fisher

Corporate Partners LP, the investment affiliate of Lazard Frères, has bought 2.85m shares in Albert Fisher, bringing its total holding to 32.8m (5.57 per cent).

Casket runs up £1.83m deficit

Casket, an importer and distributor of clothing, cloth and

Panel criticises Henry Cooke for Automagic share purchases

By John Thornhill

THE TAKEOVER Panel has criticised Henry Cooke Lumber's corporate finance department for breaches of the substantial acquisition rules, with which, the Panel claims, Henry Cooke should have been thoroughly familiar.

It has also required the Manchester stockbrokers' client to sell down part of a share stake as a result of the transgression.

These SAR rules, which relate to the limits and disclosure of share purchases, are included as an appendix to the Takeover Code. They have two purposes:

First, they are intended to enable the small shareholder to benefit from any premium in the share price that might arise from a shareholder building a stake in a company.

Second, they are designed to give the company's management the opportunity to consider its position when a shareholder builds a stake and to take any appropriate action.

The criticism concerned a

series of share purchases in Automagic Holdings, the US-based shoe repairer and key cutter, made by Henry Cooke's corporate finance department during March and April.

Henry Cooke had been asked to acquire shares, up to 29.9 per cent limit, by Timpson, an unquoted Manchester-based shoe repair business.

The Panel has now instructed Timpson to sell a 3.3 per cent stake in Automagic (the excess to the permitted 10 per cent level) before June 1.

Because on previous occasions companies have rebought shares almost immediately after being forced to sell them, the Panel has told Timpson that it must either sell the shares in the market through an independent stockbroker or place the shares with independent price. Either way, the disposal must be cleared by the Panel's executive.

The Panel has also stipulated that Timpson must not buy any more Automagic shares within seven days of disposing of this stake.

NEWS DIGEST

Panfida selling US offshoot

PANFIDA GROUP, the Australian-controlled retail and property company, is planning to sell its Florida convenience store subsidiary to Star Enterprise, a partnership between Texaco Refining and Marketing (East) and Saudi Refining.

The company is changing its year end and the figures compare with a profit of £1.7m and a turnover of £57.5m for the last six months of 1989.

To help reduce gearing and to enable strategic acquisitions to be made, Casket is raising £5.3m net via a one-for-one rights issue at 15p per share.

The sale is part of the proposed disposal of all Panfida's US operations. It said that discussions are well advanced concerning the sale of the other remaining operations of TOC Retail, Panfida's US convenience store subsidiary.

TOC had assets of £41.9m (£39.6m) on June 30 1989. In addition to its 128 stores in Florida, it also operates 212 stores in Louisiana, Texas, North Carolina, South Carolina, Kentucky, Mississippi, Alabama, Virginia, West Virginia and Georgia.

The sale proceeds will be used to reduce TOC's borrowings.

The group, which trades on the Nasdaq, supplies specialist services to the electronics industry. Its principal activity is the manufacture of printed circuit boards. Last time it reported taxable profits of £1.2m for the year to January 31.

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Mr RK Chamberlain, the chairman, said that all operations were being reorganized. The group was currently trading to budget and had returned to profit for the first quarter of the year.

Turnover was slightly ahead

of £24.6m (£23.36m), but operating profits fell to £369,000 (£1.57m). Interest payments rose from £134,000 to £347,000.

Losses per share amounted to 6.69p (£3.69p earnings) and in light of the loss the directors are not recommending a final dividend of 2.1p last time.

EBC in line with forecasts

Shareholders gathered at the annual meeting of the EBC Group were told that trading results for the first three months of 1990 were substantially in line with directors' forecasts.

Orders for building works were holding up well but house sales were flat and the directors expected no significant improvement for some time. They said the property development market was showing clear signs of reacting to the general climate of economic retrenchment.

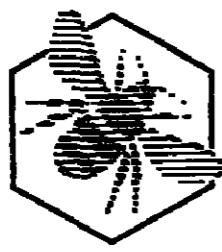
BMSS advances 16% to £1.73m

BMSS, timber and building materials merchant, saw taxable profits for the year to the end of January 1990 rise 16 per cent to £1.73m.

Turnover for this USM quoted company advanced 9 per cent to £13.1m (£12.62m). Earnings per share were 16.2p (16p) and a recommended 2.5p final dividend makes 4.375p (4p) for the year.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Ambrose Invest	£1.00	10.08	8.75	15.36	13.41
Aspen Paper	2.75	July			



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offering

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space at less
than £15 sq/ft

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Manchester M1 6EU
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Position _____
Company Name _____
Address _____
Postcode _____ Tel. No. _____

UK Land falls to £1.71m in difficult market

By Paul Cheeseright, Property Correspondent

PRE-TAX profits at UK Land, the property company, dipped sharply at the half way stage, but the company, facing a slower market, has been reducing its indebtedness.

At the end of March the company's net asset value was 750p per share, compared with 724p at the end of September 1989.

During the six months to last March, pre-tax profits were £1.71m compared with £4.42m at the end of the 1988-89 first half.

Earnings per share were 27p against 33p. As usual there is no interim dividend pay-

ment.

Over the last six months, UK Land has reduced the amount falling due to creditors within the next year from £73m to £66m and moved the level of its current assets from £7m to £24m.

Interest payments in the first half were £1.33m against £2.61m in the comparable period of the last financial year.

Like other property companies UK Land has been seeking to reduce its exposure to high interest rates and a declining market.

It is seeking to build up

cash to make corporate acquisitions.

It has property sales worth £10.1m under contract but not yet completed, £4.3m of property under offer and a further £4m of property on the market.

Mr Colin Tett, chairman, said UK Land was concentrating its development programme on the Northampton Business Park, the first phase of which had been let to Barclays Bank, and its investment activity on the Elephant and Castle shopping centre in south London, where rents remained relatively low.

Rock hits out at dissidents

By Nigel Clark

THE PROBLEMS and disruption at Rock, the component distribution group, cost almost £500,000 in 1989.

In addition Mr Simon Raynard, who took over as chairman in December, thought that the dispute with dissident shareholders contributed to a trading loss in the year of £30,000, compared with profits of £10,000.

However, he felt that the new management had been able to clean up the company and expected it to be trading profitably in the present year. "It has taken a lot of effort and I hope that our problems are behind us."

MMT COMPUTING, the USM-quoted computer systems consultancy, lifted half year pre-tax profits from £222,000 to £1.01m on turnover ahead from £3.46m to £3.74m.

Earnings for the six months, to February 28 1990, worked through at 5.7p (5.5p) and the interim dividend is 1p (0.5p).

Mr Mike Tilbrook, chairman, said the new joint venture MMT Computing (AS) showed a loss at the end of the period, but week by week trading was now profitable.

The other new joint venture, MMT Computing (Training), had initially incurred substantial costs, all taken in the figures; initial bookings were slower than hoped but an excellent order from British Telecom "perhaps signals a breakthrough".

The established joint ventures with MMT Computing (Reading) and MMT Computing (South East) performed well, and the mainstream of the company, together with RTL Software Services, made a satisfactory contribution.

However, he pointed out that the market place was difficult at present and group utilisation of fee-earning staff was around 95 per cent, as opposed to almost 100 per cent in earlier years.

Prospects for the current year were described as encouraging. Good order book and continuing high levels of inquiry held "a clear prospect" of further growth.

Turnover in 1989 came to £60.5m (59.75m) and profit to £3.75p (3.5p). From earnings up to 1.25p (3.5p) the dividend is raised to 1.2p (2.65p) with a final of 2.2p.

Jarvis turns in £2m for nine months

Jarvis, the construction and property group, secured pre-tax profits of £2m for the nine months to December 31 1989, from turnover of £25.3m.

The company, with 25.3m and 17.58m for the previous full year, that profit included exceptional gains of £7.95m.

Directors stressed that the group had no involvement in speculative property development, housebuilding or off-balance sheet financing, and at the end of the year had net borrowings of just 11 per cent of shareholders funds.

Jarvis was soundly based and well placed to take advantage of the increased flow of opportunities that the market shake out was generating" they said.

Earnings came to 7.4p (12.7p for year) and the final dividend is 1.05p for a total of 1.875p (2.25p).

Atlantic Res extends deadline

Atlantic Resources, the USM-quoted oil and gas explorer, has decided to extend the expiry date of 15.5m outstanding warrants in order to finance production from an oil discovery.

It proposed extending the expiry date of the warrants, which are convertible at 15p per share, from June 1 to October 3.

It said that the warrants could represent a method for raising finance for the company at minimal cost.

Atlantic is now in discussions with a number of interested parties with a view to forming a consortium to start production on a suspended oil discovery.

Cronite hit by loss of major customer

A problem in a major profit

earning part of the business

and higher borrowing costs

hit Cronite Group in the

half year to March 31 1990,

when turnover fell 22 per

cent and pre-tax profit 28 per

cent.

Mr Jim Butler, chairman,

explained that Cronite Alloys,

the metal processing subsidiary, suffered by the withdrawal from the market of its

largest customer, and it was

not possible to make up that contribution from other activities in spite of their generally excellent results.

Turnover fell to £221m, trading profit to £1.23m (£1.47m) and the pre-tax balance to £781,000 (£1.06m).

Manufacturing units performed well, with Cronite Castings and Atkinsons both ahead substantially; the stockholding business also showed improvement.

Immediate prospects were still favourable, Mr Butler stated, with orders picking up at Cronite Alloys; the board had the interim dividend at 15p, payable from earnings of 3.1p (5.2p) per share.

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UK COMPANY NEWS

Purchase will provide group with 15 ready mixed concrete plants **Evered agrees \$36.43m US buy**

By Andrew Taylor, Construction Correspondent

EVERED, the British and US quarry products group, yesterday announced its second large acquisition in the US this year.

The group, which a fortnight ago announced a 30 per cent increase to £28m in 1989 pre-tax profits, has purchased Super Concrete Corporation and a number of related ready mix concrete and aggregate businesses in Maryland and Washington DC.

Mr Roy Kettle, Evered's chief executive, said the group had agreed to pay \$36.43m (£22.38m) to acquire the business.

Of this £22.38m is to be met by the issue of 11.1m new ordinary Evered shares. The balance will be provided by cash and short term loan notes.

It will provide the group with 15 ready mixed concrete plants with the capacity to produce 1m cubic yards of concrete a year.

It has also acquired an option to purchase Materials Industries quarry business for \$4m by the issue of 2.95m

Evered shares.

Earlier this year it acquired Millville, a large limestone quarry in West Virginia, for \$45.5m.

Mr John Ford, Evered's finance director, said yesterday that the effect of the latest US purchase would at worst be neutral to earnings per share.

Evered's earnings per share growth has been sluggish by comparison with the sharp rise in operating profits since 1987 as the group has issued shares, including a 255m rights issue in September, to support a string of quarry acquisitions in the UK and US.

Mr Ford said: "We are not expecting at this stage to make any further major acquisitions this year. We have kept to our commitment made at the time of our annual results that this latest US acquisition would not involve a rights issue and would not increase gearing which is currently about 60 per cent of shareholders' funds."

NEWS DIGEST

Honorbilt buoyed by US buy

HONORBILT Group, the clothes importer traded on the Third Market, reported taxable profits of £258,000 for the six months to January 31, helped by the incorporation of Tomato, its latest US purchase.

The figure compares with £272,000 for the six months to the end of October, its previous interim date, before the change in its year end. Turnover was £21.37m (£10.15m). Earnings per share 0.58p.

Mr Harold Tillman, chairman, said the profits were sound despite problems following the Tomato acquisition. He said that steps were being taken for redress and that under its new management Tomato was almost breaking even.

Westerly profits reduced to £0.72m

WESTERLY, the yacht builder and ship maker, reported pre-tax profits down from £261,000 to £71,000 for the year to December 31. Turnover was higher at £22.3m compared with £18.6m.

The commissioners have been restated, following a change in the company's accounting policy for the treatment of goodwill.

A breakdown in the profit figures shows that the marine leisure side improved from £118,000 to £90,000 but business services fell from £54,000 to £37,000. Central costs however fell from £308,000 to £268,000 leaving operating profits marginally lower at £1.01m (£1.06m).

After interest of £292,000 (£67,000) and tax of £109,000 (£10,000) earnings per share emerged at 5p (6.3p). There was an extraordinary gain of £247,000 (£287,000 loss). The dividend is maintained at 2.5p with a recommended final of 2p. A scrip issue of one 11 per cent £1 cumulative preference share for every 20 ordinary held is also recommended.

Exploration Co and El Oro both ahead

THE EXPLORATION COMPANY, which mainly deals in investments and owns almost 50 per cent of El Oro Mining & Exploration, another investment dealer, increased earnings per share from 12.25p to 17.47p in 1989. The dividend is lifted by 1p to 6p.

Gross income rose from £2.88m to £3.8m and the pre-tax profit from £2.13m to £2.06m.

El Oro, which in turn owns nearly 46 per cent of Exploration, saw its earnings rise from 25.2p to 41.3p in 1989 and is lifting the dividend by 2p to 12p.

Group income advanced from £1.8m to £2.88m and the pre-tax profit from £1.7m to £2.71m.

IEP has 28.62% of United Scientific

IEP SECURITIES, the UK investment vehicle of Sir Ron Brierley, has continued buying shares in United Scientific Holdings, taking its holding to 28.62 per cent.

On Wednesday, it purchased a further 1.35m shares lifting its stake in the defence contractor from 26.2 per cent. It had already added 4 per cent to its holding earlier in the week.

The results are stated in inflated-corrected terms, and the downturn is blamed on lower tobacco results coupled with reduced investment income.

Souza Cruz said that Compania De Cigarras made a small loss in the first quarter of 71.2m cruzeiros due to "inflation driven cost increases" outstripping price rises awarded by the Government. Margins were also hit by higher tax charges and the cost of absorbing leaf growers' financing costs.

IEP has said that IEP, which first declared a holding in February, has indicated to it that it does not intend to mount a bid for the company.

DSH narrowly escaped being taken over by Meggit, the specialist engineering group, last year.

CHI makes home furnishings disposals

CHI INDUSTRIALS, the industrial holdings company, is selling its two home furnishing subsidiaries to management for £1.1m.

It also announced the earlier sale of two other subsidiaries, Featly Products and Raleigh Caravan Awnings, for a total of £530,000.

CHI said the deals reflected a desire to concentrate on its core businesses in transport, office furniture and household

Special facilities at WTA

By Maggie Urry

SMALL shareholders of Wiggins Teape Appleton, the pulp and paper group being demerged from BAT Industries, will have a special buying facility as well as a no-commission sale facility after the shares are listed on June 1.

Details of the demerger are due to be released tomorrow. Shareholders in BAT, the tobacco and insurance group which recently escaped from the threat of an unbinding takeover bid from Sir James Goldsmith's Baylake, will be given shares in WTA.

As with Argos, those who receive small allocations of shares will be able to sell these parcels free of commission for a period after the listing.

However, WTA is going further in instituting a buying facility for holders of small numbers of shares so that they can top up their holdings without the costs of dealing through the stockmarket.

The listing particulars are expected to give an indication of current trading and the outlook for the year. Analysts expect the duller trading background of the second half of last year to have persisted into the first quarter of the current term, when pulp prices were falling.

Estimates of the group's likely market capitalisation have been coming down since last summer - when figures of up to £1.5bn were put forward - because of the worsening background for the industry.

Turnover was £177.12m (£64.6m). Earnings per share were 5.58p (2.69p) and the directors are proposing a final dividend of 0.56p for a total of 0.88p.

However, WTA's range of higher-value added, specialist papers is thought to give it an advantage over companies with a heavier exposure to the high volume/commodity end of the industry.

Rosehaugh raises £23.5m via sale and leaseback of HQ

By Paul Cheeswright, Property Correspondent

ROSEHAUGH, the property group seeking to reduce its indebtedness and improve cashflow, is receiving an injection of £23.5m from the sale and leaseback of its own headquarters in central London.

It is selling the 26,500 sq ft office building in Marylebone Lane to Pliad Real Estate, a Swedish group, and renting it back for 25 years at what Pliad described as "a market rent."

This is Pliad's first property purchase in the UK and extends a long line of Swedish purchases of office space in Europe over the last 2½ years.

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WHY DO THE WORLD'S TOP ENERGY COMPANIES CONDUCT THEIR BUSINESS THROUGH NATWEST?

Our philosophy is simple - strike first and strike fast.

Take, for example, the \$4.15 billion purchase of Texaco Canada by the Exxon affiliate, Imperial Oil.

When NatWest were invited to underwrite more than \$400 million it took our Energy and Natural Resources Unit just hours to give Imperial Oil the go ahead - a

lightning reaction but typical of the way we work.

Since 1973, when we financed the first North Sea oil field, we've pioneered some of the energy industry's most creative financing structures.

It's this combination of speed and innovation, backed by a strong balance sheet, that's helped us build

lasting relationships with the world's top ten oil companies.

If you'd like to discuss your own financial arrangements, Theo van Hensbergen on 071-920 5234 will be happy to put you in touch with one of our experts.

Whenever your business requires experience, speed and initiative, we'll be in our element.



UK COMPANY NEWS

Next chief takes £45,000 pay cut to £404,000

By Maggie Urny

MR DAVID JONES, chief executive of Next, the high street and home shopping retail group, took a pay cut of about £45,000 to £404,247 in the year to end-January 1990.

In the previous year Mr Jones had been in a band between £445,001 and £464,000. Directors' remuneration fell from £1.6m to £900,000, and including fees and pension contributions, their total payments dropped from £1.7m to £1.1m.

Mr Jones's salary is related to the group's performance.

Next made a pre-tax loss of £48.7m after exceptional debits of £73.1m in its last financial year,

against a profit of £62.3m after exceptional costs of £7.9m.

In the previous year Mr George Davis, who was chairman and chief executive until he was fired on December 8 1988, received £515,145.

Staff costs during 1989-90 totalled £142.9m (£147.3m) and staff numbers on a full-time equivalent basis fell from 16,812 to 15,572.

However, some businesses were sold during the year explaining part of the reduction.

Mr Peter Lomas, finance director, said the cost of producing the annual report had been reduced for the second year in a row.



David Jones: his salary is performance-related.

Sotheby's first quarter sales income up 39%

By Clare Pearson

SOTHEBY'S Holdings, the international auction house bracing itself for crucial Impressionist sales in New York this month, lifted auction sales by 39 per cent to \$282.3m (£165m) in the first quarter.

Net income rose by 16 per cent to \$5.36m (£3.15m), or \$0.10 (50p) per share. Revenues were \$61.4m (£38.5m).

Mr Michael Ainslie, chief executive officer, said the 1990 results indicated "a strong buying interest in virtually all collecting areas that held sales this quarter."

But at sales of Impressionist and Modern paintings in London last month, concerns were raised that the euphoria in the art market was on the wane. Sotheby's is now poised to commence its New York Impressionist and contemporary series.

Last week the company announced it had formed a joint venture with a New York gallery. The joint venture company is to pay \$142.8m to acquire a collection of 20th century paintings from the estate of Pierre Matisse, son of Henri Matisse, the French painter.

Stanley Miller in bid talks as loss leaves book deficit

By David Owen

STANLEY MILLER Holdings, the Newcastle upon Tyne-based building contractor, is in discussion with a third party regarding a possible offer for the company.

Trading in the company's shares was suspended at 20p on Friday, pending clarification of its financial position. The company said that any offer "is unlikely to be pitched at the price ruling at the time of suspension". Less than a year ago, on May 26 1989, the shares hit a high of 33p.

The company also announced that unaudited 1989 accounts indicated that it incurred losses of some £4.5m. This includes losses of £2.7m in respect of its Scottish construction unit which was closed last September, and

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering ordinary business. Current issues are not available as to whether the dividends are interim or final and the date of record. The following dates are taken from the last year's annuals.

TODAY

Interests: Bally As, Tarmac, Pilkington, British American Tobacco, Marks & Spencer, Royal Bank of Scotland, RAV, Information Systems, Tietco.

FUTURE DATES

Interests: General Motors, London Scottish Bank, Marks & Spencer, Northern Ireland Development	May 18
Plastics: British American Tobacco, Marks & Spencer, Royal Bank of Scotland, RAV, Information Systems, Tietco	May 22
	May 26

No probe for TKM's Western Motor bid

By John Griffiths

THE DEPARTMENT of Trade and Industry is not referring Torer Kemsley and Millbourn's £100m bid for Western Motor Holdings to the Monopolies and Mergers Commission, clearing the way for a probable completion of the takeover today.

TKM, the motor group controlled by Sir Ron Brierley's IEP investment vehicle, expects by then to have accepted in respect of more than the 80 per cent of Western needed under the terms of the agreed bid.

The offer was originally due to have closed on April 27. Acceptances at that stage were just short of the target, at 86.88 per cent, and it was subsequently extended to next week.

Mr Reg Heath, TKM chief executive, said he was nevertheless "delighted" at the response, describing it as "an endorsement of the strategic rationale of the proposed enlarged group".

The offer is 780p cash per share, with a loan note alter-

Associated Paper falls to £0.82m after increased costs

ASSOCIATED PAPER, the paper and film converting group, reported reduced pre-tax profits of £217,000 for the six months to March 31 1990 compared with £1.04m for the half-year ended April 1 1989.

Mr Charles Rawlinson, chairman, said it had been an eventful half year in which, after a slow start, there had been an improving trend. The group had sold, or agreed to sell, three companies which no longer fitted the long-term strategy. He said that the group's refocusing, including its final withdrawal from paper making, had been substantially completed. That was to be reflected in a change of name to API Group.

The result was lower than in the comparable period due mainly to increased consultancy and other costs incurred to achieve increased productivity.

Turnover was slightly lower at £28.28m (£29.73m), although sales of continuing businesses increased by 14 per cent. Mr Rawlinson said that despite the somewhat uneven demand in the home markets exports from Britain and the US continued their strong growth and now accounted for about 37 per cent of external turnover.

The interim dividend is maintained at 2.75p, payable from earnings per share of 2.5p (3.3p).

Jackson Group

CONSTRUCTION - PROPERTY - ENGINEERING

ANNUAL RESULTS

- * Record turnover and profit
- * Dividend increased by 21%
- * Prospects for 1990 encouraging

	1989	1988
£'000	£'000	£'000
Turnover	60,610	44,780
Pre-tax profit	3,746	2,912
Earnings per share	11.2p	8.6p
Dividends per share	3.20p	2.65p

Jackson Group Plc
Dobbs Lane, Kesgrave, Ipswich IP5 7QQ

Henry Boot

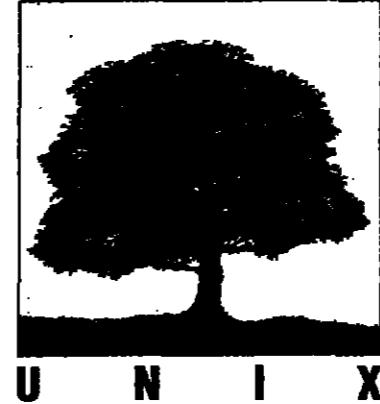
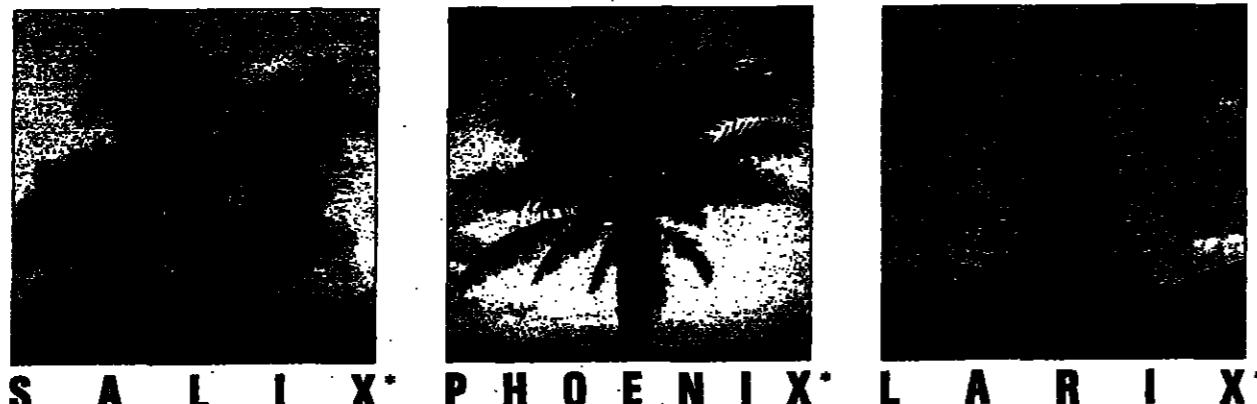
PRELIMINARY ANNOUNCEMENT OF RESULTS FOR THE YEAR ENDED 31 DECEMBER 1989

	1989	1988
Turnover	£136.1m	£153.1m
Profit before tax	£5.4m	£3.9m
Earnings per share	66.1p	50.5p
Dividends per share	21.0p	17.5p
Net assets per share	£5.97	£4.39

The 1989 Report and Accounts are to be posted to Shareholders on 10 May 1990. Copies may be obtained from the Company Secretary:

HENRY BOOT & SONS PLC
Banner Cross Hall
Sheffield S11 9PD
Telephone: 0742 555444

CONSTRUCTION, HOUSING, PLANT, PROPERTY DEVELOPMENT



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BULL was one of the founders of the X/Open group and Open Software Foundation which are the world authorities on open systems standards. Today, the BULL DPX Line is one of the most complete and competitive on the market. BULL has now a global offer - complementarity of standard systems and proprietary systems - which

can meet the needs of large corporations as well as small and medium sized businesses.

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COMMODITIES AND AGRICULTURE

Soviet internal grain prices soar

By Quentin Peel in Moscow

THE SOVIET Government has announced hefty increases in the procurement prices it pays for grain, including rises of more than 90 per cent for the better grades of wheat, in an urgent effort to increase supplies to the state.

The move follows a serious slump in state purchases last year, which fell 27.3m tonnes short of the 86.3m tonnes target, as the country's huge state and collective farms consumed more locally, and switched to more profitable livestock production. At the same time it is clearly hoped that the price rises will raise overall production and help reduce the Soviet Union's huge food import bill.

However, the massive increases, above all in the price for wheat, are likely to put a major new burden on the state budget deficit at a time when the top economic priority is supposed to be to cut government spending. None of the increases are supposed to be passed on to the consumer,

because no reform in retail prices has yet been approved by the Soviet authorities.

In particular, the decision said that there would be no price increase for mixed feed sold for livestock and poultry, in order to ensure that there was no increase in either meat or chicken prices. Under the decree announced by the Soviet Council of Ministers, the price for top-grade wheat will rise from R260 (226s) a tonne to R500, and for second grade wheat from R205 to R400.

The increases for most other grains are rather less – 65 per cent for third-grade wheat, 54 per cent for rye, 65 per cent for rice. The biggest price rise of all, however, is for malting barley, up almost 135 per cent from R162 to R380, apparently reflecting official determination to boost the production of beer, currently in very short supply.

The question now is whether the new purchase prices will succeed in stimulating grain

production and sales to the state, given the current disarray of Soviet agriculture. Soviet grain imports actually rose last year by 1m tonnes to 36m tonnes, in spite of a good harvest. State purchases totalled 5m tonnes, instead of the intended 6.3m tonnes.

The introduction of new rules last summer to pay hard currency, instead of roubles, for top-quality grain production above the plan brought in an increase of only 223,000 tonnes, or less than 1 per cent.

Those regulations appear to be unchanged by the latest decree, and may have a greater effect in a full year.

The official announcement of the price rise in Pravda, the Communist Party newspaper, yesterday said that it had been "found necessary to speed up the process of implementation of new prices for state purchases of grain, according to plan."

He said that retail prices must also rise in line with wholesale prices, to prevent farms using bread, baled grain and pasta products as feed for livestock.

season.

The rest of the promised economic reform package is still locked in debate in Mr Mikhail Gorbachev's presidential council. A sharp price rise was promised last year by Mr Yegor Stoyrev, the Communist Party central committee secretary in charge of agriculture, who said the return on grain production was only half a third of the rate of return on livestock.

A sharp increase in grain prices will help to explode the lack of respect for its cultivation and give the peasant an incentive," he told Pravda. "This would release foreign currency for the purchase of consumer goods in the foreign market. It would also provide a reserve for better payments for grain."

He said that retail prices must also rise in line with wholesale prices, to prevent farms using bread, baled grain and pasta products as feed for livestock.

Central America's coffee pact hopes fade

By Tim Coone in San Jose

HOPE HAS faded in Central America for a new coffee quota accord which would stabilise prices and the region's economy.

Mr Luis Diego Escalante,

Costa Rica's Foreign Trade Minister, who has been a key figure among "other miffs" producers in attempting to negotiate a new quota agreement since the previous one collapsed in July last year, said "the lack of interest by 50

per cent of the world's coffee producers and the indifference of another 25 per cent makes it almost impossible to imagine a new agreement being reached in the near future."

He said that the combination of growing world demand and a modest recovery in prices has persuaded many producer countries that a free market might serve their interests better. "Brazil in particular has given no indication of wanting to return to the quota system," he said, adding, "If prices continue in the \$90 to \$100-per-quintal range alongside growing demand, it is unlikely there will be a return to negotiations."

Mr Escalante estimated that the five Central American producing countries, which depend heavily upon coffee exports to prop up their ailing economies, and which produce almost 50 per cent of world supplies of "other miffs," had 50 per cent of the coffee export market.

"The fall was more drastic and more protracted than anybody expected," he said predicting that a recovery in prices would take "at least two years."

He suggested, however, that quality beans in the "other miffs" group might become scarcer, encouraging higher prices, as a result of farmers paying less attention to processing their crops in order to shave production costs while prices remained low.

Mr Escalante is to hand over his ministerial post this week due to the change of government in Costa Rica, "but I do not envisage any radical changes in our policy," he said. He is to continue his involvement in the coffee market as an adviser to the Costa Rican Coffee Institute.

• Fundamental factors on balance point to a "slightly bearish" coffee market for the next few months, according to E.D. & F.M.A., the London trade house, writes David Blackwell.

Seasonally low roastings have combined with relatively high consumer stocks on the demand side, while supplies from Brazil are expected to pick up following the recent fall in internal market prices.

Far Eastern jewellers overtake Western Europe in gold usage

By Kenneth Gooding, Mining Correspondent

THE FAR Eastern jewellery industry for the first time last year consumed more gold than the Western Europe industry, which traditionally has dominated the market, according to the latest annual review of the gold market from the Shearson Lehman Brothers financial services group.

Shearson estimates that the Far Eastern countries consumed about 476 tonnes of gold last year, compared with 407.1 tonnes in 1988, whereas consumption in Western Europe was 475 tonnes compared with 414.5 tonnes.

The Far Eastern performance gave the jewellery sector, "the linchpin of the gold market," inordinate strength in 1989 so that consumption by the jewellery fabricators jumped from 1,224 tonnes in 1988 to 1,414 tonnes. It thus accounted for more than 85 per cent of newly-mined western gold production, analyst Ms Rhona O'Connell points out.

Shearson predicts western gold production, which increased by 6.8 per cent or 105 tonnes in 1989 to 1,638.7 tonnes, will rise by 55 tonnes or 3.4 per cent this year and a further 2.6 per cent to 1,740.2 tonnes in 1991.

"This implies that, compared with the 1989 average, real prices will be broadly maintained but not improved upon," the review points out.

In coming to its gold price conclusions, Shearson assumed that there would be no significant global inflation and that while the US dollar was forecast to weaken during 1990, it would change its trend in the first quarter of 1991.

Shearson predicts western mine production, which increased by 6.8 per cent or 105 tonnes in 1989 to 1,638.7 tonnes, will rise by 55 tonnes or 3.4 per cent this year and a further 2.6 per cent to 1,740.2 tonnes in 1991.

"The longer-term historical perspective shows how jewellery has become increasingly important as a consumer luxury. Absolute levels of the value of new gold fabricated into jewellery between 1982 and 1989 show an increase of 19.6%," Shearson's statistics suggest a rise of 90 per cent overall or an average annual increase of

3.6 per cent," says the review. Looking ahead two years, Ms O'Connell suggests the gold price is likely to peak in the first part of 1991 but does not expect it to clear \$450 an ounce.

She predicts that the price will range between \$360 and \$420 an ounce this year, with the average being in the region of \$390. Next year the price range is likely to be between \$380 and \$450 an ounce and the average between \$400 and \$410.

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LONDON STOCK EXCHANGE

Equities close higher but below best

SHARE PRICES on the London equity market bounded ahead yesterday, with the FT-SE 100 Index moving closer to 2,200 and extending the rally which commenced last week.

By the close of a session highlighted by some big price movements but a marked lack of actual business and enthusiasm, the index had clawed its way back to levels last seen before it suffered from such damaging events as Hoylake withdrawing its bid for Bats — the biggest-ever bid for a UK company — the Midland Bank profits warning and the March trade figures.

Dealers attributed the steep rise in share prices partly to

ington, indicated that demand in the UK was slowing in response to high interest rates and that the latter could well move down next year.

The equity market opened with big gains across the board, with much of its impetus coming from the Futures market, where the Footsie future moved to a 38 point premium to the cash market. Both the futures and the underlying market peaked at midday when the Footsie triggered a similar move by stock prices.

The final figure for March retail sales and for consumer credit for the same month were seen by dealers as confirming

expectations of a slowing in the economy and played their part in helping market sentiment.

At midday, however, the market began to falter, suffering from minimal turnover levels and some profit-taking sales.

At the close, the FT-SE 100 share index was 19.8 higher at 2,182.8, having touched a day's high of 2,192.3 at midday.

Commenting on the day's business, a trader with one of the leading UK securities houses said the rise in the Footsie was unrepresentative of the day's turnover. "Everything now hinges on Friday's RPI figure, which everyone is talking to be 10 per cent or above."

Mr Kevin Adams of stockbroker Hoare Govett expected an inflation figure of 9.7 per cent.

He added that "once this hurdle is out of the way, and with the market still very attractively valued, it may be possible to start taking the first tentative steps towards our year-end target of 2,300."

In the background, Mr John Major, the Chancellor of the Exchequer, speaking in Wash-

Account Deciding Dates		
Year Beginning	May 14	May 29
Options Settlements	May 10	Jun 7
Last Settlement	May 25	Jun 3
Account Dates	May 21	Jun 4
Accrued Dates	May 21	Jun 18

These dates may take place from 100 to 100 business days earlier.

technical factors — most notably a severe stock shortage — as well as good performances over the UK holiday period by Wall Street and Tokyo and some encouraging UK economic data.

In the background, Mr John Major, the Chancellor of the Exchequer, speaking in Wash-

Berisford on bid alert

BERISFORD International, the commodities group, gained 5 to 157p on Irish press reports that Mr Larry Goodman, the Irish businessman who owns a 13 per cent stake, was on the verge of launching a bid.

According to the report, Mr Goodman had lined up finance from French, Irish and Japanese banks. Analysts said that if Mr Goodman did bid for Berisford he would retain British Sugar, the core of the group, and dispose of the rest.

Mr David Lang of Henderson Crosthwaite said: "This story has got a bit of a ring to it. It is the latest and most authentic report of Goodman's interest in making a bid. It indicates that the pot is boiling and Mr Goodman wants to be involved."

Mr Lang, however, said he was cautious of press reports that Mr Goodman would bid 150p or 250p for Berisford. He added that if Mr Goodman did bid he would be likely to follow the path of the Tate & Lyle offer with a referral to the Office of Fair Trading.

The speculation came as Tate waited for the OFT to advise Mr Nicholas Ridley, the Secretary of State for Trade and Industry, on whether to refer its planned bid to the Monopolies and Mergers Commission. Most analysts believed a referral was likely. Tate shed a penny to 271p.

Non-voting shares

Press comment on the possibility of new European laws intended to make it easier for companies to be taken over boosted restricted voting stock of companies controlled by tightly held blocks of full-voting shares.

The main beneficiaries among FT-SE stocks were Great Universal Stores and Whitbread. Both are subject to occasional bouts of speculation that their restricted voting "A" shares might be entrenched. Yesterday's hopes added 37 to the price of GUS "A", which closed at 957p and 10 to Whitbread at 375p. The latter had peaked at 383p. Turnover in both was unexceptional.

Analysts were cautious on the prospects for entrenchment, however. Mr Geoff Collyer of the brewery research team at County NatWest spoke for many when he argued that any changes would be a long time in coming and might face difficulties from countries where barriers to takeover were traditionally high.

Banks generally advanced

with the market. Any unusual performances, said dealers, reflected covering of either short or long positions in the market. Barclays stock was hard to come by and the shares were 18 better at one point. But the price rise flushed out sellers and the stock closed 7 better on the day at 540p.

There were plentiful supplies of Abbey National, TSB and Royal Bank of Scotland. The shares marked time after the rises of last week. Abbey shed a penny to 151p, while TSB and Royal Bank were unchanged at 135p and 167p respectively.

Computer stocks found support ahead of their first-quarter trading season. General Accident figures due on Thursday, added 12 at 1043p, while Commercial Union, which reports on May 16, was 2 harder at 450p. Royal Insurance, 8 to the good at 450p, reports the following day.

Among insurance brokers, Sedgwick climbed 8 to 267p. The company announces first-quarter figures on May 15.

Tarmac was the most heavily traded stock in the construction sector with turnover of 4.3m shares. Investors may have been drawn by the slightly brighter outlook for interest rates, and several sizeable trades were recorded. The shares, however, failed to hold the highest level and closed only 5 firmer at 234p.

Large gains were established by EMI, 10 dearer at 615p, and Taylor Woodrow, which rose 5 to 274p.

Redland became fashionable and rose 3 to 550p following a report of expansion in eastern Europe. It was suggested that the group's West German subsidiary was close to clinching minority partnerships in the building industry of some of the plants in the Soviet Union and Poland, and in the modernisation of three existing factories located in East Germany.

Trafalgar House moved with the market, closing 2 up at 289p as the market awaited interim figures as expected today. Analysts' predictions of profits ranged from 215p to 218p. Mr Robert Gibson at Robert Fleming Securities forecast profits of 217p. He said: "I think the picture you will see is a strong performance in the shipping and hotels sector, and the construction engineering sector offset by a weak performance in the property and housing sectors."

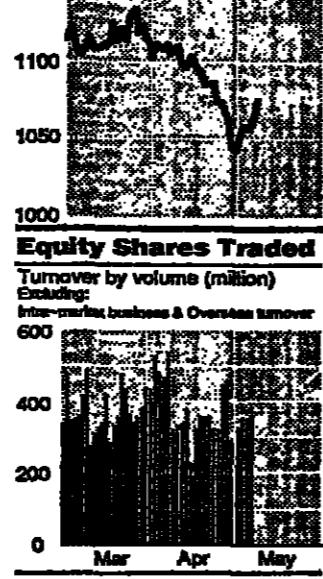
Two-way business of 3.1m shares was recorded in BTG, which added a penny at 350p.

NEW HIGHS AND LOWS FOR 1990

NEW HIGHS (1) FOOTS (2) HORTON (3) INVESTORLINE (4) KELLOGG (5) LONDON TRADING (6) MERRILL LYNCH (7) PAPER (8) TRITON (9)

NEW LOWS (1) BODIME (2) CANADIAN (3) BANCS (4) BREWERS (5) BUILDINGS (6) CHEMICALS (7) STORES (8) ELECTRICALS (9)

FT-SE All-Share Index



Turnover of 2.5m shares.

Nomura now rates C and W shares a long term buy and found it to be "operating in a huge market growing rapidly."

It added: "It has a unique experience in operating in international markets and can be expected to become involved in many areas of the world market, which are just opening themselves up to new telecommunications service providers."

A current trading statement from Dixons helped the shares add 6 to 125p. The company said it would beat the profits forecast it made in January.

Mr Michael Hudson of Morgan Stanley said that profit forecasts made as part of a bid defence, such as the January figure, tended to be at the top end of the range. Mr Hudson raised his profits forecast for the current year from 55m to 57m. A Monopolies and Mergers Commission report on a bid for Dixons from Kingfisher was being considered by the Secretary of State for Trade and Industry.

A stock overhang in the market combined with a lack of interest made Pilkington one of the day's best performers.

The shares closed 3 lower at 161p on turnover of 1.2m shares. Heywood Williams, thought to be a prospective bid target for Pilkington, added a further 5 at 237p.

Profit-taking after last week's good run, which followed better-than-expected first-quarter figures, was noted in ICI and the close was 3 better at 160p.

BOC also lost ground, easing up to 230p ahead of Thursday's interim figures. The company's new management from UBS Phillips & Drew helped turnover in Eascom Electronics expand to 4.7m. The shares at one time rose to 200p, a gain of 5, but came off the day's high to close a net 3 ahead at 177p.

Profit-taking out of yesterday's good run as the market awaited interim figures as expected today. Analysts' predictions of profits ranged from 215p to 218p.

UK Land gained 20 to 350p following an increase in net asset value at the interim stage to 75p per share from 72p last time. Mr Andrew Walker of BZW said the production of a balance sheet by UK Land at the interim stage would help to allay worries in the market that the property company was in difficulty.

Some hefty trades on the overnight ticker in Saatchi & Saatchi rekindled bid speculation. Suggested predators were French, namely Eurocom, which had not closed business dealings with UK agency WCRS (now called Aegis), and publishing giant Havas. Efforts on the part of analysts to check the rumours were thwarted by a French public holiday. Saatchi closed 12.5p in early trade, but ended during the day to close at 115p, still a net rise of 11.

Redel International climbed 11 to 350p, reflecting, said dealers, the probable placing late on Friday of a line of more than 1m shares which had

been overhanging the market during the week.

British Aerospace bucked the market trend, giving up 4 to 505p. The shares were hurt by weekend press reports that the company had negotiated a near monopoly position for the supply of ammunition and explosives at the time of its 1987 purchase of Royal Ordnance.

The market took this as a signal that the company was likely to become embroiled in more political problems, adding to the fire it drew with the revelation that BAE had received £200m in "sweeteners" as part of its purchase of Rover Group. It is now more than 12.7 per cent fall in new car sales also affected sentiment.

Turnover in Rolls-Royce stalled to a hefty 5.5m shares, while the price closed a shade easier at 158p, having retreated from a day's high of 201p. Dealers talked of general two-way business.

The company announced it had won an order to supply the engines for a fleet of 727 aircraft belonging to United Service — the largest package carrier in the US, in a deal estimated to be worth over £500m.

Speyhawk, the property developer, recovered 24 to 180p after Friday's bulletin. Comment by Mr Trevor Osborne, Speyhawk's chairman, that the company would "buy back" its shares helped sentiment and encouraged modest buying.

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FINANCIAL TIMES STOCK INDICES

	May 8	May 4	May 3	May 2	May 1	Year Ago	High	Low	Since Comp Low
Government Bonds	78.24	75.98	74.88	74.27	74.51	85.52	84.20	74.13	127.4
Fixed Interest	85.18	85.35	84.74	84.59	84.37	97.54	92.90	105.4	95.18
Ordinary Share	1710.1	1698.8	1678.8	1678.0	1683.5	1767.8	1665.3	1653.5	1808.6
Gold Mines	227.0	215.6	215.5	215.5	216.0	174.4	378.5	215.5	43.5
FT-SE 100 Share	2182.0	2162.2	2134.9	2137.6	2117.9	2125.1	2405.7	2103.4	965.9
Ord. Div. Yield	5.31	5.25	5.21	5.41	5.44	4.42	5.00	5.00	3.17/1.75
Earnings Yr/(%)	10.10	11.88	12.12	12.16	12.17	10.77	12.11	11.21	10.53
SEAS Bargain 4.45p	21.78	20.52	18.25	18.17	18.615	38.024	38.024	38.024	38.024
Equity Turnover(%)	10.10	7.64	7.67	7.67	7.67	12.43</td			

LONDON SHARE SERVICE

BANKS, HP & LEASING

BUILDING, TIMBER, ROADS - Contd

ELECTRICALS - Contd

ENGINEERING - Contd

INDUSTRIALS (Miscel.) - Contd

INDUSTRIALS (Miscel.) - Contd

	Share	Price	Wk	Yr	Share	Price	Wk	Yr	Share	Price	Wk	Yr	Share	Price	Wk	Yr	Share	Price	Wk	Yr
1900 New	Stock				1811 Balfour Beatty	100	1	1	1812 Balfour Beatty	100	1	1	1813 Balfour Beatty	100	1	1	1814 Balfour Beatty	100	1	
1901 New	Stock				1815 Balfour Beatty	100	1	1	1816 Balfour Beatty	100	1	1	1817 Balfour Beatty	100	1	1	1818 Balfour Beatty	100	1	
1902 Balfour Beatty	100	1	1	1	1819 Balfour Beatty	100	1	1	1820 Balfour Beatty	100	1	1	1821 Balfour Beatty	100	1	1	1822 Balfour Beatty	100	1	
1903 Balfour Beatty	100	1	1	1	1823 Balfour Beatty	100	1	1	1824 Balfour Beatty	100	1	1	1825 Balfour Beatty	100	1	1	1826 Balfour Beatty	100	1	
1904 Balfour Beatty	100	1	1	1	1827 Balfour Beatty	100	1	1	1828 Balfour Beatty	100	1	1	1829 Balfour Beatty	100	1	1	1830 Balfour Beatty	100	1	
1905 Balfour Beatty	100	1	1	1	1831 Balfour Beatty	100	1	1	1832 Balfour Beatty	100	1	1	1833 Balfour Beatty	100	1	1	1834 Balfour Beatty	100	1	
1906 Balfour Beatty	100	1	1	1	1835 Balfour Beatty	100	1	1	1836 Balfour Beatty	100	1	1	1837 Balfour Beatty	100	1	1	1838 Balfour Beatty	100	1	
1907 Balfour Beatty	100	1	1	1	1839 Balfour Beatty	100	1	1	1840 Balfour Beatty	100	1	1	1841 Balfour Beatty	100	1	1	1842 Balfour Beatty	100	1	
1908 Balfour Beatty	100	1	1	1	1843 Balfour Beatty	100	1	1	1844 Balfour Beatty	100	1	1	1845 Balfour Beatty	100	1	1	1846 Balfour Beatty	100	1	
1909 Balfour Beatty	100	1	1	1	1847 Balfour Beatty	100	1	1	1848 Balfour Beatty	100	1	1	1849 Balfour Beatty	100	1	1	1850 Balfour Beatty	100	1	
1911 Balfour Beatty	100	1	1	1	1851 Balfour Beatty	100	1	1	1852 Balfour Beatty	100	1	1	1853 Balfour Beatty	100	1	1	1854 Balfour Beatty	100	1	
1915 Balfour Beatty	100	1	1	1	1855 Balfour Beatty	100	1	1	1856 Balfour Beatty	100	1	1	1857 Balfour Beatty	100	1	1	1858 Balfour Beatty	100	1	
1916 Balfour Beatty	100	1	1	1	1859 Balfour Beatty	100	1	1	1860 Balfour Beatty	100	1	1	1861 Balfour Beatty	100	1	1	1862 Balfour Beatty	100	1	
1917 Balfour Beatty	100	1	1	1	1863 Balfour Beatty	100	1	1	1864 Balfour Beatty	100	1	1	1865 Balfour Beatty	100	1	1	1866 Balfour Beatty	100	1	
1918 Balfour Beatty	100	1	1	1	1867 Balfour Beatty	100	1	1	1868 Balfour Beatty	100	1	1	1869 Balfour Beatty	100	1	1	1870 Balfour Beatty	100	1	
1919 Balfour Beatty	100	1	1	1	1871 Balfour Beatty	100	1	1	1872 Balfour Beatty	100	1	1	1873 Balfour Beatty	100	1	1	1874 Balfour Beatty	100	1	
1920 Balfour Beatty	100	1	1	1	1875 Balfour Beatty	100	1	1	1876 Balfour Beatty	100	1	1	1877 Balfour Beatty	100	1	1	1878 Balfour Beatty	100	1	
1921 Balfour Beatty	100	1	1	1	1879 Balfour Beatty	100	1	1	1880 Balfour Beatty	100	1	1	1881 Balfour Beatty	100	1	1	1882 Balfour Beatty	100	1	
1922 Balfour Beatty	100	1	1	1	1883 Balfour Beatty	100	1	1	1884 Balfour Beatty	100	1	1	1885 Balfour Beatty	100	1	1	1886 Balfour Beatty	100	1	
1923 Balfour Beatty	100	1	1	1	1887 Balfour Beatty	100	1	1	1888 Balfour Beatty	100	1	1	1889 Balfour Beatty	100	1	1	1890 Balfour Beatty	100	1	
1924 Balfour Beatty	100	1	1	1	1891 Balfour Beatty	100	1	1	1892 Balfour Beatty	100	1	1	1893 Balfour Beatty	100	1	1	1894 Balfour Beatty	100	1	
1925 Balfour Beatty	100	1	1	1	1895 Balfour Beatty	100	1	1	1896 Balfour Beatty	100	1	1	1897 Balfour Beatty	100	1	1	1898 Balfour Beatty	100	1	
1926 Balfour Beatty	100	1	1	1	1899 Balfour Beatty	100	1	1	1900 Balfour Beatty	100	1	1	1901 Balfour Beatty	100	1	1	1902 Balfour Beatty	100	1	
1927 Balfour Beatty	100	1	1	1	1903 Balfour Beatty	100	1	1	1904 Balfour Beatty	100	1	1	1905 Balfour Beatty	100	1	1	1906 Balfour Beatty	100	1	
1928 Balfour Beatty	100	1	1	1	1907 Balfour Beatty	100	1	1	1908 Balfour Beatty	100	1	1	1909 Balfour Beatty	100	1	1	1910 Balfour Beatty	100	1	
1929 Balfour Beatty	100	1	1	1	1911 Balfour Beatty	100	1	1	1912 Balfour Beatty	100	1	1	1913 Balfour Beatty	100	1	1	1914 Balfour Beatty	100	1	
1930 Balfour Beatty	100	1	1	1	1915 Balfour Beatty	100	1	1	1916 Balfour Beatty	100	1	1	1917 Balfour Beatty	100	1	1	1918 Balfour Beatty	100	1	
1931 Balfour Beatty	100	1	1	1	1919 Balfour Beatty	100	1	1	1920 Balfour Beatty	100	1	1	1921 Balfour Beatty	100	1	1	1922 Balfour Beatty	100	1	
1932 Balfour Beatty	100	1	1	1	1923 Balfour Beatty	100	1	1	1924 Balfour Beatty	100	1	1	1925 Balfour Beatty	100	1	1	1926 Balfour Beatty	100	1	
1933 Balfour Beatty	100	1	1	1	1927 Balfour Beatty	100	1	1	1928 Balfour Beatty	100	1	1	1929 Balfour Beatty	100	1	1	1930 Balfour Beatty	100	1	
1934 Balfour Beatty	100	1	1	1	1931 Balfour Beatty	100	1	1	1932 Balfour Beatty	100	1	1	1933 Balfour Beatty	100	1	1	1934 Balfour Beatty	100	1	
1935 Balfour Beatty	100	1	1	1	1935 Balfour Beatty	100	1	1	1936 Balfour Beatty	100	1	1	1937 Balfour Beatty	100	1	1	1938 Balfour Beatty	100	1	
1936 Balfour Beatty	100	1	1	1	1939 Balfour Beatty	100	1	1	1940 Balfour Beatty	100	1	1	1941 Balfour Beatty	100	1	1	1942 Balfour Beatty	100	1	
1937 Balfour Beatty	100	1	1	1	1943 Balfour Beatty	100	1	1	1944 Balfour Beatty	100	1	1	1945 Balfour Beatty	100	1	1	1946 Balfour Beatty	100	1	
1938 Balfour Beatty	100	1	1	1	1947 Balfour Beatty	100	1	1	1948 Balfour Beatty	100	1	1	1949 Balfour Beatty	100	1	1	1950 Balfour Beatty	100	1	
1939 Balfour Beatty	100	1	1	1	1951 Balfour Beatty	100	1	1	1952 Balfour Beatty	100	1	1	1953 Balfour Beatty	100	1	1	1954 Balfour Beatty	100	1	
1940 Balfour Beatty	100	1	1	1	1955 Balfour Beatty	100	1	1	1956 Balfour Beatty	100	1	1	1957 Balfour Beatty	100	1	1	1958 Balfour Beatty	100	1	
1941 Balfour Beatty	100	1	1	1	1959 Balfour Beatty	100	1	1	1960 Balfour Beatty	100	1	1	1961 Balfour Beatty	100	1	1	1962 Balfour Beatty	100	1	
1942 Balfour Beatty	100	1	1	1	1963 Balfour Beatty	100	1	1	1964 Balfour Beatty	100	1	1	1965 Balfour Beatty	100	1	1	1966 Balfour Beatty	100	1	
1943 Balfour Beatty	100	1	1	1	1967 Balfour Beatty	100	1	1	1968 Balfour Beatty	100	1	1	1969 Balfour Beatty	100						

LONDON SHARE SERVICE

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MOTORS, AIRCRAFT TRADES

Contd

	High	Low	Stock	Price	Yield	Div	Wk	Yield	Div
1990									
Highway Panels	425	410	100	1.00	1.7	1.2	1.2	1.7	1.2
1990	210	190	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	150	130	200	2.00	1.5	0.5	1.5	1.5	0.5
1990	120	100	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	100	80	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	80	60	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	60	40	100	1.00	1.2	1.2	1.2	1.2	1.2
Components	420	400	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	210	190	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	150	130	200	2.00	1.5	0.5	1.5	1.5	0.5
1990	120	100	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	100	80	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	80	60	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	60	40	100	1.00	1.2	1.2	1.2	1.2	1.2
Garages and Distributors	220	210	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	150	130	200	2.00	1.5	0.5	1.5	1.5	0.5
1990	120	100	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	100	80	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	80	60	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	60	40	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	40	20	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	20	10	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	10	5	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	5	2	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	2	1	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	1	0.5	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.5	0.2	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.2	0.1	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.1	0.05	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.05	0.02	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.02	0.01	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.01	0.005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.005	0.002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.002	0.001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.001	0.0005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0005	0.0002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0002	0.0001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0001	0.00005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00005	0.00002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00002	0.00001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00001	0.000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000005	0.000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000002	0.000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000001	0.0000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000005	0.0000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000002	0.0000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000001	0.00000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000005	0.00000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000002	0.00000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000001	0.000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000005	0.000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000002	0.000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000001	0.0000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000005	0.0000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000002	0.0000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000001	0.00000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000000005	0.00000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000000002	0.00000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000000001	0.000000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000000005	0.000000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000000002	0.000000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000000001	0.0000000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000000005	0.0000000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000000002	0.0000000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000000001	0.00000000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000000000005	0.00000000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000000000002	0.00000000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000000000001	0.000000000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000000000005	0.000000000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000000000002	0.000000000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.000000000000001	0.0000000000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000000000005	0.0000000000000002	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000000000002	0.0000000000000001	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.0000000000000001	0.00000000000000005	100	1.00	1.2	1.2	1.2	1.2	1.2
1990	0.00000000000000005	0.00000000000000002	100	1.0					

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North Am. Pd.	754.3	762.5
U.S. East. Pd.	226.8	240.3
U.S. West. Pd.	229.3	304.6
U.S. Central. Pd.	339.9	351.5

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4pm prices May 8

NEW YORK STOCK EXCHANGE COMPOSITE PRICES



Continued on Page 49

NYSE COMPOSITE PRICES

12 Month P/B 516
High Low Stock Dim. YM.E 1984 High L
Continued from previous Page

12 Month High	Low	Stock	P/E 52w			Close P/E			Chg P/E			P/E 52w			Close P/E			Chg P/E			P/E 52w			Close P/E				
			Div.	Yield	100s	High	Low	Stock	Div.	Yield	100s	High	Low	Stock	Div.	Yield	100s	High	Low	Stock	Div.	Yield	100s	High	Low	Stock		
Continued from previous Page																												
224	10	WPMH p/w	8	214	214	214	214	214	224	10	55	291	291	291	291	224	10	55	280	279	279	279	224	10	55	280	279	279
225	93	WPMH p/w	20	214	214	214	214	214	225	10	103	103	103	103	225	10	103	103	103	103	103	103	103	103	103	103	103	
226	102	WPMH p/w	15	55	214	214	214	214	214	226	10	103	103	103	103	226	10	103	103	103	103	103	103	103	103	103	103	
227	104	WPMH p/w	15	15	15	15	15	15	227	10	103	103	103	103	227	10	103	103	103	103	103	103	103	103	103	103		
228	244	PEGS 2.08	7.9	10	1471	1525	1525	1525	1525	228	10	103	103	103	103	228	10	103	103	103	103	103	103	103	103	103	103	
229	42	PEGS p/w 0.91	2400	444	434	434	434	434	229	10	103	103	103	103	229	10	103	103	103	103	103	103	103	103	103	103		
230	782	PEGS p/w 0.83	200	54	54	54	54	54	230	10	103	103	103	103	230	10	103	103	103	103	103	103	103	103	103	103		
231	782	PEGS p/w 0.84	2450	78	78	78	78	78	231	10	103	103	103	103	231	10	103	103	103	103	103	103	103	103	103	103		
232	14	Publix	6	6	17	17	17	17	232	10	103	103	103	103	232	10	103	103	103	103	103	103	103	103	103	103		
233	592	Publix	1.7	17	49	49	49	49	233	10	103	103	103	103	233	10	103	103	103	103	103	103	103	103	103	103		
234	182	Publix	9.0	10	103	103	103	103	234	10	103	103	103	103	234	10	103	103	103	103	103	103	103	103	103	103		
235	9	POPI	123	123	123	123	123	123	235	10	103	103	103	103	235	10	103	103	103	103	103	103	103	103	103	103		
236	10%	POPI	1.23	123	123	123	123	123	236	10	103	103	103	103	236	10	103	103	103	103	103	103	103	103	103	103		
237	6	PRCHS	25	25	25	25	25	25	237	10	103	103	103	103	237	10	103	103	103	103	103	103	103	103	103	103		
238	8	PRCHS	7.8	8.7	133	133	133	133	238	10	103	103	103	103	238	10	103	103	103	103	103	103	103	103	103	103		
239	73	PRCHS	58	62	62	62	62	62	239	10	103	103	103	103	239	10	103	103	103	103	103	103	103	103	103	103		
240	163	PRCHS	6.2	6.2	450	450	450	450	240	10	103	103	103	103	240	10	103	103	103	103	103	103	103	103	103	103		
241	57	PRCHS	75	82	438	438	438	438	241	10	103	103	103	103	241	10	103	103	103	103	103	103	103	103	103	103		
242	57	PRCHS	53	53	1088	774	774	774	242	10	103	103	103	103	242	10	103	103	103	103	103	103	103	103	103	103		
243	57	PRCHS	53	53	3351	526	526	526	243	10	103	103	103	103	243	10	103	103	103	103	103	103	103	103	103	103		
244	74	PRCHS	12	12	2651	1525	1525	1525	244	10	103	103	103	103	244	10	103	103	103	103	103	103	103	103	103	103		
245	52	PRCHS	12	12	759	1525	1525	1525	245	10	103	103	103	103	245	10	103	103	103	103	103	103	103	103	103	103		
246	52	PRCHS	12	12	759	1525	1525	1525	246	10	103	103	103	103	246	10	103	103	103	103	103	103	103	103	103	103		
247	52	PRCHS	12	12	759	1525	1525	1525	247	10	103	103	103	103	247	10	103	103	103	103	103	103	103	103	103	103		
248	52	PRCHS	12	12	759	1525	1525	1525	248	10	103	103	103	103	248	10	103	103	103	103	103	103	103	103	103	103		
249	52	PRCHS	12	12	759	1525	1525	1525	249	10	103	103	103	103	249	10	103	103	103	103	103	103	103	103	103	103		
250	52	PRCHS	12	12	759	1525	1525	1525	250	10	103	103	103	103	250	10	103	103	103	103	103	103	103	103	103	103		
251	52	PRCHS	12	12	759	1525	1525	1525	251	10	103	103	103	103	251	10	103	103	103	103	103	103	103	103	103	103		
252	52	PRCHS	12	12	759	1525	1525	1525	252	10	103	103	103	103	252	10	103	103	103	103	103	103	103	103	103	103		
253	52	PRCHS	12	12	759	1525	1525	1525	253	10	103	103	103	103	253	10	103	103	103	103	103	103	103	103	103	103		
254	52	PRCHS	12	12	759	1525	1525	1525	254	10	103	103	103	103	254	10	103	103	103	103	103	103	103	103	103	103		
255	52	PRCHS	12	12	759	1525	1525	1525	255	10	103	103	103	103	255	10	103	103	103	103	103	103	103	103	103	103		
256	52	PRCHS	12	12	759	1525	1525	1525	256	10	103	103	103	103	256	10	103	103	103	103	103	103	103	103	103	103		
257	52	PRCHS	12	12	759	1525	1525	1525	257	10	103	103	103	103	257	10	103	103	103	103	103	103	103	103	103	103		
258	52	PRCHS	12	12	759	1525	1525	1525	258	10	103	103	103	103	258	10	103	103	103	103	103	103	103	103	103	103		
259	52	PRCHS	12	12	759	1525	1525	1525	259	10	103	103	103	103	259	10	103	103	103	103	103	103	103	103	103	103		
260	52	PRCHS	12	12	759	1525	1525	1525	260	10	103	103	103	103	260	10	103	103	103	103	103	103	103	103	103	103		
261	52	PRCHS	12	12	759	1525	1525	1525	261	10	103	103	103	103	261	10	103	103	103	103	103	103	103	103	103	103		
262	52	PRCHS	12	12	759	1525	1525	1525	262	10	103	103	103	103	262	10	103	103	103	103	103	103	103	103	103	103		
263	52	PRCHS	12	12	759	1525	1525	1525	263	10	103	103	103	103	263	10	103	103	103	103	103	103	103	103	103	103		
264	52	PRCHS	12	12	759	1525	1525	1525	264	10	103	103	103	103	264	10	103	103	103	103	103	103	103	103	103	103		
265	52	PRCHS	12	12	759	1525	1525	1525	265	10	103	103	103	103	265	10	103	103	103	103	103	103	103	103	103	103		
266	52	PRCHS	12	12	759	1525	1525	1525	266	10	103	103	103	103	266	10	103	103	103	103	103	103	103	103	103	103		
267	52	PRCHS	12	12	759	1525	1525	1525	267	10	103	103	103	103	267	10	103	103	103	103	103	103	103	103	103	103		
268	52	PRCHS	12	12	759	1525	1525	1525	268	10	103	103	103	103	268	10	103	103	103	103	103	103	103	103	103	103		
269	52	PRCHS	12	12	759	1525	1525	1525	269	10	103	103	103	103	269	10	103	103	103	103	103	103	103	103	103	103		
270	52	PRCHS	12																									

NASDAQ NATIONAL MARKET

2pm prices May 6

Sales figures are unofficial. Yearly highs and lows reflect the previous 62 weeks plus the current week, but not the latest trading day. Where a split or stock dividend is announced to 25 or more, or more has been paid, the year's high/low range and dividend per share is for the new stock only. Unless otherwise stated, rates of dividend are annual disbursements based on the latest declaration date. *x*-dividend also *xtra*(g), *b*-annual rate of dividend plus stock dividend, *c*-equivalent dividend, *cd*-called, *d*-new yearly low, *d*-dividend declared or paid in preceding 12 months, *d*-dividend in Canadian funds, subject to 15% non-residence tax, *d*-dividend declared after split-up or stock dividend, *d*-dividend paid this year, *omitted*, deferred, or no action taken at latest dividend meeting, *l*-dividend declared or paid this year, an accumulative increase with dividends in arrears, *n*-new issue in the past 62 weeks. The high-low range begins with the start of trading, *d*-next day. The high-low range begins with the start of trading, *P/E* price-earnings ratio, *r*-dividend declared or paid in preceding 12 months, plus stock dividend, *s*-stock split. Dividends begin with date of split, *stc*-sales dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, *w*-new yearly high-trading halved, *wi*-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, *wd*-distributed, *wi*-when issued, *ww*-with warrants, *x*-ex-dividend or ex-rights, *xdc*-ex-distribution, *xw*-without warrants, *y*-ex-dividend and sales initial, *yid*-yield, *z*-in full.

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AMERICA

Prices jump at close after bond auction result

Wall Street

AFTER trading for most of the session in an extremely tight range, prices jumped at the close after it emerged that yesterday's three-year Treasury auction had gone well, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 11.93 points higher at 2,733.55 on low volume of 145m shares. On Monday, the Dow had closed 11.26 points higher at 2,721.62.

Other indices also lifted in the closing minutes of the session. The broad-based Standard & Poor's 500 index, which had been marginally lower for most of the day, closed 1.49 points higher at 342.02 and the Nasdaq Composite ended 0.61 point up at 431.84.

Stock prices received a little support from moderate price gains in the Treasury bond market ahead of yesterday's \$10.5bn sale of three-year notes and were further bolstered in late trading by news of a good auction. The Treasury's benchmark long bond was quoted 4 point higher for a yield of 8.81 per cent in late trading.

There had been some optimism going into the three-year auction which was justified by the results. The average yield was 8.74 per cent and the Treasury received total subscriptions of \$37.35bn, including a record \$2.45bn of non-competi-

tive bids, indicating strong retail interest.

Despite Friday's rally on weaker than expected April employment data which depressed yields below 9 per cent, yields are still relatively attractive.

The equity market is likely to continue to follow movements in the Treasury cash and futures markets as this week's refunding proceeds with a \$10bn sale of 10-year notes today and the \$10bn auction of 30-year bonds tomorrow.

The week is capped off with April producer price figures on Friday which are expected to have dropped slightly by around 0.1 per cent.

Yesterday's stagnation for most of the session was not surprising given this focus. The stock market rose in sympathy with bonds at the end of last week after April's apparent weak employment creation figures were released on Friday despite the fact that Treasury's drift lower. Yesterday's narrow trading range appeared to represent some consolidation from the recent string of gains. Mr Newton Zinder, technical strategist at Shearson Lehman Hutton, noted that, just over a week ago, the equity 73 market was in a short-term oversold condition but that this technical situation had been more than neutralised over the last several sessions.

Some stock analysts were fairly impressed with the market's ability to hold roughly unchanged yesterday morning given the fact that it had looked rather tired on Monday afternoon. The Dow had stood more than 20 points higher in mid-afternoon on Monday but then buying flagged.

Among featured issues yesterday was Texaco which added \$4 to \$58.62 after the company said that it had replaced 106 per cent of its oil and gas reserves last year and that 1989 cash flow was some \$3bn.

Baxter International added \$3 to \$22.74 after the company said that it expected an increase of 15 per cent to 18 per cent in its operating income up to and including the end of 1993. The company also approved a buy-back of 13.5m common shares and two preferred stock issues.

Baxter International added \$3 to \$22.74 after the company said that it expected an increase of 15 per cent to 18 per cent in its operating income up to and including the end of 1993. The company also approved a buy-back of 13.5m common shares and two preferred stock issues.

SHARE prices couldn't keep up the pace set in yesterday's rally and closed with a modest gain in light trade.

The Toronto 300 Composite Index, up more than 50 points yesterday, gained 16.45 points to close at 2,427.97.

A total of 19,243,000 shares valued at C\$191.1m changed hands, down from 21,515,000 shares worth C\$254.4m yesterday. Advances topped declines to 306 to 287.

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Canada

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EUROPE

Profit-taking and Bayer results halt German rally

WEST GERMANY's 1.8 per cent fall yesterday was a normal and necessary correction after its recent surprise rally, according to analysts. Turnover in most markets declined as markets focused on their own corporate and financial news, writes *Our Markets Staff*. Markets closed for a holiday.

FRANKFURT fell back as investors took profits after the market's 8.7 per cent rise in the previous four sessions. The DAX index lost 35.67 to 1,899.28, following a 3.60-point drop in the FAZ to 805.58 at mid-session. Turnover, however, shrank from its recent active levels, suggesting that

ter received in a rising market. Henkel went against the trend, rising DM4 to DM84.50 after announcing a profits rise in line with expectations.

Hoesch eased DM10 to DM5.50. The steel and engineering company reported good 1989 results, with net profits up 31 per cent and turnover up 10 per cent. The company's management chain was strong, adding DM36 to DM45. One observer said that the shares were considered to be relatively cheap.

MILAN ended mixed as the market digested the outcome of the local elections, which indicated that the coalition government would not undergo any significant changes. "These results should eliminate the uncertainty which has been hanging over the market," one analyst said. The Comit index rose 3.27 to 703.30.

Among featured stocks, Finante, the holding company controlled by Mr Francesco Micheli, the financier, rose L100 to L7,300 and soared to L7,800 in the after-market on the news that it had wrested control of Interbanca, which specialises in long-term lending, from Banca d'Agricoltura. Finante has bought a stake from Banca d'America d'Italia, Deutsche Bank's Italian subsidiary.

Montedison fell L17 to L1,957 and slipped to L1,940 after hours, in spite of denying rumours that it would not pay a dividend for 1989.

AMSTERDAM saw strong demand for publishing stocks. Elsevier in particular, following several favourable articles about the company in West German newspapers, Elsevier rose F1.30 to F1.95.60 while VNU rose F1.10 to F1.95.30.

Brokers also reported reasonable turnover in Philips, which continued to slip following its poor results last week. The stock closed 30 cents off at F1.32.80.

Bols, the distiller which expects improved net profits, rose F1.45 to F1.174.50.

In general, trading was dull and the news that the central bank had lowered short-term money market rates to 7.5 per cent from 8.0 per cent did not late to have an impact. Dealers expected the market to stay quiet, before first-quarter reports from Unilever due next week. The CBS Tendency index rose 0.2 to 117.7.

MADERID was encouraged by the recent good corporate news, rising in better volumes. The general index gained 2.22 to 279.13 in turnover estimated to be heavier than Monday's 11.4m.

Analysts expected investors to move from theme to theme, or issue to issue, as they tested the strength of the market's recovery. "The market has just been through a serious illness," commented Mr Yoshi Miyachi at Shearson Lehman Hutton Asia.

The market was likely to regain ground in a staggered fashion since strong price rises would prompt investors to lock into profits.

Issues with strong buying incentives remained in demand, especially for companies involved in making high-grade batteries. This theme had been sparked off by the news that Isuzu had developed a battery capable of storing substantially more energy than conventional batteries can.

But then investors had turned their attention to Osaka Gas, which has also come up with its own high-performance battery, and gained V10 yesterday.

Bank Leu registered shares gained SF158 to SF2,400. Its bid is due to decide tomorrow on CS Holding's offer for a majority stake.

Ericsson free B fell SKR9.75 to SKR975, after their SKR27 rise on Monday. After hours, Ericsson said that its profit before taxes and appropriations had nearly doubled. The Affari-Varien General index rose 4.4 to 11.7.

ZURICH finished above its day's low as foreign buyers of Swiss stocks lifted prices. The Credit Suisse index ended 1.7 to 565.3. Active trading saw ROCHE gain SF40 to SF4,610 and Ciba-Geigy bearers also add SF40 to SF3,110.

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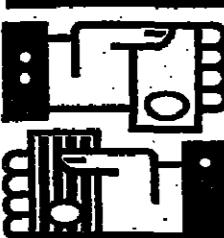
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FINANCIAL TIMES SURVEY



The Third World debt tempest is abating, but new perils lie ahead, from losses on loans made to real-estate companies and from highly-leveraged transactions, warns David Lascelles. Successful navigation is likely to depend largely on the interest-rate climate.

Still more rocks ahead

IF THE banking industry were a ship – a galleon might be a better metaphor – it could claim to have safely navigated the rocks of Third World debt over the last year or two. But there are still some nasty rocks on the way to the Eldorado on the horizon.

Those rocks have forbidding names on them, like highly leveraged transactions and real-estate loans. The galleon may be able to get upwind of them, so long as the storms of recession do not blow too hard. Fortunately, the ship has a new copper bottom to it, following a thorough capital raft over the last couple of years. But the captain and crew will have to be on their toes.

Actually, the picture of the banking industry sailing into choppy waters is hardly a new one. Bankers always seem to be heading for trouble. But for once, the rocks astern look rather uglier than those ahead.

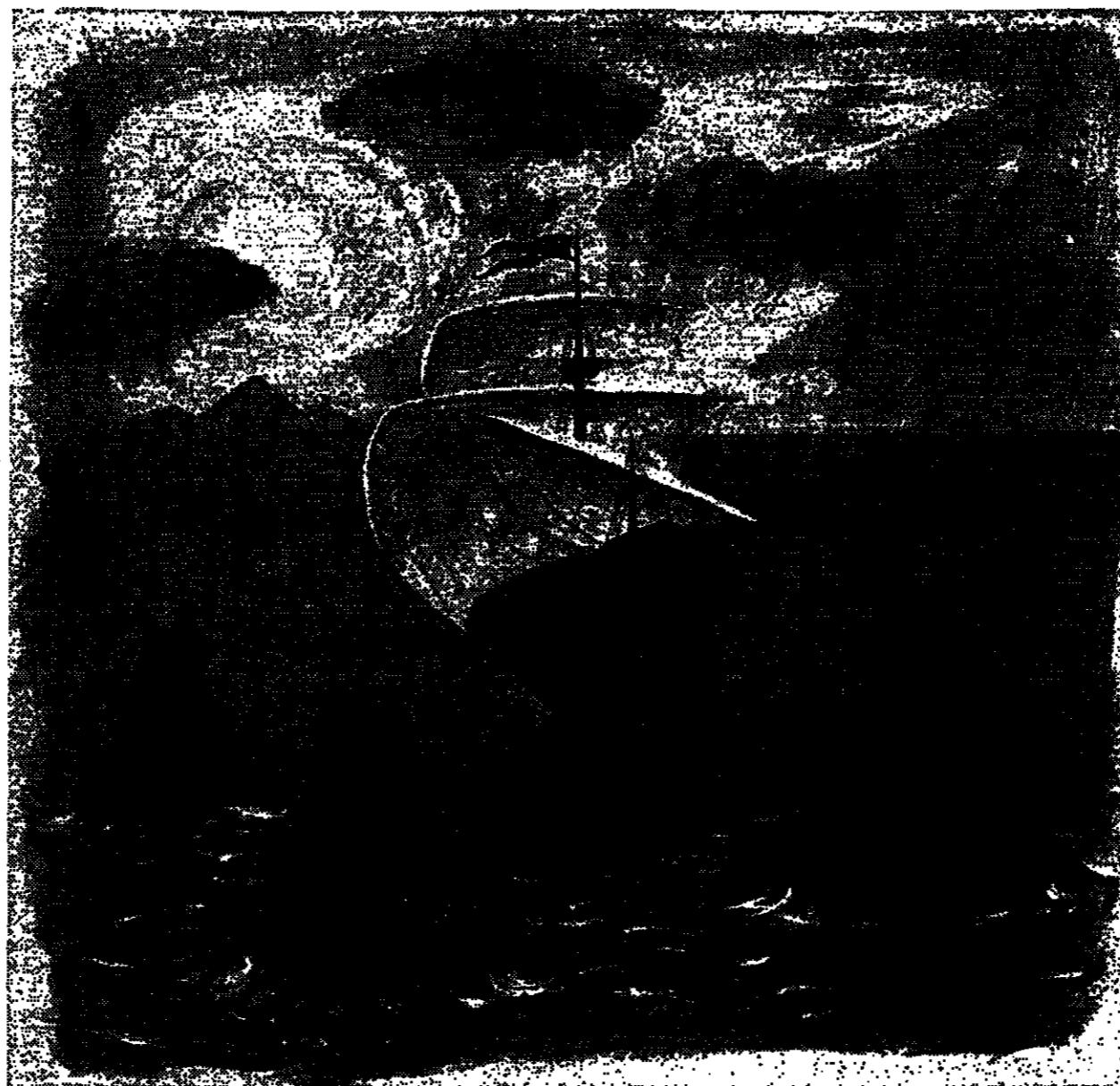
The banking industry may now be said to be past the worst of the Third World debt crisis, which was itself the gravest danger facing it since the last war. Indeed, following the tens of billions of dollars worth of provisions which they have made over the last three years, many of the world's

leading banks could now afford to write off most of their Third World exposure. The end of an era, was how Sir John Quinlan, the chairman of Barclays, the UK's largest clearing bank, described the film of provisions, which his bank made in February.

But the provisions have also had the less welcome effect from the banks' point of view of increasing the pressure on them to repossess part of their loans. Although many of them participated in last year's formal debt reduction by Mexico, it was only with some reluctance and much muttering of "never again". None the less, political weight is being brought to bear (for example, the UK government recently introduced tax benefits for banks which sell Third World loans back at a discount) and few people doubt that, in the long run, cancellation will play a major part in some guise in easing the debt burden.

But if Third World debt has now been consigned to the more hum-drum level of banking priorities, the same cannot be said of the dangers ahead.

The perils of losses on lending to real-estate companies and highly leveraged transactions have begun to grow, particu-



International BANKING

larily in the US. The recent batch of first-quarter results from the US banks showed how bad things could become. Many banks reported sharp falls in profits, mainly because of the collapse of the north-east property market. This in turn prompted a marked decline in US bank share and bond prices, and caused Moody's to announce that it was considering whether to reduce the credit rating of Citicorp, the largest US banking group.

These concerns are echoed

in other markets, mainly the UK and Japan, where banks have taken on similar exposures to property and leveraged deals, though not on anything like the US scale. The recent warning by Sir Kit McMahon, the Midland Bank chairman, about falling profits was, however, a sobering moment for the UK market.

Whether these problems rise to engulf the banks in yet another crisis remains to be seen, and will be determined mainly by the future course of interest rates. Though they

could never match Third World debt in magnitude, they are sapping confidence because their exact size cannot yet be measured.

In one sense, the problems are being forced out into the open by banking regulators who are taking a much tougher line than before. In the US, officials are demanding bigger real estate provisions, and have expanded their definition of highly leveraged deals with the result that the numbers now look much bigger.

By the same token, though, supervisors are also pursuing their campaign for stronger balance sheets and capital ratios. Two years of the five-year phase-in period for the Basle agreement on capital adequacy have now passed, and it looks as if most banks will meet the new levels by early 1993.

If there is a worry about the effect of the agreement, it is that, by raising banks' capital costs, it makes it harder for them to earn a profit. This, in turn, forces them to take greater risks and involve them-

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Illustration: Chris Priestley

Editorial production: Martin Davies

of the Netherlands and Générale Bank of Belgium, collapsed last year. The only successful deal of any size has been the £50m acquisition of the Morgan Grenfell merchant bank by Deutsche Bank, though this was of specialist rather than general interest.

And this is happening, too. Banks are deeply preoccupied with cutting costs. Many have also rediscovered the virtues of their traditional domestic retail markets, where the private individual and the small businessman provide a stable and profitable supply of business.

Banks like Chase Manhattan, Manufacturers Hanover, Lloyds and Barclays have also built up operational services like transaction-settling and global custody which, while unglamorous, can reap higher-quality earnings than eye-catching financial engineering.

Another important house-keeping chore is being conducted by the Group of Thirty, a club of top commercial and central bankers. They have launched a campaign to strengthen the infrastructure of banking, in particular the settlement systems through which banks pass billions of dollars worth of payments a day. Like the Basle agreement, this too should help reduce the risks of banking, and is a further reflection of the attention that is now being paid to the structural fabric of the whole industry.

In Europe, the finishing touches are now being put to arrangements for the single market in banking, which takes effect at the end of 1992.

The preparations have proved

surprisingly political, particu-

larly because of the possibility

now dispelled – that non-EC banks might find their access limited by reciprocity

provisions.

Under the proposed "pass-

port" system, EC registered

banks will be able to offer a

wide range of financial ser-

vices throughout the Commu-

nity without having to obtain

local authorisation. But, strik-

ing though the possibilities

might seem, the effect is only

slowly appearing on the face of

European banking.

Contrary to earlier predic-

tions, there has not been a

wave of large cross-border

mergers. Indeed, one of the few

so far proposed, between Amro

and Rabobank, has been

widely welcomed.

The EC regime is encouraging

banks to diversify into securi-

ties, insurance and other ser-

vices – a trend which may be

accelerated if deregulation

takes hold in the US and Japan

as well. Though this is blurring

the traditional definition

of a bank, there is also a

strongly-held contrary view in

banking circles that, as banks

get bigger and more unwieldy,

the successful institution may

turn out to be the one that

does a few things well rather

than many unremarkably.

These are the sorts of strate-

tic issues that confront bank-

ers as they embark on the

1990s – a period that all of

them expect will bring big

changes. But first they have to

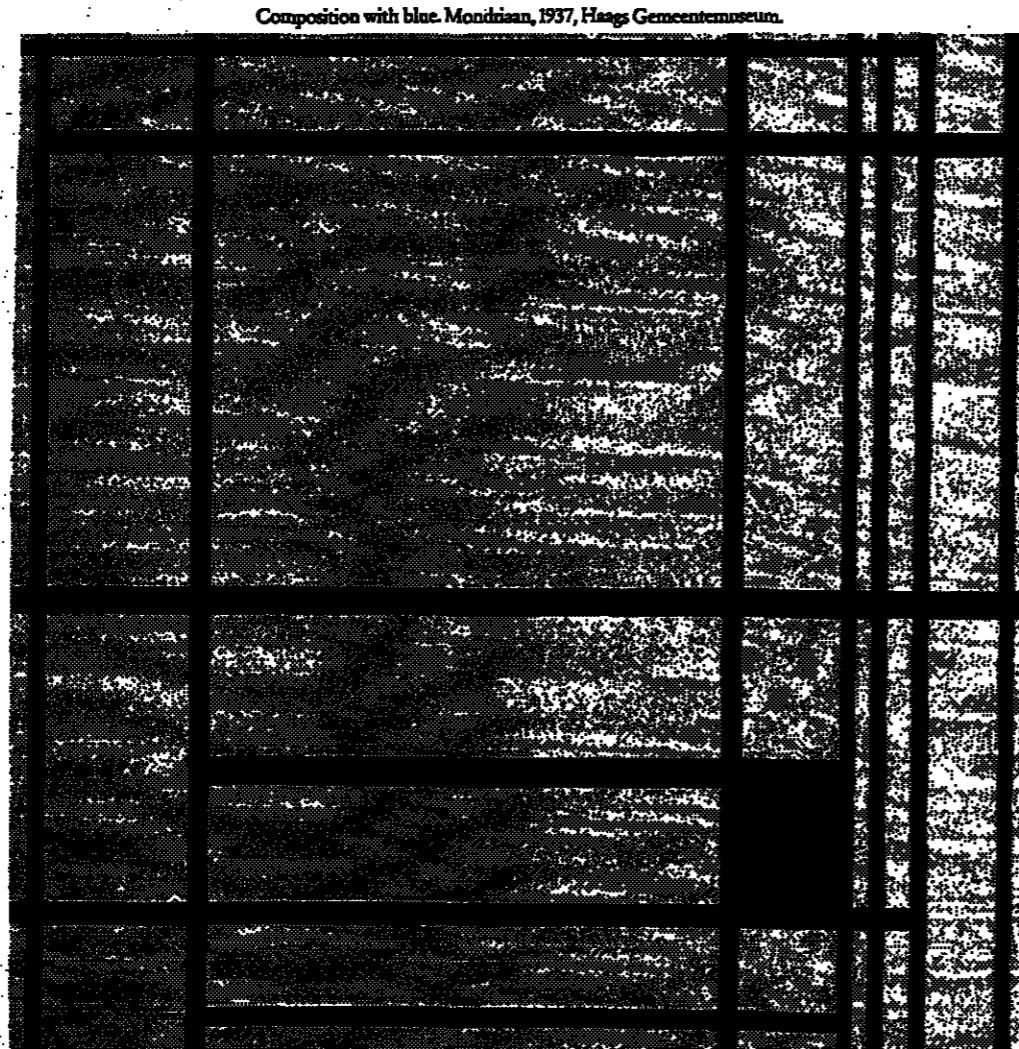
navigate the tricky passage

immediately ahead. The new

decade could thus be a time of

promise, but it may start with

some casualties.



In banking, as in art, a clear concept can make all the difference.

The Dutch artist Mondrian spent more than 20 years refining a style of painting he called neo-plasticism. Similarly, Rabobank carefully defined and refined its own style of banking. As the Dutch economy and industry grew, so did Rabobank, becoming the largest domestic bank. Today, with total assets of US\$ 90 billion, Rabobank is one of the top 50 banks in the world, with offices in major financial centres and ports around the globe, active in financing agribusiness, commodities and in every aspect of international banking. And we still have our own clear, long-term view of client relationship, based on commitment, dedication and trust.

Rabobank

The Art of Dutch Banking

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INTERNATIONAL BANKING 2

Andrew Marshall paints an economic backdrop of...

THE INTERNATIONAL Monetary Fund's policy-making interim committee meeting, in Washington this month, took place against the background of both rising optimism about the world economy and rising fears.

The optimism is partly a result of the dismantling of the socialist bloc. The reconstruction of Eastern Europe is creating opportunities for investment, trade and growth. The decline in tension between the US and Soviet Union also promises to allow a reduction in defence expenditure and an increase in bilateral trade. At the same time, western Europe is on the verge of a single market, and seems eager to move on to unify its currencies and markets.

But fears of a credit crunch have also emerged as the world economy enters the 1990s. Rising inflation, increasing demand for capital, and the delayed effect of a borrowing binge in the 1980s are taking their toll on financial markets, and some economists

fear that the effect may be to reduce growth below its potential.

Central banks have tightened policy to cope with last year's rise in inflation, with only partial success. The IMF expects inflation to fall for the seven major economies as a whole this year. But the inflation rate in Britain is hovering at just over 8 per cent, nearly double the average posted between 1983 and the first half of 1988. In the US, core inflation reached an annual rate of 7.5 per cent in the first quarter, after running at 4 to 4.5 per cent for the previous six years.

There is increasing demand for funds to rebuild the economies of eastern Europe. At the same time, the broader international debt crisis remains unresolved. Of the three major Latin American debtors, only Mexico has benefited from the Brady Plan for debt reduction. Argentina and Brazil, both experiencing the joys of democratic government for the first time in years, labour under

large debt burdens that seem insoluble.

The US, the world's major debtor, is not in a position to bail out either eastern Europe or Latin America. Its federal budget deficit is falling. But the US faces still problems in mopping up the effect of financial problems in its own backyard, in particular the savings-and-loans crisis.

The IMF, say press reports, forecasts that the US current-account deficit will widen this year to about \$124.6bn, and to about \$141.2bn in 1991, having narrowed last year to about \$105.5bn.

But the world's major capital exporters in the 1980s – West Germany and Japan – both face problems adjusting to the new realities of the

1990s. Germany is in the process of incorporating East Germany, at the cost of higher federal spending, and possibly an increase in inflation as a result of German Monetary Union. Bond yields have been rising, and the Bundesbank has warned that the inflationary consequences of monetary union could require further official rate rises.

The turnaround in fortunes is more marked in Japan, where equities and bonds have plunged, and the yen fell to its lowest level for around three years against the dollar. There is also concern that land prices may be dragged down by the decline in equities, resulting in bankruptcies as the asset price inflation bubble bursts.

Four increases in Japan's Official Discount Rate since last June have raised the overall interest rate structure to new highs. According to the IMF, Japan will have the strongest growth and lowest inflation of the Group of Seven countries in 1990, at 4.6 per cent and 1.7 per cent respectively. But the current account surplus for this year is forecast at 2 per cent of GNP, unchanged from last year, and well down on last September's forecast of 2.9 per cent for 1989. The days when Japanese capital exports could be relied upon may be passing.

So far, the outlook for growth is relatively healthy for the industrialised countries, though expansion is expected to slow. Growth in the leading industrial nations might average 2.8 per cent this year, against 3.4 per cent in 1989, according to the IMF. The costs seem likely to be borne disproportionately by the US and the UK. The IMF forecasts that the US economy will grow by only about 1.7 per cent in 1990, rather than the 2.4 per cent forecast by the Treasury, against 3 per cent last year. Britain will have the lowest growth, highest inflation and the biggest current-account deficit as a percentage of economic size of the G-7 leading industrial countries this year, says the Fund.

Richard Fishman, chief international economist at Kleinwort Benson, says: "Economic growth is almost certain to suffer, as so many good projects

go unfunded along with the bad ones." However, he argues, "the result of a global credit squeeze is not likely to be a world recession, because governments can be expected to alter policies to ease the more negative effects if and when they appear."

But the process of economic co-operation, born in the 1980s to handle instability in international markets and co-ordination of all the major economies to sustain non-inflationary growth with strong currencies.

The impact of a growing credit crunch and lack of measures to mitigate it, would be yet more severe on the highly indebted economies of the Third World. Many are either embarking on, or half-way through, programmes of structural adjustment.

Small debtor nations fear that, with the attention of the world turning to eastern Europe, and limited resources, they will be left to their own devices. This could lead to further financial disruption in the debtor countries, possibly intensifying the squeeze on credit.

Case study: Amro & ABN

A pragmatic engagement

THE PLANNED merger of the two biggest banks in The Netherlands, Amsterdam-Rotterdam Bank (Amro) and Algemene Bank Nederland (ABN), a marriage of convenience and one that would raise eyebrows in most industrialised countries.

The consolidation may also occur across industrial borders as well as geographic ones. The expansion of the leading German banks like Deutsche and Dresdner into life insurance has paralleled similar moves by banks in France and by Lloyds Bank in the UK. Banks are also expanding into the securities industry and fund management, taking advantage of the wide definition of banking activity that was deliberately built into the EC directive.

Not all the allure of 1992 has been confined to EC banks. Banks from other regions, notably North America, Japan and Australia, have been actively expanding their activities in the Community. Much of this has occurred in London, which is consequently defending its place as Europe's leading financial centre, but also in France, Spain and Germany, the latter with half an eye on East Europe as well.

Mr Larry Ulrich, executive director of the Washington-based Institute of International Bankers, even proposed

merger in the past, but stiffer international competition is changing regulators' minds.

Amro, the largest bank in The Netherlands, and ABN, a close number two, would have a combined balance-sheet total of fl 355bn (fl 185bn), 1,473 branches (including 375 abroad) and 35,700 workers. A merged bank would rank sixth in Europe, and 16th worldwide, based on 1988 figures.

Both are products of numerous mergers over the past century but have different corporate cultures. Amro is aggressive and dynamic, ABN cautious and tradition-bound.

They must weave together the cultures, streamline their operations, improve profitability and succeed in their chosen and new niches, according to analysts, many of whom say savings and lending profitability will take time.

Mr Matthew Cawlely, an analyst for Credit Suisse-First Boston, believes the merger would cost fl 5.55 per share "upfront", and fl 5.95 "deferred" in 1990 and more in 1991. The amount of streamlining will be decisive. Analysts generally agree that at least 15 per cent of the workforce needs to be trimmed.

Trade unions have won a conditional guarantee of no forced lay-offs from the banks, which insist that employees accept different jobs, status and hours.

To execute the merger, Amro and ABN will jointly set up a holding company that will issue one new share for one Amro and two ABN shares. They hope to complete the merger in four years.

ABN will get the upper hand in running the new institution, because Amro cannot afford another failure, according to some speculation inside the banks. Mr Nellissen, aged 56, and Mr Hazellhoff, 60, are nearing retirement, so a new chairman from outside might make be appointed a sensible Dutch compromise. Some wits have suggested Rambo.

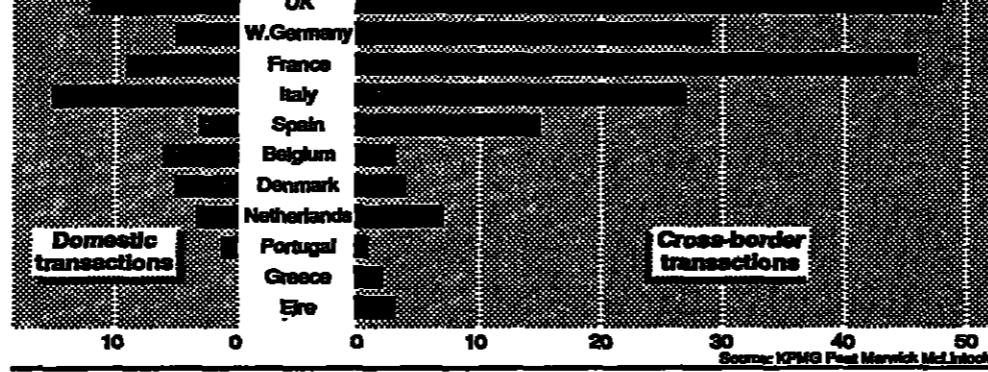
Laura Raum

Towards 1992 – and the world's largest single market

Early alliances fail to impress

Mergers and acquisitions of financial institutions

July 1989 – February 1990



Source: KPMG Peat Marwick McLintock

chief executive of international business at National Westminster, the UK's second largest clearing. "But if you look at individual customer segments, then there will be benefits from the single market."

Over the last 12 months the EC has put into place much of the infrastructure for a single banking market. The Second Banking Directive, which forms the cornerstone, is virtually complete, and other technical regulations are being finalised. A potential row with the EC's trading partners over

access to each others' banking markets was averted when Brussels toned down the wording of a proposed reciprocity clause.

So it is now up to bankers to make what they can of what will be the world's largest single market, with 325m people. A survey by the Bank of England last year found that banks expected to see few major changes in the big corporate and wholesale banking markets, because these are almost totally international anyway.

There would also be few quick changes at the opposite end – in retail banking – because of the strong national character of the personal banking industry. But in between, there could be changes, for example in growing cross-border sales of financial services to wealthier, internationally mobile people, and the standardisation of banking products for a wider segment of the middle corporate market.

The prospect of 1992 has certainly spurred an acceleration in cross-border alliances by banks. In the last 12 months:

□ Credit Lyonnais bought a bank in Italy;

□ Banco Hispano Americano, of Spain, bought 5 per cent of

Commerzbank, and the two are now looking for further partners;

□ NatWest bought out Van Lanschot, its part-owned Dutch merchant bank;

□ Standard Chartered and Westdeutsche Landesbank formed a joint merchant banking venture;

□ Six European co-operative banks launched reciprocal services through Unic, their trade group; and, most conspicuously of all –

□ Deutsche Bank spent \$260m

acquiring Morgan Grenfell, the London merchant bank.

But many analysts believe that most of the deals are, arguably, either too small or too specialised to count as major milestones in the European scene. In a recent study KPMG Peat Marwick McLintock, the accountancy firm, noted the strong emergence of new groupings via cross-shareholdings and marketing agreements, but commented: "The takeover of larger institutions that many people thought

would happen is yet to come." More conspicuous, in a way, was the failure last year of the proposed merger between Amro of the Netherlands and the Generale Bank of Belgium, after the management of both banks had got cold feet. This was widely seen as indicative of the large problems that banks will have in linking up across borders.

Equally significant was the fact that it was not a European bank which won the bidding for the Yorkshire Bank last January. The \$260m deal was the most important European retail banking sale of recent times, but it showed that EC banks are still not prepared to lay out big money to expand into another member state, even though bankers frequently complain about how few good banks there are available to buy.

But if there has been an absence of aggressive cross-border buying, there has been no shortage of defensive consolidation in and around the EC. After Amro had failed to make it with Generale Bank, it promptly teamed up with ABN, the Netherlands' other leading bank. This happened only a short while after two other Dutch banks, NMB and Postbank, had also got together.

In Denmark, the six largest banks coalesced into only two groups. "In Denmark, as well as in other countries, the banking sector is facing a highly competitive environment," said

David Lascelles

recently that the EC market could unify its banking market with the US and other developed countries through a common regulatory system.

But, as yet, the future structures of the European banking market remain hard to discern. Bankers are clearly keeping a sharp eye on their business and on each other. The fear that the single market will produce powerful behemoths is also forcing banks on the fringe to seek safety in numbers. But among the big players, banking is living up to its reputation as an industry where structural change only comes about slowly, and where the cautious approach pays off.

David Lascelles

Around the world...

With the passage of time, our services only get better. Our global network lets us serve you quickly, efficiently.

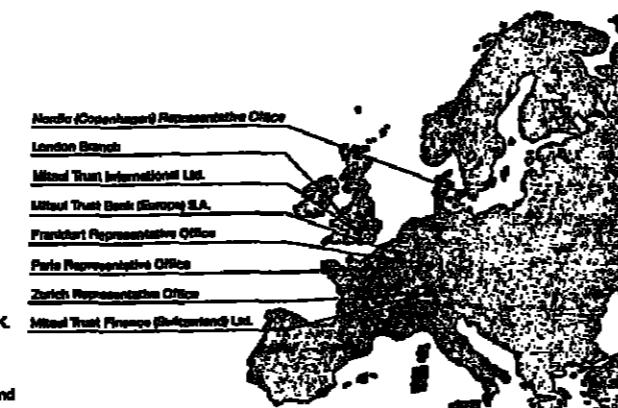
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INTERNATIONAL BANKING 4

Investment banking: the search is on for more fee-based work

Citicorp reflects the climate

AS COMMERCIAL banks push further into investment banking territory, they are discovering that they have little immunity to the industry's present malaise. Tougher competition in the international securities markets is being accompanied by a dramatic fall-off in the level of fee-based corporate finance work.

In the US, commercial banks are chipping away at the Glass-Steagall Act, which has kept them out of the securities business for over 50 years. Last summer, four banks — J.P. Morgan, Chase Manhattan, Bankers Trust and Citicorp — began underwriting corporate debt, although the move is still being contested by the Securities Industry Association.

All four are attempting to diversify away from commercial lending into trading and fee-related work. They have been operating merchant banking units in London since the 1970s for just this purpose. Yet proof of the prevailing treacherous climate was provided last month by Citicorp, when it revealed a 56 per cent drop in first-quarter net income, due mainly to a squeeze on its corporate and investment banking business.

In London, Citicorp has been plagued by the poor performance of its broking subsidiary, Citicorp Scrimgeour Vickers. On the other hand, it gained handsomely last year from the boom in acquisition funding which went hand-in-hand with a wave of takeovers. Citicorp ranked top among arrangers of syndicated loans, according to Euromoney, ahead of Manufacturers Hanover and Bankers Trust.

The popularity of the leveraged buy-out provided commercial banks with handsome advisory fees as well as funding opportunities. But the abrupt halt to that growth, following the collapse of the \$7.2bn UAL buy-out last November, has hurt the banks.

Bankers Trust, which made a speciality of buy-out transactions, ranked fifth among advisers on international bids last year, according to Mergers and Acquisitions International. The bank was an adviser to Hoylake in its bid for BAT Industries, and was also involved in the ill-fated management buy-out of Magnet Group.

Earlier this year, the bank

suffered a major blow when Allen Wheat, chairman of Bankers Trust International, defected to Credit Suisse First Boston, taking with him over a dozen staff. Such defections are common in the investment banking community, and the commercial banks are finding they are no exception.

Even J.P. Morgan, probably the most respected of the US merchant banks in London, has had difficulties in moulding its new investment banking culture. Two years ago it lost several key executives to rival institutions, although that does not seem to have impaired its performance.

In the Eurobond market, Morgan ranked seventh last year among bankers on all issues, according to Euromoney, but was well ahead of its next closest commercial banking rival, Bankers Trust International. It fared especially well in asset-backed securities (bonds secured against credit

a 12.5 per cent stake in Goldman Sachs four years ago; Industrial Bank of Japan opted to take majority control of the Schroder operation in New York, renaming it Schroder IBJ.

"It would be wrong to think that all the Japanese banks are doing the same thing," each case is different," says Mr Peter Rosa, chief executive of Schroder IBJ. "IBJ is still involved in investment banking to serve its clients; that is basically the sole purpose."

In Europe, the Japanese banks are especially client-driven. On the one hand, they know that Japanese companies are keen to acquire production units and distribution networks in Europe if they are to remain competitive. On the other, Europeans may, over time, become buyers of assets in Japan as family-owned companies there encounter succession problems and wish to sell.

The Long-Term Credit Bank

Nowhere is the search for fee-based earnings outside the securities markets — especially in the field of acquisitions and divestitures — more concentrated than in Europe, where companies are restructuring to take advantage of a single market

card receivables or car loans), ranking third behind Salomon Brothers and Nomura, and ahead of Credit Suisse First Boston.

Yet, as every banker knows, league-table positions are no guide to profitability. The search for fee-based earnings outside the securities markets, especially in the field of acquisitions and divestitures, is being stepped up. Nowhere is the search more concentrated than in Europe, where companies are restructuring to take advantage of a single market.

The Japanese banks, known until recently for their lending powers rather than their corporate finance expertise, are gradually raising their profile in the European M&A market. The banks are following the trend of Japanese investment away from the US towards strategic acquisitions in Europe.

In the US, the Japanese commercial banks represent formidable competition, especially since a major source of their international revenue — the issue of equity-related debt — has dried

up in the wake of Tokyo's stockmarket slide. They will almost certainly redouble their corporate finance efforts to compensate for this loss.

"The Japanese commercial banks may have started ahead of us in M&A, but they will fall behind, just as they have in the US and the UK," says Ray Douse, managing director of Daiwa Europe (Corporate Services). "Outside Japan, the banks have not yet established a sufficient reputation in this area."

In Europe, the Japanese banks are producing very mixed results from their investment banking subsidiaries. Barclays de Zoete Wedd managed to boost profits by 64 per cent last year to \$54m, despite a charge of \$22m to cover exposure to the local authority swaps market. Its global equities business was largely responsible for the increase.

County NatWest, the securities unit of National Westminster, made a \$22m profit in 1989, but an exceptional item of \$50m was added into the red to the tune of \$16m. The item represented legal costs and compensation payments arising from County NatWest's handling of the Blue Arrow rights issue in 1987.

Midland Group suffered an embarrassing setback when Midland Montagu, its tree- and institutional banking division, missed the trend of UK interest rates last year and suffered a drop in income of over \$16m as a result. On the other hand, Midland's merchant bank, Samuel Montagu, lifted profits from \$26m to \$75m.

Commercial banks in general can draw some comfort from the fact that independent investment houses are finding the going in today's markets equally rough. Most, especially the Japanese, stress that they have a long-term commitment to investment banking which will not be weakened by short-term upheaval.

But others, notably the US banks, may follow the example of Chemical, which withdrew from the Eurobond market altogether last year. Maintaining a commitment sometimes proves more costly than it sounds.

Nigel Adam

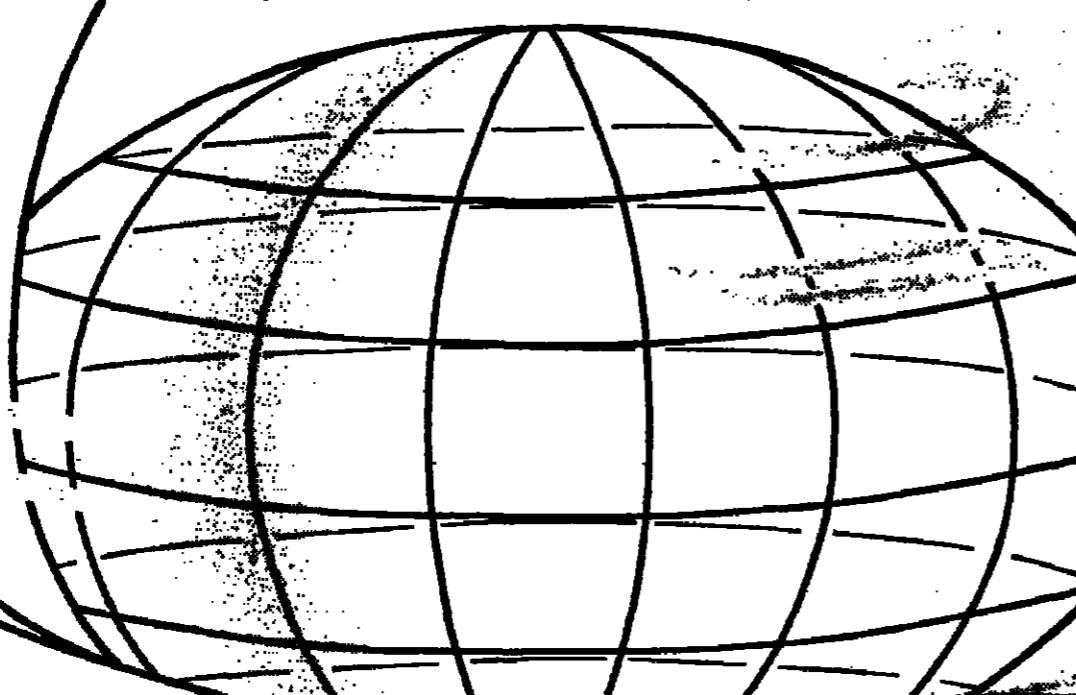
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Retail banking is likely to become a global business, with...

Stiffer competition on the cards



Peter Birch, a possible acquisition in the German market

RETAIL BANKING looks set to cross national frontiers in the 1990s and become a truly global business for the first time in its history.

Banks are still struggling to cope with the aftermath of the deregulation of national retail banking markets in the 1980s. But, just as happened with manufacturing industry two or three decades ago, the long-term survival of large retail banks may increasingly depend on the ability to compete with foreign players.

Not all the upheaval of the 1970s and 1980s have yet settled down. In the US, the "thrifts" — savings and loan associations — suffered losses of \$15bn in 1989, and will be lucky if they do not lose a comparable amount this year. About 2,000 institutions, out of 3,000, are reckoned to have good prospects of survival.

In the UK, building societies are battling for market-share in a high-interest-rate environment which is squeezing their loans business. Last year saw the societies recovering a dominant market share of 75 per cent from new centralised lenders, many of them offshoots of foreign banks. But while several societies pushed up profits by 40 per cent, most are cautious about prospects this year.

"I think we are going to see several defensive mergers of large building societies in the year ahead," says the chief executive of one of the top five societies.

Another possibility may be the first takeover of a building society by a foreign bank or insurance group. Royal Trust of Canada, Citibank of the US, and National Australia Bank, as well as a number of French and other European institutions, are often named as likely purchasers. The first takeover of a building society could come this summer, and will probably be a test purchase of a relatively small society.

National Australia Bank consolidated its presence in the UK market early in 1990 by buying Yorkshire Bank, previously a jointly-owned subsidiary of three clearing banks, for £1bn.

One of the perspectives that is shaping the thoughts of retail bankers in Europe is the arrival of the Single Market in 1992. No one is quite sure how far it will be possible to create a true single market in retail

Peter Birch, says the next step could be an acquisition in the German market.

Nykredit, Denmark's largest mortgage-lender, followed up its entry into the UK market in 1988 by buying Business Mortgage Corporation, a small bank, in 1989. But although new entrants from abroad continue to set up in the UK mortgage market, they are finding the going tough, with most currently offering mortgage interest rates over 16 per cent.

Rapid changes are also under way in the credit-card market. In West Germany, though the stand-off between most of the German banks and Visa International continues, Visa has finally found a way to offer its customers cash-machine facilities through a deal with KEB, the eurocard-style debit-card brand, launched in 1989 by National Westminster, Midland, and Royal Bank of Scotland. Switch's commercial via-

bility is still doubted by some banks, but even Barclays and Lloyds — the main advocates in the UK of Visa debit cards — have applied to join Switch, as have most smaller banks and building societies.

Switch is, in fact, well on the way to becoming a national debit-card scheme for the UK, a cheaper off-line substitute for the highly expensive on-line "National EFT-POS" scheme, which was launched by the banks in 1988 and was wound up early this year after costing the banks at least £20m in investment. Some sort of link between Switch and other European debit schemes, including Eurocheque, is now being canvassed.

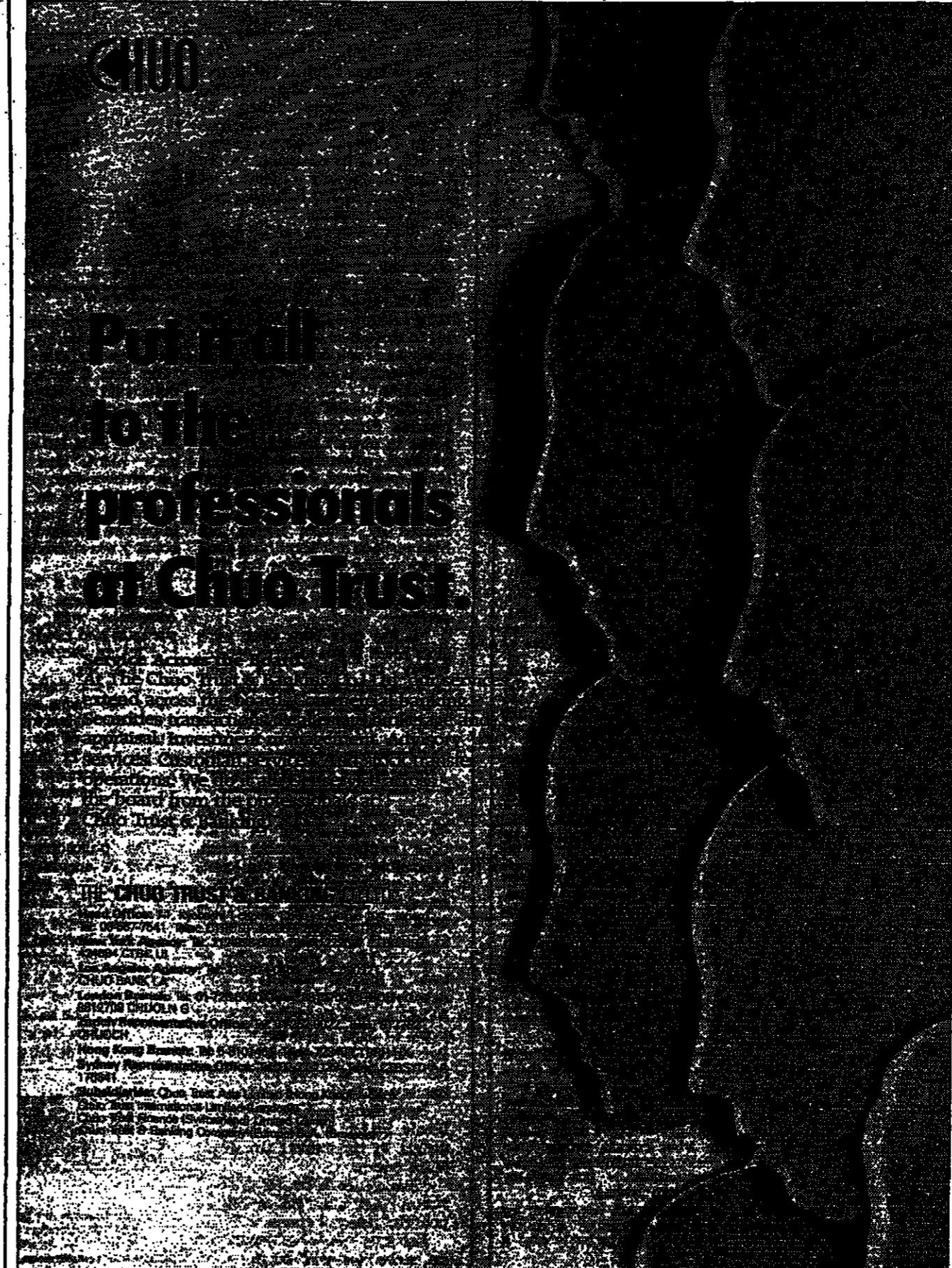
The bad news for the banks is that their credit-card business in Europe and North America is increasingly being challenged by non-banking institutions, especially retailers. Three years ago, Sears Roebuck launched its own Discover, which has moved steadily into profitability and will probably move into European markets before long.

In April 1990, the American credit-card industry was shaken when American Telephone and Telegraph, the telecommunications group, launched the Universal card, which is both a credit card (within the MasterCard or Visa systems) and a telephone calling card. Unlike the bank cards, the Universal card has no annual fee.

Retailers in the UK are also pressing the Government for changes in the charging system in the credit-card industry and Visa International's rules for members. Burtons, the tailoring group which owns a bank, has hinted that it would like to become a member of Visa, but knows it will not be admitted, at least at present.

Finally, US and European banks face the long-term prospect of Japanese competition. JCB, Japan's largest credit-card company, says it will start issuing amounts of card-issuing in North America and Europe later this year. Though its customers will be mainly American tourists, it looks as if JCB plans to establish itself along Visa and MasterCard, as a leading international player in the market by the end of the 1990s.

David Barchard



INTERNATIONAL BANKING 5

David Lascelles on the response to regulatory developments

Lessons from the B&C crisis

WHEN BRITISH and Commonwealth, the UK financial conglomerate, was plunged into crisis last month, it threatened to provoke a regulator's nightmare.

With no fewer than 40 regulated subsidiaries in half a dozen countries, including three authorised banks, several licensed dealers and brokers, and assorted finance companies, its collapse would have sent tremors far and wide.

Small wonder that the Bank of England, its principal supervisor, was quick to summon all B&C's various regulators to a crisis meeting, and inform the authorities in other countries where it operates. Fortunately, B&C's troubles were confined to Atlantic, its computer leasing arm. But the crisis contained several lessons for the financial regulators.

For one thing, it showed the risks that diversified financial conglomerates pose these days, and the need to ensure that the bulkheads protecting the capital in each subsidiary can hold in a storm. For another, it pointed up the importance of co-operation between authorities in different countries.

But one lesson with B&C did not come so much damage as it might is that regulators are now aware of the problems and have developed the habit of co-operation, particularly in the banking industry.

Clearest evidence of this is the Basle Committee of banking supervisors, under its Dutch chairman Mr Huib Muller. After launching its initiative two years ago, to implement common capital standards for all the world's leading banks, the committee is now working on standards for other factors, such as market risk and liquidity, and establishing links with regulators of other industries such as securities.

The capital standards are being phased in over a five-year period, extending to March 1993, and have already had a considerable impact on bank balance sheets.



■ Brian Quinn chairs the committee of supervisors set up by the Delors Report



■ Huib Muller chairs the Basle Committee, which called for capital standards

Report on financial unification, to consider the issues raised by the prospect of closer monetary union. Chaired by Mr Brian Quinn, the executive director of supervision at the Bank of England, it has begun addressing such questions as whether banking supervision should be conducted by the central bank or by some separate authority.

One of the pressing issues facing banking authorities is the growing problem of drug-money laundering. Last year, the Basle Committee produced a code of conduct which imposes a strong moral obligation on banks to check out their customers more carefully, and to keep an eye open for suspicious money movements. Some countries, like the UK, followed this up with warnings that banks which did not co-operate could risk losing their licences.

But this crackdown will be of limited value so long as banking secrecy can be used to shield the criminal, and channels are not opened up for international co-operation. The recent report of the Group of Seven taskforce aims to overcome these obstacles by last year's Delors

on banking rules is most advanced in the European Community, where the directives creating a single banking market for 1992 are being completed. The basic directive creates the concept of "passport", which will enable any bank authorised by one member state to operate in all the others without needing further authority. This is being backed up by several technical directives covering solvency, large exposures and so on.

A committee of banking supervisors was also established by last year's Delors

recommending ratification of the Vienna Convention, which criminalises drug-money laundering, and says banking secrecy cannot interfere with international criminal investigations. In calling for "tough and rapid actions", the taskforce estimated that drug criminals try to launder \$85bn a year through the world banking system.

The major question for the near future is the extent to which regulatory reform will progress in the US. Following the recent crises in the savings-and-loan industry and on Wall Street, the need for a fresh approach has become clear. But will it lead to tougher or more tolerant regulation?

The White House recently indicated that it was reviewing the whole regulatory structure of the US banking system, including fundamental issues like the traditional separation of the banking and securities industry.

Mr Alan Greenspan, the chairman of the Federal Reserve is also in favour of thoroughgoing reform. Even the securities industry has dropped its opposition to the bill which keeps banks out of its markets. The question, though, is whether Congress believes the \$200bn bail-out of the S&L business is an appropriate context in which to grant banks even greater powers.

A similar review process is at work in Japan, the other major country where compartmentalisation of financial services survives.

Convergence of banking and securities is certainly the order of the day in Europe, where the EC structure has been designed specifically to accommodate the "universal banking" principle. This gives a powerful additional argument to US banks which are seeking change, though so far as the only progress they have made has been through administrative measures introduced by the Fed.

Mr Gerry Corrigan, the president of the New York Fed, told US bankers in January: "I would go so far as to say that the structural flaws in the US banking and financial system have actually got more serious, if only because we think while others progress."

THE WORLD'S banks and financial institutions have an insatiable appetite for computer power. Their demand for "mps" (millions of instructions processed per second, a measure of raw computing power) continues to increase at more than 40 per cent a year.

Only dramatic falls in the price of computer hardware produced by the microcomputer revolution is keeping a cap on the amounts financial services companies have to invest in computers.

Even so, according to figures from the management consultants Price Waterhouse and Peat Marwick, the finance industry is spending close to 1 per cent of its turnover on its information technology (IT) budget, and the figure is growing by 14 per cent and 25 per cent annually.

Figures from the US, provided by the Business Communications Company, suggest that each year banks are currently buying computer equipment worth a total of about \$17bn. By 1994, according to Market Intelligence Research Company, the worldwide spend on computers in banking will be more than \$44bn.

Computer technology has become, therefore, in a few years, the primary force driving change in the banking industry. Sir John Gummer, chairman of Barclays Bank in the UK, giving the presidential address to the Chartered Institute of Bankers said: "The impact of IT upon banking is so radical that it will be a key determinant of success or failure in the industry, a key determinant of whether 'banks' as a recognisable grouping, continue to exist; and a key determinant of the differentiation between competitors in financial services."

He warned that banks that could neither become the lowest-cost producer of services, nor differentiate themselves sufficiently from the competition by using IT, might go out of business.

Bankers' concerns about their computer operations are of two kinds: first, that their central systems are adequate, efficient and secure; and second, that they have the necessary computing skills to build leading edge applications.

Central operations - deposit processing, loan and credit processing, administration and so on - are generally based on mainframe computers, usually, but not always, manufactured by International Business Machines (IBM), the world's largest computer manufacturer.

The banks' continuous



Sir John Gummer: 'a key determinant of success or failure'

TECHNOLOGY

'1% of turnover is spent on IT'

demands for more computing power are helping to sustain IBM's mainframe sales at more than 11 per cent a year. The largest IBM machines in use now come from its 3090 family, now close to the end of its life. Within two years, IBM is expected to announce a new hardware family, the "Summit" series, which will offer significantly greater price performance.

Business Communications Company points out, however, that banks seeking competitive advantage will try harnessing the power of supercomputers to their applications: "Just as the 1980s was the era of the personal computer," it says, "the 1990s will be the era of the supercomputer."

It goes on to point out: "Greater reliance on supercomputing will not, however, lessen the need the banks will have for large and mid-range mainframes. Some 6,000 large mainframes and 4,500 mid-range computers with processing speeds of between 50m and 1,500m floating-point operations a second (megaflops, a measure of supercomputing power) will be in use in the US by 1994."

What is all this power needed for? First, to handle the growth in banking business and provide the resource for new electronic methods of banking communications. Cash management, for example, has become an electronic business driven by the concepts of electronic data interchange (EDI).

EDI is simply the electronic interchange of business information between trading partners using telecommunications links and computer systems.

The international banks' telecommunications network, Swift, now in the final phase of its evolution into the more powerful and flexible Swift II system, is an early banking example of EDI.

With the development of networks that will connect both banks branches and banks to other banks, EDI will become increasingly important and lead to new demands for the establishment of standard methods of communicating business information.

An important element in Swift's success has been its clearly-defined message formats, which set the tone for the industry. Expect to see similar developments in, for example, securities-processing as banks concerns rise over

capital market, credit, currency-processing and sovereign risk.

The use of computers and data communications systems carries its own risks. Security has become an important issue with enlightened bankers, after a series of incidents in which machine failures have left institutions dangerously exposed or criminals have succeeded in breaking into financial data communications systems.

"Fault tolerance", which implies a computer that continues to operate despite failure of its key components, is now essential for many banking applications. The market leader is Tandem, but the machines of its closest rival, Stratus, are badge and sold by IBM and by Olivetti.

Digital Equipment, whose superminicomputers are widely used by banks, was forced earlier this year to develop its own version of a fault tolerant computer.

Now Storage Technology, a US manufacturer of IBM-compatible memory systems, is taking the fault-tolerant concept a stage further with the development of a high-capacity disk which it guarantees will never lose its users' data.

All the major manufacturers, however, are becoming excited about a new slant on an old technology - image-processing. Just as EDI offers one approach to the "paperless office", so image-processing is promising to cut costs to improve productivity in any areas of banking.

IBM, Unisys, Wang and a host of smaller companies have all developed image-processing systems, based on digital scanners and optical disks of the "worm" (write once, read many times) variety. The availability of moderately-priced optical disk-drives is the key to the new systems. Unisys, for example, has developed a system for processing cheques at up to 1,000 front-and-back images every minute.

Images of doubtful documents can be transmitted electronically to bank official for verification or correction.

All of these applications of computer technology are heavy on processing power; others, such as the use of expert systems to enable bank officials to make better informed decisions, no less so. Looking ahead, it may not be long before the branch computer - at present, a mini or small mainframe - is replaced by a supercomputer.

Alan Cane

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Country reports start here

■ On these two pages and those that follow, FT writers report from the world's principal banking centres:

■ Italy; Spain 8
France; Switzerland 9
Scandinavia 10
Canada; Australia 10

THERE IS little mystery these days as to what constitutes the biggest threat to US bank profitability in 1990. It is called real estate.

Just as America's senior commercial bankers thought they had put their most nightmarish problems of the 1980s

THE US

behind them - Third World sovereign debt - the size of non-performing domestic real estate loans has begun to increase almost geometrically.

The issue of developing-country debt, more than seven years after the outbreak of the Mexican debt crisis, has been tackled by US banks in recent months through a series of drastically increased provisions. Earnings were hit hard by these provisions last year, and even a blue-chip star such as J.P. Morgan was pushed into a big loss as a result.

Now, however, it is clear that there will be little time for bank executives to breathe a sigh of relief. A whole host of new prob-

Real estate causes most anxiety

lems, of which real estate is only the largest, are cluttering the earnings horizon.

Mr James McDermott, an analyst at Keefe, Bruyette & Woods in New York, says that banks are facing a generally harsher environment this year because of the difficulty of generating revenues. The slowdown in corporate lending and the flow of deals that have created lending opportunities continue to worry bankers.

The changed circumstances in Wall Street, meanwhile, means that lending tied to high-leveraged takeover deals is sharply lower, while the tendency of large corporations to raise non-bank funds and the flow of deals that have created lending opportunities continue to worry bankers.

For a while, commercial money-centre banks thought they would not be affected as much as the thrifts by the slump in the commercial and residential real estate sectors - and there are indeed important distinctions between the woes of the thrifts and commercial banks. For one thing, the thrift industry has been hit by mismanagement, poor regulation and widespread fraud as much as by real estate. The chaotic state of the savings and loan industry and the estimates of \$400bn of future bail-out costs is clearly an enormous financial albatross for the US economy, but then so is the lacklustre state of commercial

banking.

The worsening of real-estate problems among commercial banks was underscored at the start of this year by the crippling size of non-performing loans at the Boston-based Bank of New England. The Fed and other authorities moved in and ordered the Bank of New England to co-operate in the sale of \$600m of assets, major restructuring, management changes and a slashing of the bank's workforce. Then, following the New England debacle, Fleet/Norstar Financial Group of Providence, Rhode Island and other regional banks disclosed serious real estate loan problems.

Regional banks have performed better than the money-centre banks, but over-expansion, and the weakness of several regional economies, suggests this trend will change

New England is not the only region of the country to be hit by the real-estate crisis. Arizona has been especially hard hit, and fears are growing in New York, California and parts of the south-west.

The big money-centre banks, despite having more balanced and diversified businesses, are now preparing to deal with the real-estate crisis. Mr John Reed, chairman of Citicorp - America's biggest bank - recently said that non-performing real estate loans would

continue to rise in 1990. His warnings have been repeated by other top bankers around the country.

The commercial banks have reacted to the real-estate crisis and the general drop-off in corporate lending by trying to lay greater stress on fee-earning divisions such as retail banking. Citicorp has led the way in retail banking, but Chase Manhattan and Bank of America are also devoting significant capital and human resources to growing their financial service and individual customer businesses. It is not certain, however, that even a well-managed retail banking business will sufficiently offset other

isolation or loan losses some blue chip corporations are finding that their own ratings are often higher than those of their bank lenders.

In these circumstances, foreign banks appear much stronger than most of US competitors in serving multinational corporate clients. The capital-rich Japanese banks and European institutions such as Deutsche Bank and Barclays Bank are in many ways better placed to serve US companies seeking to expand in a global market.

The London-based IBCA bank-rating service has warned that the regional US banks could be the weakest source of concern. Until now, the regions have performed much better than the money-centre banks, but over-expansion by the regions and the weakness of several regional economies suggests this trend will now change.

IBCA said the inherent weaknesses of the US banking system - caused by its regionalisation and the pressure on management to achieve short-term financial performance - has "not served the country well".

The banking system thus remains weaker than most of the major industrialised banking systems and, at least in the near term, seems likely to remain so.

Alan Friedman

Networking without frontiers

EC BANKS are not the only ones eyeing 1992. Citibank, the largest US bank, is trying to develop a cross-wide consumer banking business by drawing on its considerable expertise in this area.

At the moment Citibank has a retail presence in 11 countries in Europe. It has 700

CITIBANK in Europe

branches employing 11,300 people with \$1m accounts and \$14bn in assets. But the key statistic as far as it is concerned is that it currently serves 3 per cent of European households. It aims to double that figure in the years ahead, says Mr Victor Menezes, the group executive who runs the operation out of Brussels.

Mr Menezes believes that

the changes in Europe offer good opportunities for outside banks to expand into traditional markets. Cards are breaking down, regulations are being lifted, and new technology makes it much easier to reach new customers. Most European banks are also more preoccupied with defending their home turf than expanding into other countries.

"We see all of this happening quite rapidly, and in some respects regardless of 1992," he says.

Citibank's aim is not to be a dominant player on the European scene. But it has a scheme to build a series of local banks into a pan-European network which a customer can deal with regardless of time, country or language.

Aside from conventional

banking services like loans and deposits, Citibank aims to introduce a Europe-wide credit card, and sell diversified savings products such as life insurance. It owns insurance companies in several European countries.

The bulk of Citibank's European retail business is currently in three countries: Germany, where it has owned KEB since 1974, and Italy and Spain where it bought up troubled banks in the 1980s. Mr Menezes says that networks need to be added in France and the UK, though opportunities to buy the sort of banks he wants - modest-sized with a strong orientation to the personal market - are limited.

Much of the impetus for Citibank's plans comes from its traditional strength in the retail banking market in the

US and in other parts of the world. It reckons it has the servicing and marketing skills, as well as the technology to do it. For example, it is currently installing into KEB in Germany the cash machines which it manufactures itself for its US branches.

Mr Menezes uses the expression "success transfer" to describe the process. He thinks Citibank has a good starting base, and the advantage of being "country-neutral" in image terms. But he will also have to overcome some of the scepticism that exists in Europe about Citibank's plans following several false starts in the past.

At the moment, the operation is profitable "but not as much as we would like it to be" says Mr Menezes, because of the drag of high develop-

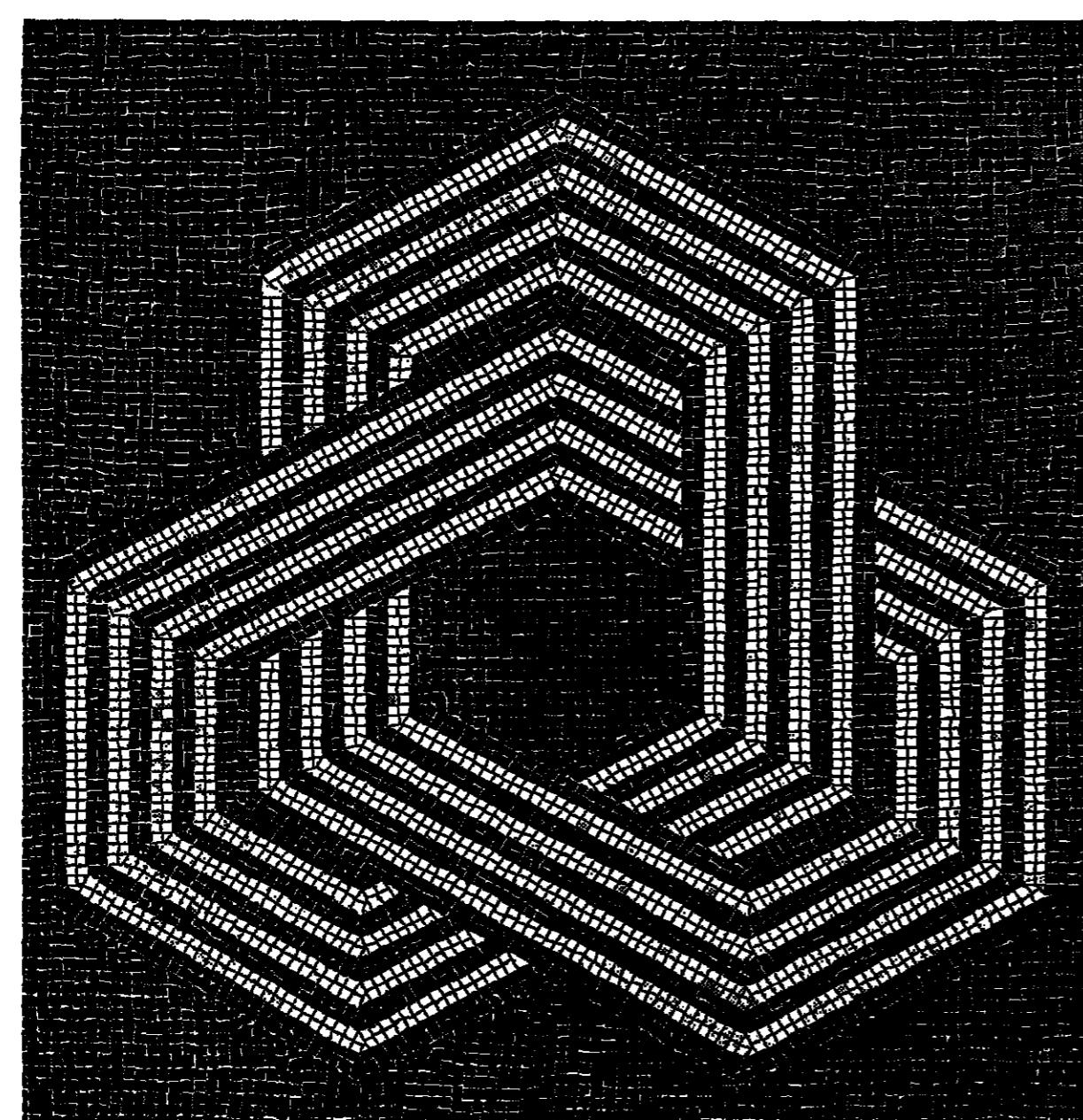
ment costs. He declines to exact give figures but says his operating accounts for over half of Citibank's earnings from the Europe, Middle East and Africa region.

David Lascelles

Victor Menezes

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INTERNATIONAL BANKING 8

Networks may widen

BOOVED BY A wave of rising profitability, Italy's banks closed 1989 in a positive mood.

With the economy pushing ahead faster than those of most of its European neighbours, the country's financial institutions benefited from lively credit demand and margins that are still the envy of much of Europe.

Even if some of the extraordinarily large rises in total assets last year were attributable to the effects of industrial

action in 1988, which distorted the 1988 year-end figures, the health of the credit market in 1989 was hard to miss.

Despite the continuing problem of attracting retail deposits, which tend to gravitate towards higher-paying and more generously taxed government debt instruments, the

banks look set to thrive in 1990. Indeed, the beginning of the new decade may mark the point at which Italy's banks finally start to overcome the two underlying problems that have beset them so noticeably by comparison with their European counterparts.

At the end of March, the Bank of Italy removed the remaining restrictions to branching. As a result, banks can now go ahead and open new outlets at will, provided there is no objection from Rome.

The new arrangement marks

a sea change from the traditional system whereby requests for new branches were batched together and considered by the central bank over a few years.

Although the Bank of Italy

had gradually been loosening the rules, the former practice, along with the desire to keep a

firm grip on banks' geographic growth, is the main culprit behind the current patchwork nature of Italian banking in which there are too many branches and not enough branches. For although Italy has some 1,200 banks and 13,000-odd branches, there are just 2.4 branches per 1,000 inhabitants, against an average of 5.2 branches per 1,000 throughout the European Community.

While there will not be a surge in new branches overnight, all the big banks are planning to increase their networks substantially. Banca Commerciale Italiana (BCI), Credito Italiano and Istituto Bancario San Paolo di Torino (which currently has the biggest branch network if all its

subsidiaries are included) are all talking in terms of opening a further 150-200 branches each in the next three or four years.

The lower house of the Italian parliament passed legislation opening the banks "for the six public and banks" — which includes San Paolo and Monte dei Paschi di Siena — and for the country's savings banks, to whom their status to that of joint-stock companies.

Though there is no suggestion of full-scale privatisation, as private capital will be limited to 49 per cent, except in special circumstances, the law, which should be operative by the end of the year, should enable the banks concerned to raise trillions of lire on the bourse.

Such an inflow will allow

them to address two urgent priorities. It will guarantee them the ability to keep up lending in line with demand, without the risk that capital ratios will slip below the Bank of Italy's guidelines. And the arrival of new funds could help to trigger a new and badly needed round of rationalisation at home, while opening the door to more takeovers abroad.

Only relatively recently has BCI, traditionally the most international of Italian banks, been looking to establish a network in neighbouring European countries. Likewise, San Paolo has taken many domestic bankers by surprise by the speed and scope of its recent international alliances.

By contrast, most of Italy's other big banks are still at the starting-post. Banca Nazionale del Lavoro (BNL), the country's biggest financial institution and majority-owned by the Italian Treasury, is still digesting the repercussions of last year's Iraqi letters-of-credit scandal.

Meanwhile, Credito Italiano appears, at least temporarily, bemused, after the thwarting of its attempt to gain a hold of Banca Nazionale dell'Agricoltura, while Monte dei Paschi's top management, swayed no doubt by its local political masters, has said it does not want to change into a joint-stock company at all.

However, the venerable Sienese bank has already indicated what may be a trend in Italian banking, by using small stakes in subsidiaries to form links with foreign banks. Following its sale of a 5 per cent

share in its Credito Commerciale subsidiary to Taiyo Kobe, of Japan, the bank in late March swapped a further 5 per cent with Germany's Bayerische Landesbank in return for a 10 per cent slice of Bankhaus Aufhauser, the Munich-based private bank.

A similar strategy, albeit on an appreciably bigger scale, is also being mooted by San Paolo, which has majority stakes in Banco Lariano and Banco Provinciale Lombardo, two highly profitable banks in northern Italy. Either could exert a strong draw for the German, French and even Spanish banks keen to expand their presence in Italy.

But straightforward disposals should no longer be seen as foregone conclusions. For, following the December 1986 sale of Banca d'America d'Italia to Deutsche Bank — as part of a process, encouraged by the

Holy has just 2.4 branches per 1,000 inhabitants, against 5.2 per 1,000 throughout the EC

central bank, to open the domestic market to foreign influences — the Italian banking community now appears to be putting much more emphasis on the need for reciprocity in any transaction — a policy which may also have found a favourable echo at the Bank of Italy itself.

So while smaller purchases — such as Crédit Lyonnais' acquisition of a stake, standing at around 49 per cent, in regional institutions like Crédit Bergerac — may still be approved, foreign bankers with bigger ambitions in the Italian market need to know that any acquisition, to be successful, will have to involve not just money, but also require an element of give as well as take.

Halig Simonian

Friends abroad

FROM ITS roots as a Piedmontese financial institution dating back to 1588, Istituto Bancario San Paolo di Torino has, since the mid-1980s, launched a string of foreign initiatives.

Domestically, its position has been consolidated with the purchase of a sizeable interest in Credipol, the Rome-based long-term credit institution.

Mr Gianni Zandano, an academic by training who took his P.D. at Yale with a thesis on

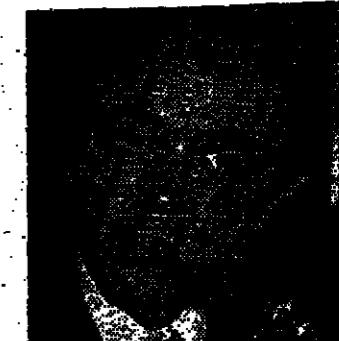
Profile: GIANNI ZANDANO

Monetary and Credit Economics, is modest about his role in the changes that have come about since he became chairman in May 1988.

Stressing that any opinions are strictly his own, he accepts that Italian banking, long handicapped by branching restrictions and divisions between different types of credit institution, is entering a period of change.

"Our own expansion programme for the years 1989-93 calls for the opening of at least 200 new branches at group level," he says. Meanwhile, linking up with Credipol, the second biggest long-term lending agency in Italy, fits in perfectly with San Paolo's plans to broaden its range of services in its home market.

Mr Zandano is cautious when it comes to addressing the widely-expressed view that San Paolo will eventually take full control of Credipol. But the "assignment" of San Paolo's own public works credit section, with a loan book of over £3,700m, to Credipol at the end of last year marked the first — but probably not the last — important rationalisation between the two companies.



Gianni Zandano

activities, he notes. But it is San Paolo's foreign intentions that have drawn the greatest attention of late. As the biggest single shareholder in Hambros, following a small increase in its former 12 per cent stake earlier this year, Mr Zandano dismisses suggestions that San Paolo is ready, or even at this stage able, to mount a full takeover. Regulatory considerations in London and Rome aside, "we wouldn't consider a takeover even if it were available," he stresses.

Rather, the Hambros stake has given San Paolo access to valuable know-how, while indirectly extending its geographical range into areas such as India where it was barely active before. And buying into Hambros has also brought it into contact with Guardian Royal Exchange, another big Hambros shareholder, with which San Paolo launched a ground-breaking initiative into the Italian life and general insurance markets last year.

The alliance with Hambros certainly proved to be a preferred channel for finding a partner of such high standing as GIC, and for the rapid definition of our agreement," he admits.

But that is partly what international links based on small equity stakes are all about, argues Mr Zandano. "To go abroad, you need friends." HS

war on all forms of deposit. The others, although they will hate it, will probably have to respond simply to stop the drift of new customers to Santander becoming a flood.

The irritating thing about this battle is that it occurs just as Spanish banks were beginning to relax about the threat to their retail business from foreign banks and to go up against the foreigners in investment banking. Now they have had their concentration rudely interrupted.

Peter Bruce

Conflict in the club

SPANISH bankers have to try much harder these days to maintain the cool that, as traditional custodians of the country's wealth, is expected of them. The old order, safe and comfortable, is breaking down.

It started with Banco de Bilbao's attempt at the end of 1987 to take over Banco Espanol de Credito (Banesto). This was considered an outrage by Madrid's clubby bankers at the time, and most were quite happy to see the bid fail. But the rot had set in. Banks have since been poaching staff from each other for the first time, in order to meet demand for new financial services and, as of August last year, a doddering old interest-rate cartel among big domestic banks collapsed.

By now, however, it was no surprise that Banco Santander did the damage. While its main rivals among Spain's "big seven" commercial banks have gone quietly about preparing their defences ahead of 1992, Santander has eschewed local mergers or alliances and invested heavily in Europe and

abroad.

Santander, though, has just answered this with another stroke of bare-faced cheek, and placed a high-interest rate savings account on the market. The product is aimed both at Spain's aggressive savings banks (*cajas de ahorro*) and the other big commercial banks. The latter still pay miserably interest on saving accounts, and Santander's move is little short of a declaration of total

attraction.

Santander, though, has just attracted.

In August, Santander rocked the industry again by introducing an interest-bearing current account that now pays up to 14.5 per cent. The disdain and feigned nonchalance affected by its rivals was a good measure of how important the move was. It ended, for ever, a tacit agreement not to break ranks on interest rates.

It took the other big Spanish banks about six months to admit defeat. Slowly, and then in a rush, the others, starting with Banesto, began offering so-called "super accounts" with high interest rate payments to customers with large balances. Even the mighty Banco Bilbao Vizcaya (BBV), which had scoffed at the idea, was forced a few months ago to offer its own super account.

The stakes in this deposits war are big. Banco Santander had Pta 767m (£3.5m) in current account deposits by the beginning of August. That put it in fourth place behind BBV, Banesto and Banco Central. Six months later, its current account deposits had almost doubled to Pta 1.5bn and it now leads the current account deposit league table, though it still remains in fourth place if overall deposit accounts, including savings accounts, are taken into consideration.

There is something fevered about the way Santander is pursuing new customers. The bank's aim has clearly been to attract retail clients — at a price — to the new accounts but then to be in a position to offer them newer and perhaps more profitable financial services.

There were chuckles in the banking community at the end of February, when the Bank of Spain decided to make a sharp cut in bank liquidity reserve ratios — the percentage of deposits banks are obliged to lodge with the central bank. In order to avoid a flood of money

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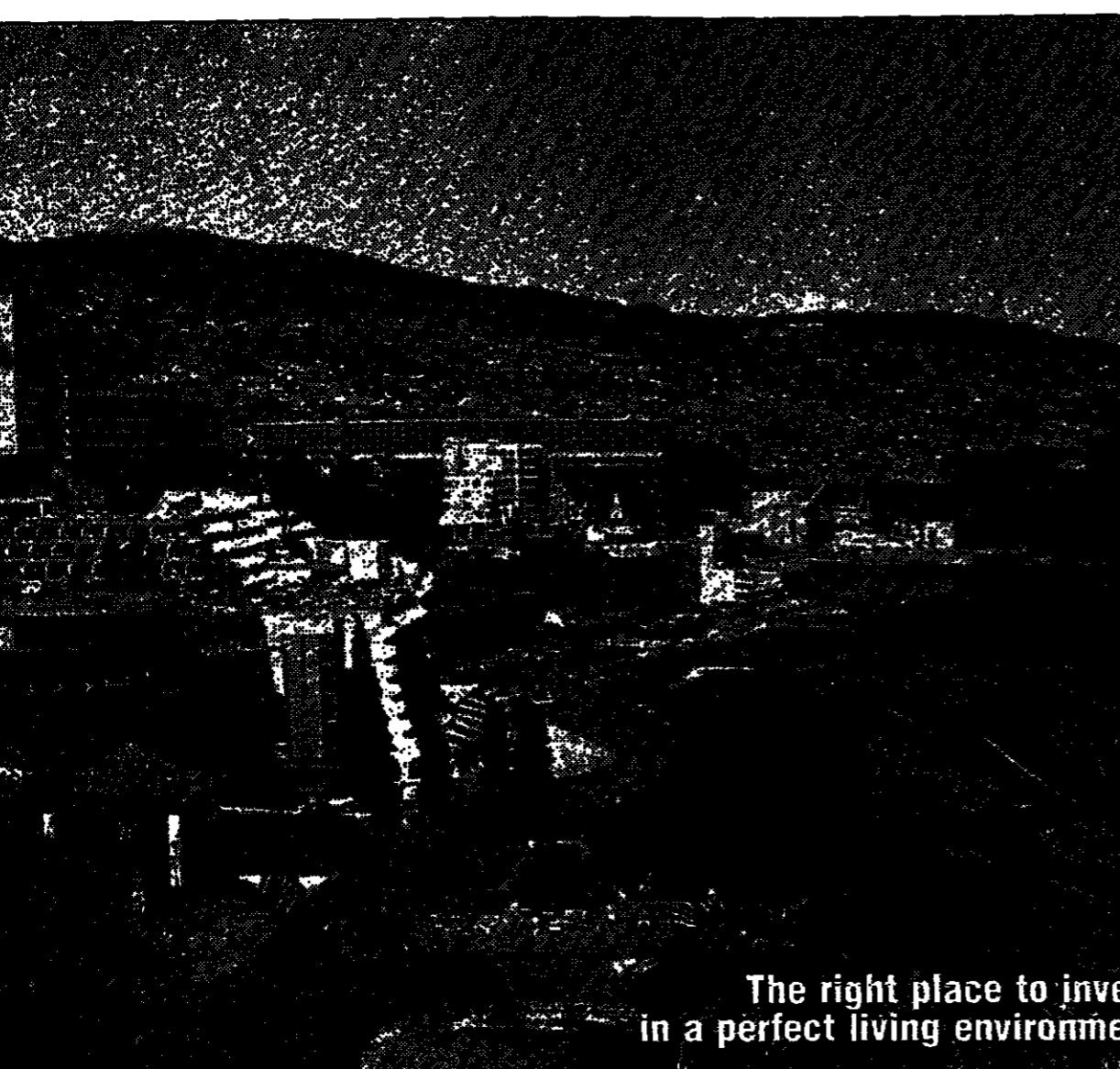
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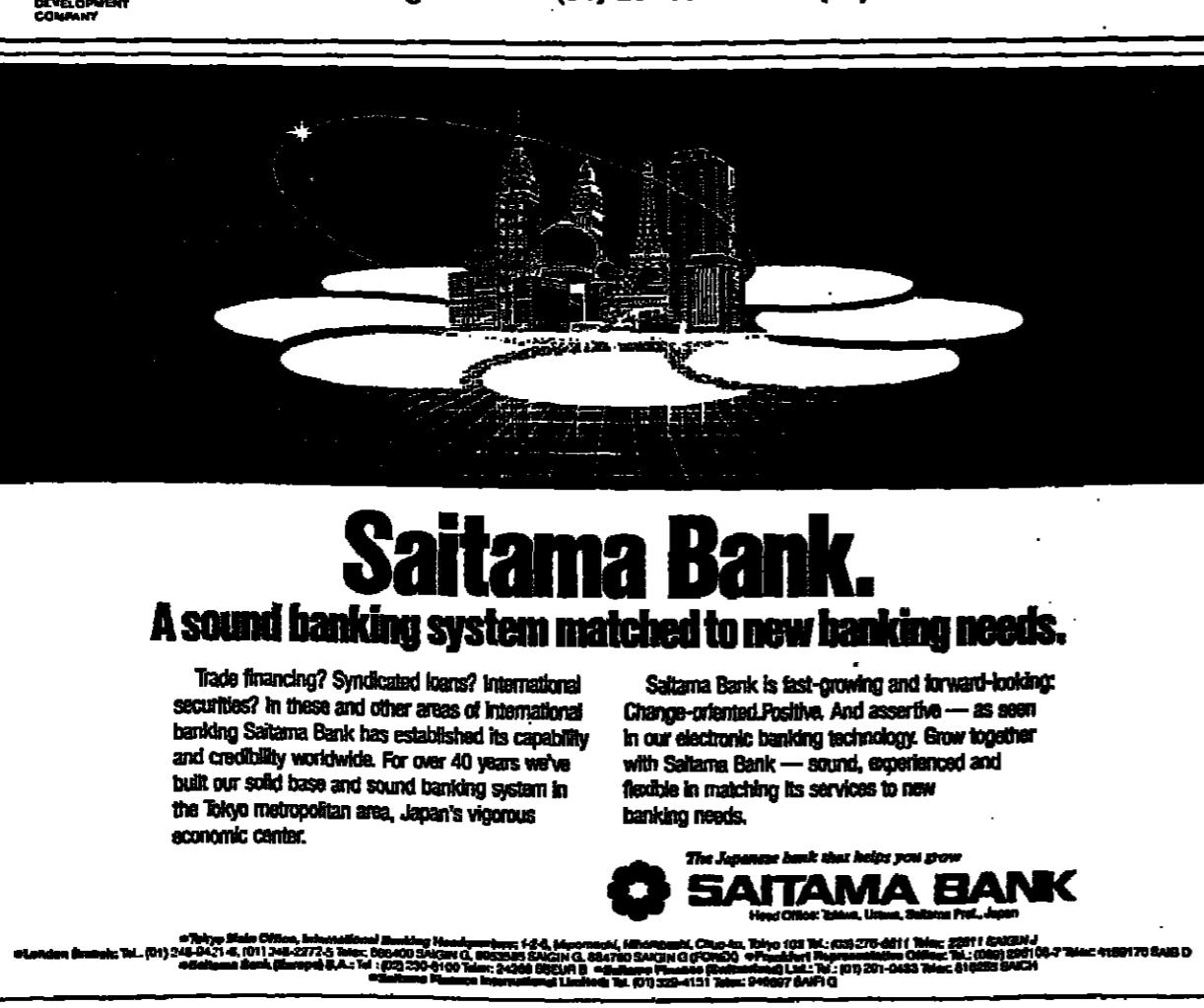


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INTERNATIONAL BANKING 9

CASTING A nervous glance across the Channel at their British competitors, or farther across the Atlantic towards the disasters of the US savings and loan industry, French bankers have this year been permitting themselves some modest self-congratulation at having come unscathed through 1989, despite a host of difficulties.

The major banks have all turned to satisfactory net profits. Crédit Lyonnais recovered strongly to FFr3.1bn (354m), after a poor 1988; Banque Nationale de Paris (BNP) and Société Générale maintained a steady rate of advance at FFr2.4bn and FFr2.0m respectively.

French domestic banking has been at the root of these solid performances, with a marked reintermediation as companies have returned to bank credits after years of preferring disintermediated debt such as commercial paper. But newer activities, especially life insurance and leasing, have provided spectacular earnings growth.

Financial markets remained volatile throughout the year. More damaging, French short-term interest rates remained obstinately higher than long-term rates, and this inverted yield curve made it extremely difficult to make profits in capital-market operations.

"It is not easy to make money when there is a 1% percentage point gap between long-term and short-term interest rates, and in the wrong direction," said Mr Marc Viñot, chairman of Société Générale, whose dealing-room earnings fell last year to a fifth of their level in 1988.

Reliance on the financial markets has, however, increased, as the French banking system has changed in structure. In the past, the surplus deposits of the Crédit Agricole and Crédit Mutuel networks used, via the money market, to finance the other banks whose lending exceeded their deposits. That surplus has now dwindled sharply, and the banking system as a whole is a net borrower.

"In the whole French financial system there are now only two institutions which are structurally lending to the banks: the Caisse des Dépôts and the Bank of France," says Mr Daniel Lebègue, joint managing director of BNP.

At the same time, banks have seen their risks increase in the developing world, where they have had to increase their provisions for bad debts, but also in France, and even in their interbank dealings.

BNP made the heaviest bad-debt provisions last year, FFr6.7m, but this included its exposure to Banque Internationale pour l'Afrique Occidentale (BIAO), the ailing West African bank it took control of last year at the request of the French government.

French banks have, in general, built up strong reserves to cover on average 38.5 per cent of their sovereign debt exposure by the end of 1987, according to the Banking Commission - a figure expected to have risen to 42 per cent by the end of 1988.

For the largest banks, this figure is much higher: 60 per cent for the BNP, 55 per cent for Crédit Lyonnais, and 61 per cent, though calculated on a

shorter list of risk countries, for Société Générale. Their problem is that beyond 60 per cent, the tax regime for provisions becomes much stiffer.

"We are approaching a wall, though perhaps a flexible or moveable one, since the French tax treatment is much less stimulating once you exceed 60 per cent cover. We will continue our provisioning effort in 1990, in the hope that this wall will not block us," said Mr Jean-Yves Haberer, chairman of Crédit Lyonnais.

The Banking Commission, however, is continually urging all banks to bring their reserves up to the average for the profession, and for some weaker companies this has meant going cap-in-hand to their shareholders.

Besides reserves, French banks have also had to boost their equity base, where they have generally been rather weaker than their foreign counterparts.

Mr Jacques de Larosière, the governor of the Bank of France, said recently that the 16 largest French banks together had an average Cooke capital adequacy ratio of 8.5 per cent at the end of 1988, but

Jacques de Larosière: stricter rules, lower ratio

Anthony Aspinwall

that, after a decade spent on expanding abroad, the big Swiss banks have started to pay greater attention to their home turf. The CS bid may also signal an acceleration in the restructuring of Swiss banking and more spirited competition among the big banks, which for decades had been happy enough to march in nearly carteselled step.

Together the CBI and CS moves exemplify the adjustments which are now clearly under way in Swiss banking. The instigation is multiple.

International action against money laundering by narcotics dealers and other criminal organisations has trimmed back Swiss bank secrecy. Switzerland has co-operated with other leading industrialised countries in agreeing to

Secrecy gets a trimming

that, after a decade spent on expanding abroad, the big Swiss banks have started to pay greater attention to their home turf. The CS bid may also signal an acceleration in the restructuring of Swiss banking and more spirited competition among the big banks, which for decades had been happy enough to march in nearly carteselled step.

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International action against money laundering by narcotics dealers and other criminal organisations has trimmed back Swiss bank secrecy. Switzerland has co-operated with other leading industrialised countries in agreeing to

stricter monitoring of movements of cash. In July a new federal law, making ascription to money laundering a criminal offence, will come into force.

The deregulation of the 1980s has made other, previously more constrained financial centres competitive with the Swiss. The construction of a single banking market in the European Community is forcing Swiss bankers to rethink long-standing practices.

In many respects the liberal Swiss banking regulations already conform with, or are ahead of, those being put in place by Brussels. Swiss banks have little fear of being caught by EC demands for reciprocity and should have no trouble about access to the EC market.

However, Brussels' accounting and disclosure requirements are impelling Swiss banks to be more open in their reporting. In particular, they are being forced towards producing consolidated statements and will almost certainly have to break long-standing tradition and start disclosing their hidden reserves on to the balance sheet, announced the abolition of its non-voting participation certificates and said it would show a consolidated profit and loss statement in 1990. SBC gave a consolidated balance sheet figure for the first time and said it, too, was considering simplification of its share structure.

Growth in lending and a recovery in income from commissions boosted bank earnings last year, but most bankers are downbeat about the outlook for 1990. The UBS provisional report explained why.

Another domestic instigator of change is the Cartel Commission, itself largely inspired by developments in the EC. It has already succeeded in getting rid of a clutch of price-fixing conventions and other oligopolistic arrangements, and is now waiting to see whether the Government will ratify its hotly contested recommendation that the banks abandon their price-fixing agreement on brokerage fees.

Swiss banks' 1989 reports demonstrated that they are already adjusting to realities, but also that, despite the overall recovery in earnings last year, they are facing inhibiting constraints which are compelling them to work hard at holding down costs and reinforcing their competitiveness.

Moreover, the reports sig-

William Duilford



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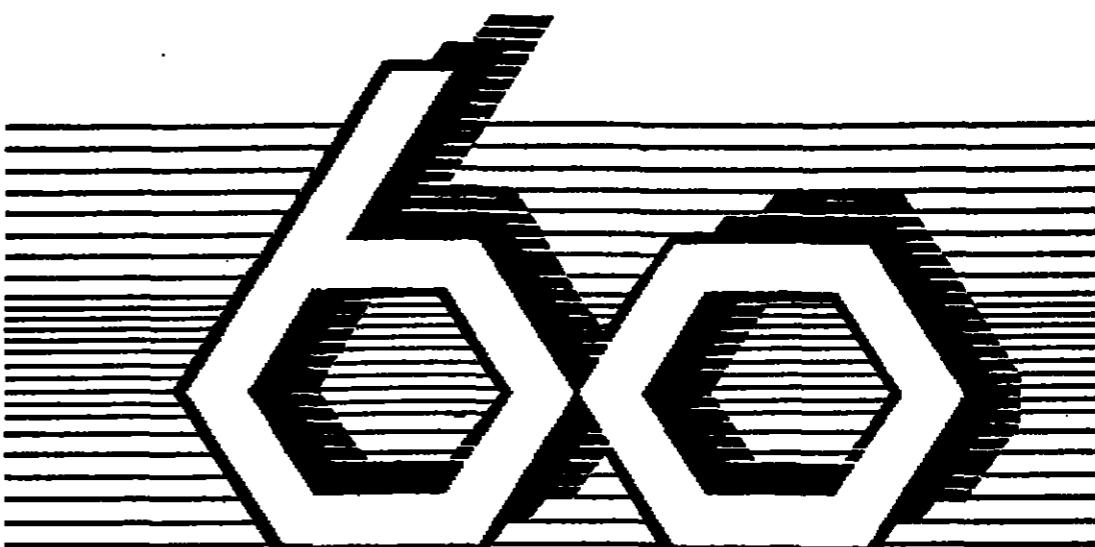
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INTERNATIONAL BANKING 10

Raising the barriers

THE NORDIC countries are ripping down the financial barriers that separate them, creating the basis for an unified and integrated regional market for banking and other financial activities in the 1990s.

The impetus for the great changes that are transforming the Nordic banking sector is the approach of the EC single market. Nordic countries have

SCANDINAVIA

little choice but to dismantle the barriers that have long protected their financial markets against outsiders. Otherwise, they face discrimination under EC reciprocity rules in trying to expand their banking operations in Europe after 1992.

The Nordic banks are seeking to strengthen their presence within the EC in the wake of their larger industrial corporate customers, who are increasing their investments within the Community. But the deregulation and liberalisation measures sweeping the Nordic region are having their biggest impact at home.

The free flow of capital within the Nordic region will probably produce the same effects predicted for the EC, with the price of financial services falling, pressure on credit costs easing, and a more narrow difference in interest rates between countries. Integration is also stimulating competition, leading to a much-needed consolidation of the Nordic region's overbanked market with the creation of more efficient units.

While Denmark has substantially liberalised its financial markets due to its status as a EC member, the deregulation in the EC states of Norway, Sweden and Finland are expected to be completed within the few years. Sweden has made the most extensive changes to date among these nations. It abolished virtually all of its foreign exchange controls last year. The establishment of branch offices for foreign banks will be allowed as of July 1, and foreigners will be permitted to buy shares in Swedish banks up to 20 per cent of voting power and 40 per cent of equity.

Norway and Finland are contemplating similar steps. Norway is easing rules on foreign ownership of banks and may soon allow the establishment of branch offices by foreign banks. Foreign bank branch offices are expected to appear in Finland at the beginning of

1991. Both countries have also eased interest rate controls, and are opening up their bond markets to foreigners as they gradually dismantle their foreign exchange regulations. Finland is following Sweden's example in adopting new capital requirements for banks to conform to EC standards.

Worries persist, however, as to whether these legislative changes will be enough to guarantee market access to the satisfaction of the EC. The EC attitude is hardening toward the Nordic countries and other Efta members due to suspicions that they are trying to gain a free ride from the single market without paying the cost of membership. The EC may pressure the Nordic region to adopt more far-reaching changes such as allowing foreigners to gain majority control over domestic banks.

Nordic banks, meanwhile, are adjusting themselves to the new rules and the threat of increased competition by consolidating operations in their domestic markets.

The banking sector is in need of reform. Too many banks exist to be efficient and the relatively small size of Nordic banks will prove to be a

The relatively small size of Nordic banks will be a handicap

handicap if they are to compete effectively against their bigger European rivals.

The region has seen a wave of mergers in recent months and more are expected to follow. Denmark has shown the formation of two rival blocs, Danske Bank, Copenhagen Handelsbank and Provincbanken joined forces under the Danske Bank name, while Privatbanken, SDS and Andelsbanken combined to create the Unifund Denmark group.

The Nordic region's biggest commercial bank group was created in Sweden with the merger of state-controlled PKbanken with the provincial Nordbanken. Other major Swedish banks have been busy acquiring local banks. Gota-banken bought Wermelandsbanken and Skaraborgsbanken, while Svenska Handelsbanken took over Skanska Banken. Most of Sweden's eight regional banks are now affiliated with one of the four national banks.

In Norway, two of its biggest banks, Bergen Bank and Den

norsk Creditbank, merged to form the Den norske Bank. Consolidation is also occurring among the country's numerous regional banks. Only Finland has escaped the merger mania, largely due to the fact that the banking sector is already dominated by the Union Bank of Finland and Kansallis-Osake-Pankki.

But these domestic consolidations are only considered a preliminary step to the formation of more extensive pan-Nordic bank groups based on cross-ownership arrangements. Several such groups already in embryo form. Scandinavian Banking Partners, for example, was established six years ago to improve cooperation between the four members banks, one from each Nordic country.

The group consists of Sweden's Skandinaviska Enskilda Banken, the Union Bank of Finland, Unibank Denmark and Den norske Bank.

An alliance has also been formed between Sweden's Gotabanken and Finland's Kansallis-Osake-Pankki. And the region's first cross-border bank acquisition occurred in February when Svenska Handelsbanken bought Norway's Oslo Handelsbank.

These bigger groups, with their improved economies of scale, will boost the ability of Nordic banks to gain a more secure foothold within the EC.

Although growth on the continent will help the groups to expand their cross-border market conditions at home, Nordic bankers realise they will have difficulty carving out a market for themselves in the major EC countries against dominant domestic rivals. They are likely to seek partnerships with other European banks instead.

While they expand their activity geographically, Nordic banks are also entering new financial areas as strict regulations governing their operations crumble. The next few years are likely to see the final disintegration of traditional and legal barriers that have kept banks separated from the insurance sector, and mortgage companies from the banking sector.

This will pave the way for the creation of Nordic financial institutions robust enough to survive the passage from their once isolated and protected national markets to the tough and competitive atmosphere of a single European one.

John Burton

It's too early for tears

CANADA'S BIG SIX BANKS: three months to January 31 1990 (1989)

	Average assets (C\$bn)	Net income (C\$m)	Loan loss provisions (C\$m)
Royal Bank of Canada	118.0 (109.9)	274.0 (269.9)	81.0 (75.0)
Canadian Imperial Bank of Commerce	103.5 (94.0)	218.2 (202.2)	71.0 (73.0)
Bank of Nova Scotia	81.2 (75.7)	148.1 (151.7)	37.5 (38.0)
Bank of Montreal	80.2 (77.6)	179.8 (162.2)	48.0 (22.0)
Toronto-Dominion Bank	65.1 (60.7)	172.1 (165.8)	62.5 (22.5)
National Bank of Canada	35.1 (31.0)	70.0 (73.0)	26.5 (37.0)

the banks are barred from entering.

More recently, some of Canada's biggest life insurers, such as Sun Life and Manulife Financial (formerly Manufacturers Life), are challenging

CANADA

the banks by expanding into deposit-taking, residential mortgages and a host of other services by acquiring trust companies.

To the banks' particular chagrin, non-bank multinationals such as American Express and General Electric are playing a growing role in Canada, through their financial service subsidiaries. American Express has become the first non-bank banking institution to be granted a banking licence in Canada. A GE unit, GE Capital, has been Canada's third-biggest car-leasing company, a field

which has marked the banks' retreat in recent years to their North American and European strongholds.

But it would be premature to shed any tears for the banks. Though they may leave the impression of being under siege, they remain by far the most powerful players in the Canadian financial services industry, and are losing few opportunities to elbow them-

elves into new businesses.

The Canadian banks have also found they are no longer the force they once were on the international stage. Only one – Royal Bank of Canada – remains in the world's Top 50 banks, compared with four out of 20 years ago. Royal's recent sale of its 50 per cent interest in Australia's National Mutual Royal Bank was the latest in a string of divestments and closures which have marked the banks' retreat in recent years to their North American and European strongholds.

The banks have become a dominant force in the domestic securities industry over the past two years, as one after another has bought an investment dealer. The only one of the six not to make an acquisition, Toronto Dominion, has none the less built up a significant presence in the industry through its in-house subsidiary, TD Securities.

Several have set up real-estate subsidiaries, partly to develop their own valuable property holdings to greater profit, but also to take a more active role in the development industry as a whole. Computer systems, payroll services, mutual funds and investment management are among the other businesses to which the banks are extending their influence.

Insurance is their latest hunting ground. TD, for instance, has arrangements to refer applications for home-owners' and motor-vehicle insurance to Simco & Erie, a general insurer based in Hamilton, Ontario. Canadian Imperial Bank of Commerce now offers cargo coverage to importers, underwritten by Royal Insurance.

To the great frustration of all the financial institutions, much of this crumbling of the

long-standing "four pillars" of the Canadian financial services industry (banks, trusts, insurers and securities firms) is taking place in a regulatory vacuum.

The federal government has dithered for the past four years in attempts to rewrite five statutes governing the ownership and functions of institutions under its jurisdiction, which include the banks and some trust and insurance companies, and credit unions.

One proposal after another has appeared, been debated and then quietly disappeared as consensus has proved impossible.

The most contentious issues include the ownership of trust companies and the extent to which banks should be allowed into the insurance and motor-vehicle leasing business. The domestic banks, whose shareholders are restricted to a maximum individual holding of 10 per cent, want similar broad ownership rules extended to the trusts, almost all of which are now controlled either by financial or industrial conglomerates.

Among the provinces, Quebec has been particularly quick to take up the slack, including a suggestion that financial institutions within its ambit be allowed to own commercial and industrial enterprises.

Bernard Simon

Rulemakers' dilemma

Australian banks' market share (%)

	1988	1989
Total local big four	67.9	66.1
Total state banks	15.9	16.7
Total foreign banks	10.2	11.1
Total smaller locals	5.7	6.1

Australia in the mid 1980s, has largely failed at the retail end.

Ironically, the new bank which had the greatest retail presence, the National Australia, the Commonwealth and the country's biggest insurance group, AMP, has been swallowed by the ANZ as part of the wider merger deal.

This would also mark a major change of thrust for these institutions, because the major banks were busy for most of 1988 establishing small cross-shareholdings and AMP has recently shown a strategic desire for overseas expansion in its own industry, acquiring the London-based Pearl group for about \$2.5bn.

The ANZ-National Mutual merger has probably squashed the idea of major bank mergers in Australia, forcing the banks to face up to the political difficulties. The great bank deregulation experiment, which started in

1988, has done little more than emphasise the market dominance of the big four trading banks.

The licensing of almost 20 new banks in Australia, most of them foreign, has done little

more than emphasise the market dominance of the big four trading banks.

Although the big four and the state banks, the "establishment" share of banking assets

from the October 1987 stockmarket crash. A string of corporate collapses has landed Australian operating banks with their own home-grown equivalent of the wider world banking community's Third World debt crisis.

Bad and doubtful debts of the three major listed banks – ANZ, Westpac and the National Australia, rose to \$42.5bn in 1989, outweighing their total declared net profits of just over \$42m.

For the largest seven foreign banks – Citibank, Security Pacific, Barclays, Standard Chartered, Chase AMP, Hong Kong Bank and National Mutual Royal – the analysis was much worse. They racked up bad and doubtful debt provisions of almost \$450m in the latest year, while declaring combined net losses of almost \$41.5m.

These figures give a pretty good idea of why the foreign banks are curbing their expansion plans in Australia, especially at the expensive retail end. Stockmarket analysis of banks has now switched heavily to assessing the quality of their loan books.

Bruce Jacques

BBV. SPAIN'S LEADING BANK

FINANCIAL HIGHLIGHTS 1989:

Audited Consolidated Data, Group BBV.

1 US \$ = pts. 109.55 (31-12-89).

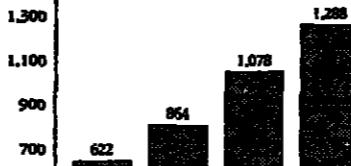
KEY FIGURES

(US Dollars million)

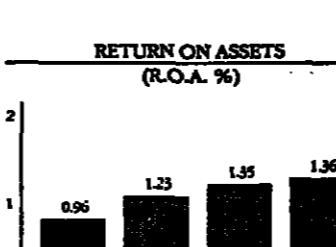
Assets	70,095
Shareholders' funds	4,223
Pre-tax Profit	2,959
Branches	2,965
Staff	30,905

PROFIT TRENDS

(US Dollars million)

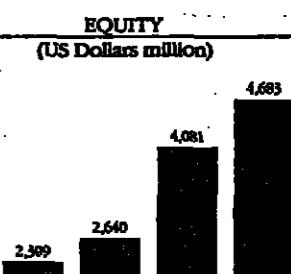


RETURN ON ASSETS (R.O.A. %)



“We intend to be the International Bank in Spain and Spain's leading Bank in the International market.”

Emilio de Ybarra y Churruca
Chairman of the Board, at the Annual General Meeting.



BBV IN THE WORLD RANKING

BBV ranks among the top banks in Europe and the world.

	EUROPE	WORLD
PRE-TAX PROFIT	5	20
TOTAL ASSETS	25	68
EQUITY	14	38

Source: "The Banker" - July 1989.

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